UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 8-K

CURRENT REPORT Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): October 11, 2022

MONDELĒZ INTERNATIONAL, INC.

(Exact name of registrant as specified in its charter)

Virginia (State or other jurisdiction of incorporation) 1-16483 (Commission File Number) 52-2284372 (I.R.S. Employer Identification No.)

905 West Fulton Market, Suite 200, Chicago, Illinois 60607 (Address of principal executive offices, including zip code)

> (847) 943-4000 (Registrant's telephone number, including area code)

> > Not Applicable

(Former name or former address, if changed since last report.)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions (see General Instruction A.2. below):

□ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)

□ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)

Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))

□ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol (s)	Name of each exchange on which registered
Class A Common Stock, no par value	MDLZ	The Nasdaq Global Select Market
1.625% Notes due 2027	MDLZ27	The Nasdaq Stock Market LLC
0.250% Notes due 2028	MDLZ28	The Nasdaq Stock Market LLC
0.750% Notes due 2033	MDLZ33	The Nasdaq Stock Market LLC
2.375% Notes due 2035	MDLZ35	The Nasdaq Stock Market LLC
4.500% Notes due 2035	MDLZ35A	The Nasdaq Stock Market LLC
1.375% Notes due 2041	MDLZ41	The Nasdaq Stock Market LLC
3.875% Notes due 2045	MDLZ45	The Nasdaq Stock Market LLC

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (17 CFR §230.405) or Rule 12b-2 of the Securities Exchange Act of 1934 (17 CFR §240.12b-2).

Emerging growth company \Box

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. \Box

Item 7.01. Regulation FD Disclosure.

Mondelēz International, Inc. and subsidiaries (collectively, "we," "our" or "Mondelēz International") are furnishing this current report to provide supplemental non-GAAP financial information related to the retrospective impact of (1) our May 8, 2022 sale of JDE Peet's ("JDEP") shares, (2) our July 7, 2022 sale, of a business in Argentina which included several local brands and a manufacturing facility, and (3) the September 1, 2022 expiration of a Kraft Heinz Company ("KHC") license agreement to produce and sell Kraft mayonnaise in Latin American countries, predominately Mexico.

Due to our reporting of JDEP's results on a one-quarter lag basis, the impact of the sale of the JDEP shares will affect our non-GAAP financial results beginning with our third quarter ended September 30, 2022. Consistent with our definitions of our non-GAAP financial measures, we will reflect the partial sale of our equity method investment in JDEP as well as the sale of a business in Argentina and the expiration of our KHC license agreement to produce and sell Kraft mayonnaise as divestitures. These changes will result in the recasting of our historical non-GAAP financial results and provides additional information to facilitate comparisons of historical operating results, identify trends in our underlying operating results, and provide additional insight and transparency on how we evaluate our business.

Change to our Historical Non-GAAP Financial Results in Connection with our Sale of JDEP Shares

As previously disclosed in our Quarterly Report on Form 10-Q for the three months ended June 30, 2022, we sold approximately 18.6 million of our JDEP shares back to JDEP on May 8, 2022, which reduced our ownership interest by approximately 3.0% to 19.8% of the total outstanding shares. We received \notin 500 million (\$529 million) of proceeds and recorded a loss of \notin 8 million (\$8 million) during the second quarter of 2022.

We consider the approximately 3.0% ownership reduction resulting from this sale of shares a partial sale of our equity method investment in JDEP. Consistent with our definitions of our non-GAAP financial measures, we consider this sale to be a divestiture. Due to our reporting of JDEP's results on a one-quarter lag basis, the impact of the sale of these shares will affect our non-GAAP financial results beginning with the third quarter ended September 30, 2022. As such, we have removed the equity method investment net earnings results related to this partial sale of our equity method investment in JDEP from our non-GAAP financial results for Adjusted EPS for all historical periods presented. Our U.S. GAAP results, which include our historical equity method investment net earnings from JDEP, did not change from what was previously reported.

Change to our Historical Non-GAAP Financial Results in Connection with our Sale of a business in Argentina and the expiration of our KHC license agreement to produce and sell Kraft Mayonnaise

On July 7, 2022, we completed the sale of a business in Argentina including several local gum and candy brands and a manufacturing facility. In addition, our KHC license agreement to produce and sell Kraft mayonnaise in Latin America countries, predominately Mexico, expired on September 1, 2022. Consistent with the definitions of our non-GAAP financial measures, we consider these transactions to be divestitures and we removed the results of these operations from our non-GAAP financial results for Organic Net Revenue, Adjusted Gross Profit, Adjusted Operating Income and Adjusted EPS for all historical periods presented. Our U.S. GAAP results, which include the results of these divested operations through the divestiture closing date or license agreement expiration date noted above, did not change from what was previously reported.

Recast Amounts Reflecting Changes in Historical Non-GAAP Results

See the summary chart below and Exhibit 99.1 for the unaudited GAAP and recast non-GAAP financial information for the first two quarters and six months of 2022, all quarters of 2021 and 2020, and the years ended December 31, 2021, and 2020. This supplemental disclosure does not amend any disclosure contained in any of our prior filings with the Securities and Exchange Commission.

Mondelēz International, Inc. and Subsidiaries
Recast Amounts Reflecting Change Due to Divestiture
(in millions of U.S. dollars, except per share data)
(Unaudited)

	2020	2021	2022	2020					20	2022			
	FY	FY	H1	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2
Reported (GAAP)													
Gross Profit	\$ 10,446	\$ 11,254	\$5,624	\$ 2,451	\$2,331	\$2,792	\$2,872	\$ 2,966	\$2,631	\$2,824	\$2,833	\$ 2,983	\$2,641
Operating Income	3,853	4,653	2,021	856	713	1,135	1,149	1,283	872	1,294	1,204	1,094	927
Equity method investment													
net earnings	421	393	215	121	106	84	110	78	107	105	103	117	98
Provision for income													
taxes	1,224	1,190	411	148	341	391	344	212	398	342	238	210	201
Net earnings attributable													
to Mondelēz													
International	3,555	4,300	1,602	736	544	1,119	1,156	961	1,078	1,258	1,003	855	747
Diluted earnings per share													
attributable to													
Mondelēz International	\$ 2.47	\$ 3.04	\$ 1.15	\$ 0.51	\$ 0.38	\$ 0.78	\$ 0.80	\$ 0.68	\$ 0.76	\$ 0.89	\$ 0.71	\$ 0.61	\$ 0.54
Adjusted (Non-GAAP) - As													
Recast													
Gross Profit	\$ 10,519	\$ 11,096	\$5,763	\$ 2,653	\$2,349	\$2,658	\$2,859	\$ 2,864	\$2,648	\$2,744	\$2,840	\$ 3,007	\$2,756
Operating Income	4,399	4,765	2,474	1,104	943	1,163	1,189	1,291	1,073	1,230	1,171	1,377	1,097
Equity method investment													
net earnings	358	401	187	89	95	82	92	112	95	88	106	107	80
Provision for income													
taxes	878	983	533	196	122	278	282	250	232	276	225	319	214
Net earnings attributable													
to Mondelēz													
International	3,666	4,020	2,074	938	868	913	947	1,113	922	992	993	1,158	916

Diluted earnings per share attributable to Mondelēz International \$ 2.54 \$ 2.85 \$ 1.49 \$ 0.65 \$ 0.60 \$ 0.63 \$ 0.66 \$ 0.78 \$ 0.65 \$ 0.70 \$ 0.71 \$ 0.83 \$ 0.66

Financial Schedules

Exhibit 99.1 to this Form 8-K contains financial schedules that provide the reconciliations for our recast non-GAAP financial results for Organic Net Revenue, Adjusted Gross Profit and Adjusted Operating Income, due to the sale of several of our local Argentinean gum and candy brands and the expiration of our KHC license to produce and sell Kraft mayonnaise in Latin America countries, predominately Mexico, and for Adjusted EPS, due to the above mentioned business transactions as well as the partial sale of our equity method investment in JDEP, for the first two quarters and six months of 2022, all quarters of 2021 and 2020, and the years ended December 31, 2021 and 2020.

- Schedule 1 provides reconciliations of the differences between reported Net Revenues (GAAP) and the recast Organic Net Revenue (non-GAAP) measures.
- Schedule 2 provides reconciliations of the differences between reported Gross Profit and Operating Income (GAAP) and the recast Adjusted Gross Profit and Adjusted Operating Income (non-GAAP) measures.
- Schedule 3 provides reconciliations of the differences between reported Operating Income (GAAP) and the recast Adjusted Operating Income (non-GAAP) by reportable segment.
- Schedule 4 provides reconciliations of the differences between reported (GAAP) financial measures for Operating Income to Net Earnings Attributable to Mondelēz International and the recast Adjusted (non-GAAP) financial measures for these items. Equity method investment net earnings and provision for income taxes are components used to calculate net earnings and diluted earnings per share attributable to Mondelēz International.
- Schedule 5 provides reconciliations between reported Diluted EPS attributable to Mondelez International (GAAP) and the recast Adjusted EPS (non-GAAP) for comparative periods.

Non-GAAP Financial Measures

We use non-GAAP financial information and believe it is useful to investors as it provides additional information to facilitate comparisons of historical operating results, identify trends in our underlying operating results, and provide additional insight and transparency on how we evaluate our business. For additional information regarding our non-GAAP financial measures, see Exhibit 99.2.

This information, including Exhibits 99.1 and 99.2, will not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), or otherwise subject to the liabilities under that section and it will not be incorporated by reference in any filing under the Securities Act of 1933, as amended, or the Exchange Act, except as expressly set forth by specific reference in such a filing.

Item 9.01. Financial Statements and Exhibits.

(d) The following exhibits are being furnished with this Current Report on Form 8-K.

- 99.1 Financial schedules Unaudited GAAP and Non-GAAP Financial Information.
- 99.2 <u>Non-GAAP Financial Measures Additional Information.</u>
- 104 The cover page from Mondelēz International, Inc.'s Current Report on Form 8-K, formatted in Inline XBRL (included as Exhibit 101).

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

MONDELĒZ INTERNATIONAL, INC.

By: /s/ Luca Zaramella

Name: Luca Zaramella Title: Executive Vice President and Chief Financial Officer

Date: October 11, 2022

U.S. GAAP to Non-GAAP Reconciliations

In addition to reporting our U.S. GAAP operating results, we have historically reported non-GAAP financial information. Refer also to our Quarterly Reports on Form 10-Q and our Annual Report on Form 10-K for the periods presented for additional information on our GAAP to non-GAAP adjustments.

Schedule 1.a

Mondelēz International, Inc. and Subsidiaries Reconciliation of GAAP to Non-GAAP Measures Net Revenues (in millions of U.S. dollars) (Unaudited)

	Latin America	AMEA	Europe	North America	 londelēz ernational	Emerging Markets	veloped larkets
For the Six Months Ended June 30, 2022							
Reported (GAAP)	\$ 1,702	\$3,402	\$5,561	\$ 4,373	\$ 15,038	\$ 5,770	\$ 9,268
Acquisitions	—	(15)	(373)	(16)	(404)	(251)	(153)
Currency	29	142	538	8	717	277	440
Organic (Non-GAAP)	\$ 1,731	\$3,529	\$5,726	\$ 4,365	\$ 15,351	\$ 5,796	\$ 9,555
Divestiture - Argentina business	(15)			—	(15)	(15)	_
Divestiture - KHC license	(6)			—	(6)	(6)	
Currency Impact of divestiture	(2)	—	—	—	(2)	(2)	—
Organic (Non-GAAP) - As Recast	\$ 1,708	\$3,529	\$5,726	\$ 4,365	\$ 15,328	\$ 5,773	\$ 9,555
<u>For the Six Months Ended June 30, 2021</u>							
Reported (GAAP)	\$ 1,338	\$3,197	\$5,321	\$ 4,024	\$ 13,880	\$ 4,856	\$ 9,024
Divestitures		(14)	—	—	(14)		(14)
Organic (Non-GAAP)	\$ 1,338	\$3,183	\$5,321	\$ 4,024	\$ 13,866	\$ 4,856	\$ 9,010
Divestiture - Argentina business	(12)	_	_	—	(12)	(12)	—
Divestiture - KHC license	(5)			—	(5)	(5)	
Organic (Non-GAAP) - As Recast	\$ 1,321	\$3,183	\$5,321	\$ 4,024	\$ 13,849	\$ 4,839	\$ 9,010
<u>% Change</u>					 		
Reported (GAAP)	27.2%	6.4%	4.5%	8.7%	8.3%	18.8%	2.7%
Organic (Non-GAAP)	29.4%	10.9%	7.6%	8.5%	10.7%	19.4%	6.0%
Organic (Non-GAAP) - As Recast	29.3%	10.9%	7.6%	8.5%	10.7%	19.3%	6.0%

	latin nerica	AMEA	Europe	North <u>America</u>	 ondelēz <u>rnational</u>	Emerging Markets		eveloped <u>Aarkets</u>
For the Three Months Ended June 30, 2022								
Reported (GAAP)	\$ 876	\$1,535	\$2,626	\$ 2,237	\$ 7,274	\$ 2,806	\$	4,468
Acquisitions	—		(189)	(9)	(198)	(135)		(63)
Currency	14	93	303	8	418	138		280
Organic (Non-GAAP)	\$ 890	\$1,628	\$2,740	\$ 2,236	\$ 7,494	\$ 2,809	\$	4,685
Divestiture - Argentina business	(9)				(9)	(9)		—
Divestiture - KHC license	(3)			_	(3)	(3)		
Currency Impact of divestiture	(1)		—		(1)	(1)		—
Organic (Non-GAAP) - As Recast	\$ 877	\$1,628	\$2,740	\$ 2,236	\$ 7,481	\$ 2,796	\$	4,685
<u>For the Three Months Ended June 30, 2021</u>					 			
Reported (GAAP)	\$ 669	\$1,452	\$2,474	\$ 2,047	\$ 6,642	\$ 2,293	\$	4,349
Divestitures		(14)			(14)			(14)
Organic (Non-GAAP)	\$ 669	\$1,438	\$2,474	\$ 2,047	\$ 6,628	\$ 2,293	\$	4,335
Divestiture - Argentina business	(7)		—		(7)	(7)		_
Divestiture - KHC license	(2)	_	—	_	(2)	(2)		_
Organic (Non-GAAP) - As Recast	\$ 660	\$1,438	\$2,474	\$ 2,047	\$ 6,619	\$ 2,284	\$	4,335
<u>% Change</u>					 			
Reported (GAAP)	30.9%	5.7%	6.1%	9.3%	9.5%	22.4%	Ď	2.7%
Organic (Non-GAAP)	33.0%	13.2%	10.8%	9.2%	13.1%	22.5%	Ď	8.1%
Organic (Non-GAAP) - As Recast	32.9%	13.2%	10.8%	9.2%	13.0%	22.4%	Ď	8.1%

	Latin nerica	AMEA	Europe	North <u>America</u>	 ondelēz rnational	Emerging Markets		eveloped Markets
For the Three Months Ended March 31, 2022								
Reported (GAAP)	\$ 826	\$1,867	\$2,935	\$ 2,136	\$ 7,764	\$ 2,964	\$	4,800
Acquisitions		(15)	(184)	(7)	(206)	(116)		(90)
Currency	 15	49	235		 299	139		160
Organic (Non-GAAP)	\$ 841	\$1,901	\$2,986	\$ 2,129	\$ 7,857	\$ 2,987	\$	4,870
Divestiture - Argentina business	(6)			—	(6)	(6)		—
Divestiture - KHC license	(3)			—	(3)	(3)		—
Currency Impact of divestiture	(1)	—	—	—	(1)	(1)		
Organic (Non-GAAP) - As Recast	\$ 831	\$1,901	\$2,986	\$ 2,129	\$ 7,847	\$ 2,977	\$	4,870
For the Three Months Ended March 31, 2021					 			
Reported (GAAP)	\$ 669	\$1,745	\$2,847	\$ 1,977	\$ 7,238	\$ 2,563	\$	4,675
Divestitures				—	—			—
Organic (Non-GAAP)	\$ 669	\$1,745	\$2,847	\$ 1,977	\$ 7,238	\$ 2,563	\$	4,675
Divestiture - Argentina business	(5)			_	(5)	(5)		_
Divestiture - KHC license	(3)			—	(3)	(3)		
Organic (Non-GAAP) - As Recast	\$ 661	\$1,745	\$2,847	\$ 1,977	\$ 7,230	\$ 2,555	\$	4,675
<u>% Change</u>	 							
Reported (GAAP)	23.5%	7.0%	3.1%	8.0%	7.3%	15.6	6	2.7%
Organic (Non-GAAP)	25.7%	8.9%	4.9%	7.7%	8.6%	16.59	6	4.2%
Organic (Non-GAAP) - As Recast	25.7%	8.9%	4.9%	7.7%	8.5%	16.59	6	4.2%

	Latin America	AMEA	Europe	North America	 Iondelēz ernational	Emerging Markets	Developed Markets
For the Twelve Months Ended December 31, 2021				·			
Reported (GAAP)	\$ 2,797	\$6,465	\$11,156	\$ 8,302	\$ 28,720	\$10,132	\$ 18,588
Divestitures	—	(35)	—		(35)	—	(35)
Acquisitions		(47)	(63)	(144)	(254)		(254)
Currency	186	(222)	(376)	(50)	 (462)	74	(536)
Organic (Non-GAAP)	\$ 2,983	\$6,161	\$10,717	\$ 8,108	\$ 27,969	\$10,206	\$ 17,763
Divestiture - Argentina business	(34)				(34)	(34)	
Divestiture - KHC license	(9)	_			(9)	(9)	
Currency Impact of divestiture	(10)				 (10)	(10)	
Organic (Non-GAAP) - As Recast	\$ 2,930	\$6,161	\$10,717	\$ 8,108	\$ 27,916	\$10,153	\$ 17,763
For the Twelve Months Ended December 31, 2020							
Reported (GAAP)	\$ 2,477	\$5,740	\$10,207	\$ 8,157	\$ 26,581	\$ 9,097	\$ 17,484
Divestitures					 		
Organic (Non-GAAP)	\$ 2,477	\$5,740	\$10,207	\$ 8,157	\$ 26,581	\$ 9,097	\$ 17,484
Divestiture - Argentina business	(23)	_			(23)	(23)	
Divestiture - KHC license	(9)				(9)	(9)	
Organic (Non-GAAP) - As Recast	\$ 2,445	\$5,740	\$10,207	\$ 8,157	\$ 26,549	\$ 9,065	\$ 17,484
<u>% Change</u>							
Reported (GAAP)	12.9%	12.6%	9.3%	1.8%	8.0%	11.4%	6.3%
Organic (Non-GAAP)	20.4%	7.3%	5.0%	(0.6)%	5.2%	12.2%	1.6%
Organic (Non-GAAP) - As Recast	19.8%	7.3%	5.0%	(0.6)%	5.1%	12.0%	1.6%

For the Three Months Ended December 31, 2021	-	latin nerica	AMEA	Europe	North <u>America</u>	 ondelēz rnational	erging arkets	veloped arkets
Reported (GAAP)	\$	708	\$1,639	\$3,121	\$ 2,190	\$ 7,658	\$ 2,692	\$ 4,966
Divestitures			(5)			(5)		(5)
Acquisitions		_	(21)	(22)	(11)	(54)	—	(54)
Currency		46	7	51	(8)	96	56	40
Organic (Non-GAAP)	\$	754	\$1,620	\$3,150	\$ 2,171	\$ 7,695	\$ 2,748	\$ 4,947
Divestiture - Argentina business		(13)	_			(13)	(13)	
Divestiture - KHC license		(2)			—	(2)	(2)	_
Currency Impact of divestiture		(3)				 (3)	(3)	
Organic (Non-GAAP) - As Recast	\$	736	\$1,620	\$3,150	\$ 2,171	\$ 7,677	\$ 2,730	\$ 4,947
For the Three Months Ended December 31, 2020	_					 		
Reported (GAAP)	\$	630	\$1,531	\$2,959	\$ 2,178	\$ 7,298	\$ 2,474	\$ 4,824
Divestitures							—	
Organic (Non-GAAP)	\$	630	\$1,531	\$2,959	\$ 2,178	\$ 7,298	\$ 2,474	\$ 4,824
Divestiture - Argentina business		(8)	—	—		(8)	(8)	—
Divestiture - KHC license		(2)				 (2)	(2)	
Organic (Non-GAAP) - As Recast	\$	620	\$1,531	\$2,959	\$ 2,178	\$ 7,288	\$ 2,464	\$ 4,824
<u>% Change</u>							 	
Reported (GAAP)		12.4%	7.1%	5.5%	0.6%	4.9%	8.8%	2.9%
Organic (Non-GAAP)		19.7%	5.8%	6.5%	(0.3)%	5.4%	11.1%	2.5%
Organic (Non-GAAP) - As Recast		18.7%	5.8%	6.5%	(0.3)%	5.3%	10.8%	2.5%

	 Latin nerica	AMEA	Europe	North America	 londelēz ernational	Emerging Markets		eveloped Markets
For the Three Months Ended September 30, 2021	 		<u></u>		 			
Reported (GAAP)	\$ 751	\$1,629	\$2,714	\$ 2,088	\$ 7,182	\$ 2,584	\$	4,598
Divestitures		(16)			(16)			(16)
Acquisitions		(15)	(20)	(11)	(46)			(46)
Currency	17	(44)	(51)	(11)	 (89)	(16)		(73)
Organic (Non-GAAP)	\$ 768	\$1,554	\$2,643	\$ 2,066	\$ 7,031	\$ 2,568	\$	4,463
Divestiture - Argentina business	(9)				(9)	(9)	1	
Divestiture - KHC license	(2)	—		—	(2)	(2))	—
Currency Impact of divestiture	 (3)				 (3)	(3)		
Organic (Non-GAAP) - As Recast	\$ 754	\$1,554	\$2,643	\$ 2,066	\$ 7,017	\$ 2,554	\$	4,463
For the Three Months Ended September 30, 2020	 							
Reported (GAAP)	\$ 610	\$1,470	\$2,526	\$ 2,059	\$ 6,665	\$ 2,289	\$	4,376
Divestitures	 				 			
Organic (Non-GAAP)	\$ 610	\$1,470	\$2,526	\$ 2,059	\$ 6,665	\$ 2,289	\$	4,376
Divestiture - Argentina business	(8)				(8)	(8)	1	
Divestiture - KHC license	 (2)				 (2)	(2)		
Organic (Non-GAAP) - As Recast	\$ 600	\$1,470	\$2,526	\$ 2,059	\$ 6,655	\$ 2,279	\$	4,376
<u>% Change</u>	 							
Reported (GAAP)	23.1%	10.8%	7.4%	1.4%	7.8%	12.99	%	5.1%
Organic (Non-GAAP)	25.9%	5.7%	4.6%	0.3%	5.5%	12.29	%	2.0%
Organic (Non-GAAP) - As Recast	25.7%	5.7%	4.6%	0.3%	5.4%	12.19	V ₀	2.0%

		.atin nerica	AMEA	Europe	North America		ondelēz rnational	Emer Mar			veloped arkets
For the Three Months Ended June 30, 2021											
Reported (GAAP)	\$	669	\$1,452	\$2,474	\$ 2,047	\$	6,642	\$ 2	,293	\$	4,349
Divestitures			(14)				(14)				(14)
Acquisitions			(11)	(21)	(8)		(40)				(40)
Currency		14	(104)	(199)	(20)	_	(309)		(60)		(249)
Organic (Non-GAAP)	\$	683	\$1,323	\$2,254	\$ 2,019	\$	6,279	\$ 2	,233	\$	4,046
Divestiture - Argentina business		(7)	_	—	_		(7)		(7)		—
Divestiture - KHC license		(2)					(2)		(2)		—
Currency Impact of divestiture		(2)					(2)		(2)		
Organic (Non-GAAP) - As Recast	\$	672	\$1,323	\$2,254	\$ 2,019	\$	6,268	\$ 2	,222	\$	4,046
<u>For the Three Months Ended June 30, 2020</u>	_									_	
Reported (GAAP)	\$	511	\$1,237	\$2,138	\$ 2,025	\$	5,911	\$ 1	,917	\$	3,994
Divestitures			—				—				
Organic (Non-GAAP)	\$	511	\$1,237	\$2,138	\$ 2,025	\$	5,911	\$ 1	,917	\$	3,994
Divestiture - Argentina business		(3)					(3)		(3)		
Divestiture - KHC license		(2)	—				(2)		(2)		—
Organic (Non-GAAP) - As Recast	\$	506	\$1,237	\$2,138	\$ 2,025	\$	5,906	\$ 1	,912	\$	3,994
<u>% Change</u>											
Reported (GAAP)		30.9%	17.4%	15.7%	1.1%		12.4%		19.6%		8.9%
Organic (Non-GAAP)		33.7%	7.0%	5.4%	(0.3)%		6.2%		16.5%		1.3%
Organic (Non-GAAP) - As Recast		32.8%	7.0%	5.4%	(0.3)%		6.1%		16.2%		1.3%

		atin nerica	AMEA	Europe	North America	 ondelēz rnational	Emerging Markets		eveloped Markets
For the Three Months Ended March 31, 2021									
Reported (GAAP)	\$	669	\$1,745	\$2,847	\$ 1,977	\$ 7,238	\$ 2,563	\$	4,675
Acquisitions		—	—		(114)	(114)	—		(114)
Currency		109	(81)	(177)	(11)	 (160)	94	_	(254)
Organic (Non-GAAP)	\$	778	\$1,664	\$2,670	\$ 1,852	\$ 6,964	\$ 2,657	\$	4,307
Divestiture - Argentina business		(5)	_	_		(5)	(5)		—
Divestiture - KHC license		(3)				(3)	(3)		
Currency Impact of divestiture		(2)				(2)	(2)		
Organic (Non-GAAP) - As Recast	\$	768	\$1,664	\$2,670	\$ 1,852	\$ 6,954	\$ 2,647	\$	4,307
For the Three Months Ended March 31, 2020						 			
Reported (GAAP)	\$	726	\$1,502	\$2,584	\$ 1,895	\$ 6,707	\$ 2,417	\$	4,290
Divestitures		—				—			—
Organic (Non-GAAP)	\$	726	\$1,502	\$2,584	\$ 1,895	\$ 6,707	\$ 2,417	\$	4,290
Divestiture - Argentina business		(4)	_	_	_	(4)	(4)		_
Divestiture - KHC license		(3)				(3)	(3)		
Organic (Non-GAAP) - As Recast	\$	719	\$1,502	\$2,584	\$ 1,895	\$ 6,700	\$ 2,410	\$	4,290
<u>% Change</u>	_								
Reported (GAAP)		(7.9)%	16.2%	10.2%	4.3%	7.9%	6.0%	6	9.0%
Organic (Non-GAAP)		7.2%	10.8%	3.3%	(2.3)%	3.8%	9.9%	6	0.4%
Organic (Non-GAAP) - As Recast		6.8%	10.8%	3.3%	(2.3)%	3.8%	9.8%	6	0.4%

	Latin America	AMEA	Europe	North America	 londelēz ernational	Emerging Markets	Developed Markets
For the Twelve Months Ended December 31, 2020							
Reported (GAAP)	\$ 2,477	\$5,740	\$10,207	\$ 8,157	\$ 26,581	\$ 9,097	\$ 17,484
Acquisitions	—	—	—	(445)	(445)	—	(445)
Currency	546	70	14	7	 637	749	(112)
Organic (Non-GAAP)	\$ 3,023	\$5,810	\$10,221	\$ 7,719	\$ 26,773	\$ 9,846	\$ 16,927
Divestiture - Argentina business	(23)	—	—	—	(23)	(23)	—
Divestiture - KHC license	(9)	_		—	(9)	(9)	
Currency Impact of divestiture	(10)	—		—	(10)	(10)	
Organic (Non-GAAP) - As Recast	\$ 2,981	\$5,810	\$10,221	\$ 7,719	\$ 26,731	\$ 9,804	\$ 16,927
For the Twelve Months Ended December 31, 2019							
Reported (GAAP)	\$ 3,018	\$5,770	\$ 9,972	\$ 7,108	\$ 25,868	\$ 9,675	\$ 16,193
Divestitures		(55)		—	(55)	(55)	
Organic (Non-GAAP)	\$ 3,018	\$5,715	\$ 9,972	\$ 7,108	\$ 25,813	\$ 9,620	\$ 16,193
Divestiture - Argentina business	(26)	_	_	—	(26)	(26)	_
Divestiture - KHC license	(10)	_		—	(10)	(10)	
Organic (Non-GAAP) - As Recast	\$ 2,982	\$5,715	\$ 9,972	\$ 7,108	\$ 25,777	\$ 9,584	\$ 16,193
<u>% Change</u>							
Reported (GAAP)	(17.9)%	(0.5)%	2.4%	14.8%	2.8%	(6.0)%	8.0%
Organic (Non-GAAP)	0.2%	1.7%	2.5%	8.6%	3.7%	2.3%	4.5%
Organic (Non-GAAP) - As Recast	0.0%	1.7%	2.5%	8.6%	3.7%	2.3%	4.5%

	For the Six Months Ended June 30, 2022					
	Net Revenues	Gross Profit	Gross Profit Margin	Operating Income	Operating Income Margin	
Reported (GAAP)	\$15,038	\$ 5,624	37.4%	\$ 2,021	13.4%	
Simplify to Grow Program		21		53		
Intangible asset impairment charges				78		
Mark-to-market (gains)/losses from derivatives		81		82		
Acquisition integration costs and contingent consideration adjustments		1		69		
Acquisition-related costs	—			26		
Divestiture-related costs		2		6		
Remeasurement of net monetary position				15		
Incremental costs due to war in Ukraine		37		128		
Adjusted (Non-GAAP)	\$15,038	\$ 5,766	38.3%	\$ 2,478	16.5%	
Operating income from divestiture - Argentina business	(15)	(4)		(5)		
Operating income from divestiture - KHC license	(6)	1		1		
Adjusted (Non-GAAP) - As Recast	\$15,017	\$ 5,763	38.4%	\$ 2,474	16.5%	
Currency		287		154		
Adjusted @ Constant FX (Non-GAAP) - As Recast		\$ 6,050		\$ 2,628		

	For the Six Months Ended June 30, 2021				
	Net Revenues	Gross Profit	Gross Profit Margin	Operating Income	Operating Income Margin
Reported (GAAP)	\$13,880	\$ 5,597	40.3%	\$ 2,155	15.5%
Simplify to Grow Program	—	35		254	
Intangible asset impairment charges	—			32	
Mark-to-market (gains)/losses from derivatives	—	(137)		(138)	
Acquisition integration costs and contingent consideration adjustments	—	1		3	
Acquisition-related costs	—			24	
Operating income from divestitures	(14)	(1)		(2)	
Gain on acquisition	—	—		(9)	
Remeasurement of net monetary position	—			8	
Impact from pension participation changes	—	19		45	
Impact from resolution of tax matters	—			(5)	
Adjusted (Non-GAAP)	\$13,866	\$ 5,514	39.8%	\$ 2,367	17.1%
Operating income from divestiture - Argentina business	(12)	(2)		(3)	
Operating income from divestiture - KHC license	(5)	_		_	
Adjusted (Non-GAAP) - As Recast	\$13,849	\$ 5,512	39.8%	\$ 2,364	17.1%

	Gross Profit	Operating Income
\$ Change - Reported (GAAP)	\$ 27	\$ (134)
\$ Change - Adjusted (Non-GAAP)	252	111
\$ Change - Adjusted (Non-GAAP) - As Recast	251	110
\$ Change - Adjusted @ Constant FX (Non-GAAP) - As Recast	538	264
% Change - Reported (GAAP)	0.5%	(6.2)%
% Change - Adjusted (Non-GAAP)	4.6%	4.7%
% Change - Adjusted (Non-GAAP) - As Recast	4.6%	4.7%
% Change - Adjusted @ Constant FX (Non-GAAP) - As Recast	9.8%	11.2%

	For the Three Months Ended June 30, 2022				
	Net Revenues	Gross Profit	Gross Profit Margin	Operating Income	Operating Income Margin
Reported (GAAP)	\$ 7,274	\$2,641	36.3%	\$ 927	12.7%
Simplify to Grow Program	—	11		22	
Mark-to-market (gains)/losses from derivatives	—	109		109	
Acquisition integration costs and contingent consideration adjustments	—	1		37	
Acquisition-related costs	_			5	
Divestiture-related costs	—	1		5	
Remeasurement of net monetary position	—	—		10	
Incremental costs due to war in Ukraine	—	(7)		(15)	
Adjusted (Non-GAAP)	\$ 7,274	\$2,756	37.9%	\$ 1,100	15.1%
Operating income from divestiture - Argentina business	(9)	(1)		(3)	
Operating income from divestiture - KHC license	(3)	1			
Adjusted (Non-GAAP) - As Recast	\$ 7,262	\$2,756	38.0%	\$ 1,097	15.1%
Currency		148		65	
Adjusted @ Constant FX (Non-GAAP) - As Recast		\$2,904		\$ 1,162	

	For the Three Months Ended June 30, 2021				
	Net Revenues	Gross Profit	Gross Profit <u>Margin</u>	Operating Income	Operating Income Margin
Reported (GAAP)	\$ 6,642	\$2,631	39.6%	\$ 872	13.1%
Simplify to Grow Program	—	20		132	
Intangible asset impairment charges	—			32	
Mark-to-market (gains)/losses from derivatives	—	(21)		(20)	
Acquisition integration costs and contingent consideration adjustments	_	1		2	
Acquisition-related costs	_			17	
Operating income from divestitures	(14)	(1)		(2)	
Remeasurement of net monetary position				3	
Impact from pension participation changes	_	18		44	
Impact from resolution of tax matters	—			(5)	
Adjusted (Non-GAAP)	\$ 6,628	\$2,648	40.0%	\$ 1,075	16.2%
Operating income from divestiture - Argentina business	(7)	(1)		(2)	
Operating income from divestiture - KHC license	(2)	1			
Adjusted (Non-GAAP) - As Recast	\$ 6,619	\$2,648	40.0%	\$ 1,073	16.2%

	Gross Profit	Operating Income
\$ Change - Reported (GAAP)	\$ 10	\$ 55
\$ Change - Adjusted (Non-GAAP)	108	25
\$ Change - Adjusted (Non-GAAP) - As Recast	108	24
\$ Change - Adjusted @ Constant FX (Non-GAAP) - As Recast	256	89
% Change - Reported (GAAP)	0.4%	6.3%
% Change - Adjusted (Non-GAAP)	4.1%	2.3%
% Change - Adjusted (Non-GAAP) - As Recast	4.1%	2.2%
% Change - Adjusted @ Constant FX (Non-GAAP) - As Recast	9.7%	8.3%

13.6%

9.8%

Mondelēz International, Inc. and Subsidiaries Reconciliation of GAAP to Non-GAAP Measures Gross Profit / Operating Income (in millions of U.S. dollars) (Unaudited)

	For the Three Months Ended March 31, 2022				
	Net Revenues	Gross Profit	Gross Profit Margin	Operating Income	Operating Income Margin
Reported (GAAP)	\$ 7,764	\$2,983	38.4%	\$ 1,094	<u>14.1</u> %
Simplify to Grow Program		10		31	
Intangible asset impairment charges				78	
Mark-to-market (gains)/losses from derivatives	—	(28)		(27)	
Acquisition integration costs and contingent consideration adjustments				32	
Acquisition-related costs				21	
Divestiture-related costs		1		1	
Remeasurement of net monetary position				5	
Incremental costs due to war in Ukraine		44		143	
Adjusted (Non-GAAP)	\$ 7,764	\$3,010	38.8%	\$ 1,378	17.7%
Operating income from divestiture - Argentina business	(6)	(3)		(2)	
Operating income from divestiture - KHC license	(3)			1	
Adjusted (Non-GAAP) - As Recast	\$ 7,755	\$3,007	38.8%	\$ 1,377	17.8%
Currency		139		89	
Adjusted @ Constant FX (Non-GAAP) - As Recast		\$3,146		\$ 1,466	

		For the Three	e Months Endec	l March 31, 2021	
	Net Revenues	Gross Profit	Gross Profit Margin	Operating Income	Operating Income Margin
Reported (GAAP)	\$ 7,238	\$2,966	41.0%	\$ 1,283	17.7%
Simplify to Grow Program	—	15		122	
Mark-to-market (gains)/losses from derivatives	—	(116)		(118)	
Acquisition integration costs and contingent consideration adjustments	—	—		1	
Acquisition-related costs				7	
Gain on acquisition	—			(9)	
Remeasurement of net monetary position	—	—		5	
Impact from pension participation changes		1		1	
Adjusted (Non-GAAP)	\$ 7,238	\$2,866	39.6%	\$ 1,292	17.9%
Operating income from divestiture - Argentina business	(5)	(1)		(1)	
Operating income from divestiture - KHC license	(3)	(1)			
Adjusted (Non-GAAP) - As Recast	\$ 7,230	\$2,864	39.6%	\$ 1,291	17.9%
		Gross Profit		Operating Income	
\$ Change - Reported (GAAP)		\$ 17		\$ (189)	
\$ Change - Adjusted (Non-GAAP)		144		86	
\$ Change - Adjusted (Non-GAAP) - As Recast		143		86	
\$ Change - Adjusted @ Constant FX (Non-GAAP) - As Recast		282		175	
% Change - Reported (GAAP)		0.6%		(14.7)%	
% Change - Adjusted (Non-GAAP)		5.0%		6.7%	
% Change - Adjusted (Non-GAAP) - As Recast		5.0%		6.7%	

% Change - Adjusted (Non-GAAP) - As Recast % Change - Adjusted @ Constant FX (Non-GAAP) - As Recast

	For the Twelve Months Ended December 31, 2021				
	Net Revenues	Gross Profit	Gross Profit Margin	Operating Income	Operating Income Margin
Reported (GAAP)	\$28,720	\$11,254	39.2%	\$ 4,653	16.2%
Simplify to Grow Program		114		319	
Intangible asset impairment charges		—		32	
Mark-to-market (gains)/losses from derivatives	—	(279)		(279)	
Acquisition integration costs and contingent consideration adjustments	—	1		(40)	
Acquisition-related costs				25	
Divestiture-related costs				22	
Operating income from divestitures	(35)	(5)		(5)	
Net gain on acquisition and divestitures		—		(8)	
Operating income from divestiture - Argentina business				13	
Impact from pension participation changes	—	20		48	
Impact from resolution of tax matters				(5)	
Rounding		1		—	
Adjusted (Non-GAAP)	\$28,685	\$11,106	38.7%	\$ 4,775	16.6%
Operating income from divestiture - Argentina business	(34)	(10)		(10)	
Operating income from divestiture - KHC license	(9)				
Adjusted (Non-GAAP) - As Recast	\$28,642	\$11,096	38.7%	\$ 4,765	16.6%
Currency		(210)		(120)	
Adjusted @ Constant FX (Non-GAAP) - As Recast		\$10,886		\$ 4,645	

	For the Twelve Months Ended December 31, 2020				
	Net Revenues	Gross Profit	Gross Profit <u>Margin</u>	Operating Income	Operating Income Margin
Reported (GAAP)	\$26,581	\$10,446	39.3%	\$ 3,853	14.5%
Simplify to Grow Program		90		360	
Intangible asset impairment charges				144	
Mark-to-market (gains)/losses from derivatives		(16)		(16)	
Acquisition integration costs		1		4	
Acquisition-related costs	—			15	
Divestiture-related costs	_			4	
Costs associated with JDE Peet's transaction				48	
Remeasurement of net monetary position				9	
Impact from resolution of tax matters	—	—		(20)	
Adjusted (Non-GAAP)	\$26,581	\$10,521	39.6%	\$ 4,401	16.6%
Operating income from divestiture - Argentina business	(23)	(2)		(2)	
Operating income from divestiture - KHC license	(9)	—		—	
Adjusted (Non-GAAP) - As Recast	\$26,549	\$10,519	39.6%	\$ 4,399	16.6%

	Gross Profit	Operating Income
\$ Change - Reported (GAAP)	\$ 808	\$ 800
\$ Change - Adjusted (Non-GAAP)	585	374
\$ Change - Adjusted (Non-GAAP) - As Recast	577	366
\$ Change - Adjusted @ Constant FX (Non-GAAP) - As Recast	367	246
% Change - Reported (GAAP)	7.7%	20.8%
% Change - Adjusted (Non-GAAP)	5.6%	8.5%
% Change - Adjusted (Non-GAAP) - As Recast	5.5%	8.3%
% Change - Adjusted @ Constant FX (Non-GAAP) - As Recast	3.5%	5.6%

	For the Three Months Ended December 31, 2021				
	Net Revenues	Gross Profit	Gross Profit Margin	Operating Income	Operating Income Margin
Reported (GAAP)	\$ 7,658	\$2,833	37.0%	\$ 1,204	15.7%
Simplify to Grow Program		22		(62)	
Mark-to-market (gains)/losses from derivatives		(9)		(9)	
Acquisition integration costs and contingent consideration adjustments		(1)		14	
Acquisition-related costs				1	
Divestiture-related costs	—			22	
Operating income from divestitures	(5)	(1)		—	
Loss on divestiture	—			1	
Remeasurement of net monetary position	—			3	
Operating income from divestiture - Argentina business				1	
Rounding	—	1		—	
Adjusted (Non-GAAP)	\$ 7,653	\$2,845	37.2%	\$ 1,175	15.4%
Operating income from divestiture - Argentina business	(13)	(4)		(4)	
Operating income from divestiture - KHC license	(2)	(1)		—	
Adjusted (Non-GAAP) - As Recast	\$ 7,638	\$2,840	37.2%	\$ 1,171	15.3%
Currency		35		10	
Adjusted @ Constant FX (Non-GAAP) - As Recast		\$2,875		\$ 1,181	

	For the Three Months Ended December 31, 2020)
	Net Revenues	Gross Profit	Gross Profit Margin	Operating Income	Operating Income Margin
Reported (GAAP)	\$ 7,298	\$2,872	39.4%	\$ 1,149	15.7%
Simplify to Grow Program		42		112	
Mark-to-market (gains)/losses from derivatives	_	(56)		(58)	
Acquisition integration costs		1		2	
Remeasurement of net monetary position		—		2	
Impact from resolution of tax matters		_		(20)	
Rounding		—		1	
Adjusted (Non-GAAP)	\$ 7,298	\$2,859	39.2%	\$ 1,188	16.3%
Operating income from divestiture - Argentina business	(8)	—			
Operating income from divestiture - KHC license	(2)			1	
Adjusted (Non-GAAP) - As Recast	\$ 7,288	\$2,859	39.2%	\$ 1,189	16.3%

	Gross Profit	Operating Income
\$ Change - Reported (GAAP)	\$ (39)	\$ 55
\$ Change - Adjusted (Non-GAAP)	(14)	(13)
\$ Change - Adjusted (Non-GAAP) - As Recast	(19)	(18)
\$ Change - Adjusted @ Constant FX (Non-GAAP) - As Recast	16	(8)
% Change - Reported (GAAP)	(1.4)%	4.8%
% Change - Adjusted (Non-GAAP)	(0.5)%	(1.1)%
% Change - Adjusted (Non-GAAP) - As Recast	(0.7)%	(1.5)%
% Change - Adjusted @ Constant FX (Non-GAAP) - As Recast	0.6%	(0.7)%

	For the Three Months Ended September 30, 2021				
	Net Revenues	Gross Profit	Gross Profit Margin	Operating Income	Operating Income Margin
Reported (GAAP)	\$ 7,182	\$2,824	<u>39.3</u> %	\$ 1,294	18.0%
Simplify to Grow Program	—	57		127	
Mark-to-market (gains)/losses from derivatives	—	(133)		(132)	
Acquisition integration costs and contingent consideration adjustments	—	1		(57)	
Operating income from divestitures	(16)	(3)		(3)	
Remeasurement of net monetary position	—	—		2	
Impact from pension participation changes	—	1		2	
Adjusted (Non-GAAP)	\$ 7,166	\$2,747	38.3%	\$ 1,233	17.2%
Operating income from divestiture - Argentina business	(9)	(4)		(3)	
Operating income from divestiture - KHC license	(2)	1			
Adjusted (Non-GAAP) - As Recast	\$ 7,155	\$2,744	38.4%	\$ 1,230	17.2%
Currency		(33)		(19)	
Adjusted @ Constant FX (Non-GAAP) - As Recast		\$2,711		\$ 1,211	

	For the Three Months Ended September 30, 2020				
	Net Revenues	Gross Profit	Gross Profit <u>Margin</u>	Operating Income	Operating Income Margin
Reported (GAAP)	\$ 6,665	\$2,792	41.9%	\$ 1,135	17.0%
Simplify to Grow Program		14		114	
Intangible asset impairment charges				54	
Mark-to-market (gains)/losses from derivatives		(147)		(145)	
Divestiture-related costs		1		6	
Remeasurement of net monetary position		—		2	
Rounding		(1)		(1)	
Adjusted (Non-GAAP)	\$ 6,665	\$2,659	39.9%	\$ 1,165	17.5%
Operating income from divestiture - Argentina business	(8)	(2)		(2)	
Operating income from divestiture - KHC license	(2)	1			
Adjusted (Non-GAAP) -As Recast	\$ 6,655	\$2,658	39.9%	\$ 1,163	17.5%

	Gross Profit	Operating Income
\$ Change - Reported (GAAP)	\$ 32	\$ 159
\$ Change - Adjusted (Non-GAAP)	88	68
\$ Change - Adjusted (Non-GAAP) - As Recast	86	67
\$ Change - Adjusted @ Constant FX (Non-GAAP) - As Recast	53	48
% Change - Reported (GAAP)	1.1%	14.0%
% Change - Adjusted (Non-GAAP)	3.3%	5.8%
% Change - Adjusted (Non-GAAP) - As Recast	3.2%	5.8%
% Change - Adjusted @ Constant FX (Non-GAAP) - As Recast	2.0%	4.1%

	For the Three Months Ended June 30, 2021				
	Net Revenues	Gross Profit	Gross Profit Margin	Operating Income	Operating Income Margin
Reported (GAAP)	\$ 6,642	\$2,631	39.6%	\$ 872	13.1%
Simplify to Grow Program	—	20		132	
Intangible asset impairment charges	—	—		32	
Mark-to-market (gains)/losses from derivatives	—	(21)		(20)	
Acquisition integration costs and contingent consideration adjustments	—	1		2	
Acquisition-related costs	—			17	
Operating income from divestitures	(14)	(1)		(2)	
Remeasurement of net monetary position	—			3	
Impact from pension participation changes		18		44	
Operating income from divestiture - Argentina business	—			(5)	
Adjusted (Non-GAAP)	\$ 6,628	\$2,648	40.0%	\$ 1,075	16.2%
Operating income from divestiture - Argentina business	(7)	(1)		(2)	
Operating income from divestiture - KHC license	(2)	1			
Adjusted (Non-GAAP) -As Recast	\$ 6,619	\$2,648	40.0%	\$ 1,073	16.2%
Currency		(136)		(67)	
Adjusted @ Constant FX (Non-GAAP) - As Recast		\$2,512		\$ 1,006	

		For the Three Months Ended June 30, 2020			
	Net Revenues	Gross Profit	Gross Profit Margin	Operating Income	Operating Income Margin
Reported (GAAP)	\$ 5,911	\$2,331	39.4%	\$ 713	12.1%
Simplify to Grow Program	—	15		76	
Intangible asset impairment charges	_			90	
Mark-to-market (gains)/losses from derivatives	_	1		2	
Acquisition integration costs	—			2	
Acquisition-related costs	_			10	
Divestiture-related costs	_	(1)		(2)	
Costs associated with JDE Peet's transaction	_			48	
Remeasurement of net monetary position	_			3	
Rounding	—	1			
Adjusted (Non-GAAP)	\$ 5,911	\$2,347	39.7%	\$ 942	15.9%
Operating income from divestiture - Argentina business	(3)	1		1	
Operating income from divestiture - KHC license	(2)	1			
Adjusted (Non-GAAP) - As Recast	\$ 5,906	\$2,349	39.8%	<u>\$ 943</u>	16.0%
		Gross Profit		Operating Income	
\$ Change - Reported (GAAP)		\$ 300		\$ 159	
\$ Change - Adjusted (Non-GAAP)		301		133	
\$ Change - Adjusted (Non-GAAP) - As Recast		299		130	
		1(2		(2	

\$ Change - Adjusted @ Constant FX (Non-GAAP) - As Recast	163	63
% Change - Reported (GAAP)	12.9%	22.3%
% Change - Adjusted (Non-GAAP)	12.8%	14.1%
% Change - Adjusted (Non-GAAP) - As Recast	12.7%	13.8%
% Change - Adjusted @ Constant FX (Non-GAAP) - As Recast	6.9%	6.7%

	For the Three Months Ended March 31, 2021				
	Net Revenues	Gross Profit	Gross Profit Margin	Operating Income	Operating Income Margin
Reported (GAAP)	\$ 7,238	\$2,966	41.0%	\$ 1,283	17.7%
Simplify to Grow Program	—	15		122	
Mark-to-market (gains)/losses from derivatives	—	(116)		(118)	
Acquisition integration costs and contingent consideration adjustments	—	—		1	
Acquisition-related costs	—			7	
Gain on acquisition	—			(9)	
Remeasurement of net monetary position	—	—		5	
Impact from pension participation changes		1		1	
Adjusted (Non-GAAP)	\$ 7,238	\$2,866	39.6%	\$ 1,292	17.9%
Operating income from divestiture - Argentina business	(5)	(1)		(1)	
Operating income from divestiture- KHC license	(3)	(1)			
Adjusted (Non-GAAP) - As Recast	\$ 7,230	\$2,864	39.6%	\$ 1,291	17.9%
Currency		(76)		(44)	
Adjusted @ Constant FX (Non-GAAP) - As Recast		\$2,788		\$ 1,247	

	For the Three Months Ended March 31, 2020				
	Net Revenues	Gross Profit	Gross Profit <u>Margin</u>	Operating Income	Operating Income Margin
Reported (GAAP)	\$ 6,707	\$2,451	36.5%	\$ 856	12.8%
Simplify to Grow Program		19		58	
Mark-to-market (gains)/losses from derivatives	—	186		185	
Acquisition-related costs		—		5	
Remeasurement of net monetary position		—		2	
Adjusted (Non-GAAP)	\$ 6,707	\$2,656	39.6%	\$ 1,106	16.5%
Operating income from divestiture - Argentina business	(4)	(1)		(1)	
Operating income from divestiture - KHC license	(3)	(2)		(1)	
Adjusted (Non-GAAP) - As Recast	\$ 6,700	\$2,653	39.6%	\$ 1,104	16.5%

	Gross Profit	Operating Income
\$ Change - Reported (GAAP)	<u>Profit</u> \$ 515	\$ 427
\$ Change - Adjusted (Non-GAAP)	210	186
\$ Change - Adjusted (Non-GAAP) - As Recast	211	187
\$ Change - Adjusted @ Constant FX (Non-GAAP) - As Recast	135	143
% Change - Reported (GAAP)	21.0%	49.9%
% Change - Adjusted (Non-GAAP)	7.9%	16.8%
% Change - Adjusted (Non-GAAP) - As Recast	8.0%	16.9%
% Change - Adjusted @ Constant FX (Non-GAAP) - As Recast	5.1%	13.0%

		For the Twelve Months Ended December 31, 2020			
	Net Revenues	Gross Profit	Gross Profit <u>Margin</u>	Operating Income	Operating Income Margin
Reported (GAAP)	\$26,581	\$10,446	39.3%	\$ 3,853	14.5%
Simplify to Grow Program		90		360	
Intangible asset impairment charges		—		144	
Mark-to-market (gains)/losses from derivatives		(16)		(16)	
Acquisition integration costs		1		4	
Acquisition-related costs	_	_		15	
Divestiture-related costs		—		4	
Costs associated with JDE Peet's transaction		—		48	
Remeasurement of net monetary position		_		9	
Operating income from divestiture - Argentina business	—	—		(20)	
Adjusted (Non-GAAP)	\$26,581	\$10,521	39.6%	\$ 4,401	16.6%
Operating income from divestiture - Argentina business	(23)	(2)		(2)	
Operating income from divestiture - KHC license	(9)	_			
Adjusted (Non-GAAP) - As Recast	\$26,549	\$10,519	39.6%	\$ 4,399	16.6%
Currency		178		59	
Adjusted @ Constant FX (Non-GAAP) - As Recast		\$10,697		\$ 4,458	

		For the Twelve I	Months Ended D	ecember 31, 2019	
	Net Revenues	Gross Profit	Gross Profit Margin	Operating Income	Operating Income Margin
Reported (GAAP)	\$25,868	\$10,337	40.0%	\$ 3,843	14.9%
Simplify to Grow Program		101		442	
Intangible asset impairment charges				57	
Mark-to-market (gains)/losses from derivatives	—	(92)		(91)	
Acquisition-related costs				3	
Divestiture-related costs		1		6	
Operating income from divestitures	(55)	(14)		(9)	
Net gain on divestiture				(44)	
Remeasurement of net monetary position				(4)	
Impact from pension participation changes	—	—		(35)	
Impact from resolution of tax matters				85	
CEO transition remuneration	—	—		9	
Swiss tax reform impact	—			2	
Adjusted (Non-GAAP)	\$25,813	\$10,333	40.0%	\$ 4,264	16.5%
Operating income from divestiture - Argentina business	(26)	(5)		(5)	
Operating income from divestiture - KHC license	(10)	(1)		(2)	
Adjusted (Non-GAAP) - As Recast	\$25,777	\$10,327	40.1%	\$ 4,257	16.5%

	Gross Profit	Operating Income
\$ Change - Reported (GAAP)	\$ 109	\$ 10
\$ Change - Adjusted (Non-GAAP)	188	137
\$ Change - Adjusted (Non-GAAP) - As Recast	192	142
\$ Change - Adjusted @ Constant FX (Non-GAAP) - As Recast	370	201
% Change - Reported (GAAP)	1.1%	0.3%
% Change - Adjusted (Non-GAAP)	1.8%	3.2%
% Change - Adjusted (Non-GAAP) - As Recast	1.9%	3.3%
% Change - Adjusted @ Constant FX (Non-GAAP) - As Recast	3.6%	4.7%

					For the S	Six Mon	ths Ende	d June	30, 2022					
Net Decouver	Lati Amer		AMEA	Europe	North America	Unr G/(He	ealized L) on dging ivities	Ge Corj	neral porate enses		rtization of ingibles	Other Items		ondelēz rnational
<u>Net Revenue</u> Reported (GAAP)	\$ 1,	702	\$ 3,402	\$ 5,561	\$ 4,373	\$	_	\$	_	\$	_	s —	\$	15,038
Divestitures	э 1,	/02	\$ 3,402	\$ 5,501	\$ 4,373	3			_	3		» — —	æ	15,038
Adjusted (Non-GAAP)	\$ 1.	702	\$ 3,402	\$ 5,561	\$ 4,373	\$		\$		\$		<u>s</u>	\$	15,038
Divestiture - Argentina business		(15)	\$ 3,402	\$ 5,501	\$ 4,373		_	æ	_					(15)
Divestiture - KHC license		(6)	_	_	_		_		_		_	_		(6)
Adjusted (Non-GAAP) - As Recast	\$ 1,0	<u>681</u>	\$ 3,402	\$ 5,561	\$ 4,373	\$		\$		\$		<u>s —</u>	\$	15,017
	φ 1 ,	001	\$ 5,402	\$ 5,501	ф т, 373	Ģ		9		9		ф —	Φ	13,017
<u>Operating Income</u> Reported (GAAP)	\$	193	\$ 483	\$ 757	\$ 872	\$	(82)	\$	(112)	\$	(64)	\$ (26)	\$	2.021
Simplify to Grow Program	ф.	195	5 403 6	15	28		(02)	Э	3	3	(04)	s (20)	Ф	2,021
Intangible asset impairment charges	-	_1	78				_		_		_	_		78
Mark-to-market (gains)/losses from			, 0											, 5
derivatives	-	_	_		_		82		_			_		82
Acquisition integration costs and														
contingent consideration adjustments	-		_	68	1		_		_			_		69
Acquisition-related costs	-	_	_		_		—		—			26		26
Divestiture-related costs		2	—	—	—		—		4			—		6
Remeasurement of net monetary position		15	_	_	—		-		-		—	-		15
Incremental costs due to war in Ukraine				128										128
Adjusted (Non-GAAP)	\$	211	\$ 567	\$ 968	\$ 901	\$	—	\$	(105)	\$	(64)	\$ —	\$	2,478
Operating income from divestiture - Argentina business		(5)	_	_	_		_		_		_			(5)
Operating income from divestiture - KHC license		1	_	_	_		_		_		_			1
Adjusted (Non-GAAP) - As Recast	\$ 2	207	\$ 567	\$ 968	\$ 901	\$		\$	(105)	\$	(64)	\$ —	\$	2,474
Currency		2	29	129	2				(6)		(2)			154
Adjusted @ Constant FX (Non-GAAP) -														
Ås Recast	\$ 2	209	\$ 596	\$ 1,097	\$ 903	\$	_	\$	(111)	\$	(66)	s —	\$	2,628
% Change - Reported (GAAP)	4	18.5%	(16.0)%	(22.0)%	53.3%		n/m		21.1%		8.6%	n/m		(6.2)%
% Change - Adjusted (Non-GAAP)		7.6%	1.4%	(7.0)%	9.5%		n/m		18.6%		8.6%	n/m		4.7%
% Change - Adjusted (Non-GAAP) - As				ì í										
Recast	4	17.9%	1.4%	(7.0)%	9.5%		n/m		18.6%		8.6%	n/m		4.7%
% Change - Adjusted @ Constant FX (Non-GAAP) - As Recast	4	19.3%	6.6%	5.4%	9.7%		n/m		14.0%		5.7%	n/m		11.2%
Oncepting Income Margin														
<u>Operating Income Margin</u> Reported %	1	1.3%	14.2%	13.6%	19.9%									13.4%
Reported 76 Reported pp change		1.6pp	(3.8)pp	(4.6)pp	19.9% 5.8pp									(2.1)pp
Adjusted %		2.4%	16.7%	17.4%	20.6%									16.5%
Adjusted pp change		1.7pp	(0.9)pp	(2.2)pp	0.1pp									(0.6)pp
Adjusted % - As Recast		2.3%	16.7%	17.4%	20.6%									16.5%
Adjusted pp change - As Recast		1.7pp	(0.9)pp	(2.2)pp	0.1pp									(0.6)pp

Unrealized G/(L) on Hedging AmericaAmerica G/(L) on Hedging AmericaAmerica G/(L) on Hedging AmericaAmerica G/(L) on Hedging AmericaAmerica AmericaAmerica AmericaAmerica G/(L) on Hedging ActivitiesAmerica G/(L) on GraphateAmerica AmericaAmerica G/(L) on Hedging ActivitiesAmerica AmericaAmerica AmericaAmerica Adjusted (SAP)America AmericaAmerica Adjusted (SAP)America AmericaAmerica Adjusted (SAP)America AmericaAmerica Adjusted (SAP)America AmericaAmerica Adjusted (SAP)America AmericaAmerica Adjusted (SAP)America AmericaAmerica Adjusted (SAP)America Adjusted (SAP)America AmericaAmerica Adjusted (SAP)America Adjusted (SAP)America Adjusted (SAP)America Adjusted (SAP)America Adjusted (SAP)America Adjusted (SAP)America Adjusted (SAP)America Adjusted (SAP)America Adjusted (SAP)America Adjusted (SAP)America Adjusted (SAP)America Adjusted (SAP)America Adjusted (SAP)America A						For the Si	x Mon	ths Ende	d June	e 30, 2021					
$\begin{tabular}{ c c c c c c c c c c c c c c c c c c c$									Ge	neral	Amor	tization			
Net Revenue Image: solution of the second sec		Lati	n			North			Cor	porate			Other	Mo	ondelēz
Reported (GAAP) \$ 1,338 \$ 3,197 \$ 5,321 \$ 4,024 \$ - \$ 1,388 \$ 1,3866 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0 \$ 0		Amer	ica	AMEA	Europe	America	Act	ivities	Exp	benses	Intai	igibles	Items	Inter	national
Divestitures - (14) -							_		_				_		
Adjusted (Non-GAAP)\$1.338\$\$3.183\$\$5.321\$4.024\$ $=$ \$ $=$ \$ $=$ \$ $=$ \$ $=$ \$ $=$ \$ $=$ \$ $=$ \$ $=$ \$ $=$ \$ $=$ \$ $=$		\$ 1,3	38		\$ 5,321	\$ 4,024	\$	-	\$	-	\$	-	\$ —	\$	
Divestiture - Argentina business(12)(12)Divestiture - KHC license(5)(5)Adjusted (Non-GAAP) - As Recast§ 1,321§ 3,183§ 5,321§ 4,024§(5)Adjusted (Non-GAAP)\$ 130\$ 575\$ 970\$ 569\$ 138\$ (142)\$ (70)\$ (15)\$ 2,155Simplify to Grow Program10(14)26220-12254Intangible asset impairment charges3232Mark-to-market (gains)/losses from2-132Acquisition integration costs and2424Operating income from divestitures3Acquisition netary position84224Operating income from divestitures4545Impact from persion participation changes4545Inpact from persion participation changes4545Impact from persion part			_												
Divestiture - KHC license (5) - - - - - - - - - - - - - (5) Adjusted (Non-GAAP) - As Recast § 1.321 § 3.183 § 5.521 § 4.024 § -				\$ 3,183	\$ 5,321	\$ 4,024	\$	—	\$	—	\$	_	\$ —	\$	
Adjusted (Non-GAAP) - As Recast \$\$ 1,321 \$\$ 3,183 \$\$ 5,321 \$\$ 4,024 \$\$\$ </td <td></td> <td>(</td> <td></td> <td>—</td> <td>—</td> <td>—</td> <td></td> <td>—</td> <td></td> <td>—</td> <td></td> <td>—</td> <td>—</td> <td></td> <td></td>		(—	—	—		—		—		—	—		
Operating Income Reported (GAAP) \$ 130 \$ 575 \$ 970 \$ 569 \$ 138 \$ (142) \$ (70) \$ (15) \$ 2,155 Simplify to Grow Program 10 (14) 26 220 - 12 - - 254 Intangible asset impairment charges - - - 32 - - - 32 Mark-to-market (gains)/losses from derivatives - - - - - 32 - - - 32 Acquisition integration costs and contingent consideration adjustments - - - 2 - 1 - - 3 Operating income from divestitures - - - - - - 24 24 Operating income from divestitures - - - - - - 24 24 Operating income from divestitures - - - - - - - - - - - -			<u> </u>												
Reported (GAAP) \$ 130 \$ 575 \$ 970 \$ 569 \$ 138 \$ (142) \$ (70) \$ (15) \$ 2,155 Simplify to Grow Program 10 (14) 26 220 - 12 - - 254 Intangible asset impairment charges - - 32 - - - 32 Mark-to-market (gains)/losses from derivatives - - - - (138) - - - 32 Acquisition integration costs and contingent consideration adjustments - - - 2 - 1 - - 3 Acquisition-related costs - - - - - - 24 24 Operating income from divestitures - (2) - - - - - - (2) - - - - - - 24 24 Operating income from divestitures - - - - - - -	Adjusted (Non-GAAP) - As Recast	\$ 1,3	321	\$ 3,183	<u>\$ 5,321</u>	\$ 4,024	\$		\$		\$		<u>\$ </u>	\$	13,849
Simplify to Grow Program 10 (14) 26 220 - 12 - - 254 Intagible asset impairment charges - - - 32 - - - 32 Mark-to-market (gains)/losses from - - - 32 - - - 32 Acquisition integration costs and - - - - - - 33 Acquisition related costs - - - - - - - 34 Operating income from divestitures -															
Intagible asset impairment charges - - - 32 - - - 32 Mark-to-market (gains)/losses from derivatives - - - - - 32 Acquisition integration costs and contingent consideration adjustments - - - - (138) - - - (138) Acquisition-related costs - - - 2 - 1 - - 3 Operating income from divestitures - - - - - - 24 24 Gain on acquisition - - - - - - - - 2 2 42 Impact from pension participation changes - - - - - - - - 2 2 42 24 2							\$	138	\$		\$	(70)	\$ (15)	\$	
Mark-to-market (gains)/losses from derivatives - - - (138) - - (138) Acquisition integration costs and contingent consideration adjustments - - - (138) - - (138) Acquisition integration costs and contingent consideration adjustments - - - 1 - - 3 Acquisition-related costs - - - - - - 3 Acquisition related costs - - - - - - 24 24 Operating income from divestitures - (2) - - - - - 24 24 Operating income from divestitures - (2) - - - - - 24 24 Operating income from divestitures - - - - - - - 29 99 99 99 Remeasurement of net monetary position 8 - - - - - - - 45 Impact from resolution of tax matte			10	(14)	26			_		12		_	_		
derivatives		-	_	—	—	32		—		—		—	—		32
Acquisition integration costs and contingent consideration adjustments2-13Acquisition-related costs2424Operating income from divestitures-(2)(2)Gain on acquisition(2)Gain on acquisition8(9)(9)Remeasurement of net monetary position845Impact from pension participation changes45Impact from resolution of tax matters(5)45Adjusted (Non-GAAP)\$143\$559\$ 1,041\$823\$-\$(129)\$(70)\$-\$2,367Operating income from divestiture - Argenting business(3)(3)Operating income from divestiture - KHC(3)															
contingent consideration adjustments - - - 2 - 1 - - 3 Acquisition-related costs - - - - - - 3 Acquisition-related costs - - - - - - 24 24 Operating income from divestitures - (2) - - - - 24 24 Gain on acquisition - - - - - - - (2) Gain on acquisition - - - - - - - (2) Gain on acquisition - - - - - - - (2) Gain on acquisition 8 - - - - - - - (2) Gain on acquisition of net monetary position 8 - - - - - - - - 45 Impact from resolution of tax matters (5) - - - - - -		-	_		—	—		(138)		_		_			(138)
Acquisition-related costs						2				1					2
Operating income from divestitures - (2) - - - - - (2) Gain on acquisition - - - - - - - (2) Remeasurement of net monetary position 8 - - - - - (9) (9) Remeasurement of net monetary position 8 - - - - - 8 Impact from pension participation changes - - 45 - - - 45 Impact from resolution of tax matters (5) - - - - - 45 Adjusted (Non-GAAP) \$ 143 \$ 559 \$ 1,041 \$ 823 \$ - \$ (129) \$ (70) \$ - \$ 2,367 Operating income from divestiture - (3) - - - - - - - (3) Operating income from divestiture - KHC - - - - - - (3) - -		-	_	_	_	2				1		_			
Gain on acquisition - - - - - - (9) (9) Remeasurement of net monetary position 8 - - - - - 8 Impact from pension participation changes - - - - - - 8 Impact from resolution of tax matters (5) - - - - - 45 Adjusted (Non-GAAP) \$ 143 \$ 559 \$ 1,041 \$ 823 - \$ (129) \$ (70) \$ - \$ 2,367 Operating income from divestiture - - - - - - - - (3) Operating income from divestiture - KHC - - - - - - (3)		-	_	(2)						_					
Remeasurement of net monetary position88Impact from pension participation changes4545Impact from resolution of tax matters(5)45Adjusted (Non-GAAP)\$143\$559\$1,041\$823\$-\$(129)\$(70)\$-\$2,367Operating income from divestiture - Argentina business(3)(3)Operating income from divestiture - KHC(3)		_	_	. ,		_		_				—			
Impact from pension participation changes4545Impact from resolution of tax matters(5)45Adjusted (Non-GAAP)\$143\$559\$1,041\$823\$-\$(129)\$(70)\$-\$2,367Operating income from divestiture - Argenting income from divestiture - KHC(3)(3)		_		_		_		_		_			(9)		
Impact from resolution of tax matters (5) (5) Adjusted (Non-GAAP) \$ 143 \$ 559 \$ 1,041 \$ 823 \$ (129) \$ (70) \$ 2,367 Operating income from divestiture - Argenting business (3)		_	0	_	45	_		_		_		_			
Adjusted (Non-GAAP)\$143\$559\$1,041\$823\$>\$(129)\$(70)\$>2,367Operating income from divestiture - Argentina business(3)(3)Operating income from divestiture - KHC(3)(3)			(5)												
Operating income from divestiture - Argentina business (3) — — — — — (3) Operating income from divestiture - KHC	1	\$ 1		\$ 559	\$ 1.041	\$ 823	s		S	(129)	\$	(70)	<u>s —</u>	\$	
Argentina business (3) — — — — — (3) Operating income from divestiture - KHC		.		\$ 005	\$ 1,011	¢ 0 20	Ŷ		÷	(>)	Ų	()	4	Ψ	2,007
Operating income from divestiture - KHC			(3)			_		_		_					(3)
liganga			()												. ,
	license	-	_	_	_	_		_		_		_	_		_
Adjusted (Non-GAAP) - As Recast <u>\$ 140</u> <u>\$ 559</u> <u>\$ 1,041</u> <u>\$ 823</u> <u>\$</u> <u>\$ (129</u>) <u>\$ (70</u>) <u>\$</u> <u>\$ 2,364</u>	Adjusted (Non-GAAP) - As Recast	\$ 1	40	\$ 559	\$ 1,041	\$ 823	\$		\$	(129)	\$	(70)	<u>\$ </u>	\$	2,364
Operating Income Margin	Operating Income Margin														
Reported % 9.7% 18.0% 18.2% 14.1% 15.5%			9.7%	18.0%		14.1%									15.5%
Adjusted % 10.7% 17.6% 19.6% 20.5% 17.1%	Adjusted %														
Adjusted % - As Recast 10.6% 17.6% 19.6% 20.5% 17.1%	Adjusted % - As Recast	1	0.6%	17.6%	19.6%	20.5%									17.1%

						For	the Th	M.	nthe En	dad In	ine 30, 2022	,				
						FOF	the Th		ealized	ueu Ji	ine 30, 2022					
									L) on	Ge	eneral	Amo	rtization			
	L	atin				Nort	h		dging		porate		of	Other	Mo	ndelēz
	An	ierica	AMEA	Euroj)e	Ameri	ica	Act	ivities	Ex	penses	Inta	ngibles	Items	Inter	national
Net Revenue																
Reported (GAAP)	\$	876	\$ 1,535	\$ 2,62	.6	\$ 2,2	37	\$	—	\$	_	\$	—	\$ —	\$	7,274
Divestitures																
Adjusted (Non-GAAP)	\$	876	\$ 1,535	\$ 2,62	.6	\$ 2,2	37	\$	—	\$	—	\$	—	\$ —	\$	7,274
Divestiture - Argentina business		(9)		-	-	-	_		—		—					(9)
Divestiture - KHC license		(3)			-											(3)
Adjusted (Non-GAAP) - As Recast	\$	864	\$ 1,535	\$ 2,62	26	\$ 2,2	37	\$		\$		\$		<u>\$ </u>	\$	7,262
Operating Income			_						-					-		-
Reported (GAAP)	\$	90	\$ 211	\$ 38			54	\$	(109)	\$	(62)	\$	(32)	\$ (5)	\$	927
Simplify to Grow Program		1	3		8		13		—		(3)		_	-		22
Mark-to-market (gains)/losses from									100							100
derivatives		—	—		-	-	_		109		—			—		109
Acquisition integration costs and				,	6		1									37
contingent consideration adjustments Acquisition-related costs		-	_		0		1		_		_		—	5		5
Divestiture-related costs		1	_		-	_	_		_		4		_	3		5
Remeasurement of net monetary position		10		_	_				_		-4					10
Incremental costs due to war in Ukraine			_	ſ	5)	_										(15)
Adjusted (Non-GAAP)	S	102	\$ 214	\$ 40		\$ 4	68	S		\$	(61)	\$	(32)	¢	\$	1.100
Operating income from divestiture -	φ	102	φ 21 1	ידיי	0	φ ٦	00	Φ		φ	(01)	Φ	(52)		Φ	1,100
Argentina business		(3)	_		-	_	_									(3)
Operating income from divestiture - KHC		(5)														(3)
license		_	_	_	-	-	_		_					_		_
Adjusted (Non-GAAP) - As Recast	\$	99	\$ 214	\$ 40	9	\$ 4	68	\$		\$	(61)	\$	(32)	<u>s </u>	\$	1.097
Currency	Ť	(4)	19		2		1		_	*	(3)				*	65
Adjusted @ Constant FX (Non-GAAP) -							_	-								
As Recast	\$	95	\$ 233	\$ 40	51	\$ 4	69	\$	_	\$	(64)	\$	(32)	\$ —	\$	1,162
% Change - Reported (GAAP)		66.7%	(0.9)%	(8	.0)%	5	1.8%		n/m		(20.5)%		0.0%	n/m		6.3%
% Change - Adjusted (Non-GAAP)		82.1%	(0.9)%		.4)%		6.1%		n/m		(16.4)%		0.0%	n/m		2.3%
% Change - Adjusted (Non-GAAP) - As		02.170	(0.2)70	(1-			0.170				(10.1)/0		0.070			2.570
Recast		83.3%	(0.9)%	(12	.4)%		6.1%		n/m		(16.4)%		0.0%	n/m		2.2%
% Change - Adjusted @ Constant FX			, í	(()					
(Non-GAAP) - As Recast		75.9%	7.9%	(1	.3)%		6.3%		n/m		(12.3)%		0.0%	n/m		8.3%
Operating Income Margin																
Reported %		10.3%	13.7%	1.4	.5%	21	0.3%									12.7%
Reported pp change		2.2pp	(1.0)pr		.370 .2)pp		5.7pp									(0.4)p
Adjusted %		11.6%	13.9%		.2)pp .6%		0.9%									15.1%
Adjusted pp change		3.2pp	(1.1)pr		.3)pp		0.6)pp									(1.1)p
Adjusted % - As Recast		11.5%	13.9%		.6%		0.9%									15.1%
Adjusted pp change - As Recast		3.3pp	(1.1)pr		.3)pp		0.6)pp									(1.1)pr
		11	、 /rr	(-	/11	(/11									, 7 1

					F	or the Th			ded Ju	ne 30, 202	1				
		atin Ierica	AMEA	Europe		orth Ierica	G/(I Hec	alized L) on Iging vities	Cor	neral porate oenses	C	tization of gibles	Other <u>Items</u>		ndelēz national
Net Revenue							_				_			_	
Reported (GAAP)	\$	669	\$ 1,452	\$ 2,474	\$	2,047	\$	-	\$	-	\$	_	\$ —	\$	6,642
Divestitures			(14)												(14)
Adjusted (Non-GAAP)	\$	669	\$ 1,438	\$ 2,474	\$	2,047	\$	_	\$	_	\$	_	s —	\$	6,628
Divestiture - Argentina business		(7)	—	_		_		_		_			_		(7)
Divestiture - KHC license		(2)					-								(2)
Adjusted (Non-GAAP) - As Recast	\$	660	<u>\$ 1,438</u>	\$ 2,474	\$	2,047	\$		\$		\$		<u>\$ </u>	\$	6,619
Operating Income															
Reported (GAAP)	\$	54	\$ 213	\$ 413	\$	299	\$	20	\$	(78)	\$	(32)	\$ (17)	\$	872
Simplify to Grow Program		4	5	10		109		_		4					132
Intangible asset impairment charges		_	—	_		32		_		—			—		32
Mark-to-market (gains)/losses from															
derivatives		—	_	_		—		(20)		—		_	_		(20)
Acquisition integration costs and															
contingent consideration adjustments		—		—		1		—		1					2
Acquisition-related costs		—		_		—		—		—		—	17		17
Operating income from divestitures		_	(2)	—		—		—		—		—	—		(2)
Remeasurement of net monetary position		3				_		_		_		—	—		3
Impact from pension participation changes		(5)		44		—				_					44
Impact from resolution of tax matters	_	(5)			-		_			(_			-	(5)
Adjusted (Non-GAAP)	\$	56	\$ 216	\$ 467	\$	441	\$	_	\$	(73)	\$	(32)	\$ —	\$	1,075
Operating income from divestiture -															(\mathbf{a})
Argentina business Operating income from divestiture - KHC		(2)	-	_						_		—	_		(2)
license															
	0		0 21(0 4(7	6	441	0		0	(72)	0	(22)		0	1.072
Adjusted (Non-GAAP) - As Recast	5	54	<u>\$ 216</u>	<u>\$ 467</u>	\$	441	3		3	(73)	\$	(32)	<u>> —</u>	3	1,073
<u>Operating Income Margin</u>		0.444		1 6 50 (12.10/
Reported %		8.1%	14.7%	16.7%		14.6%									13.1%
Adjusted %		8.4%	15.0%	18.9%		21.5%									16.2%
Adjusted % - As Recast		8.2%	15.0%	18.9%		21.5%									16.2%

					For the '	Three M	onths End	ed Mai	rch 31, 20	22				
Net Devenue		atin 1erica	AMEA	Europe	North <u>America</u>	Un G H	realized (L) on ledging ctivities	Ge Cor	eneral porate penses	Amo	ortization of angibles	Other <u>Items</u>		ondelēz mational
<u>Net Revenue</u> Reported (GAAP)	\$	826	\$ 1,867	\$ 2,935	\$ 2,136	\$	_	s	_	\$	_	s —	\$	7,764
Divestitures	3	820	\$ 1,807	\$ 2,935	\$ 2,130	3		3	_	3	_	s —	3	/,/04
Adjusted (Non-GAAP)	\$	826	\$ 1,867	\$ 2,935	\$ 2,136	\$		\$		\$		<u> </u>	\$	7,764
Divestiture - Argentina business	3	(6)	\$ 1,007	\$ 2,935	\$ 2,130	3		3	_	3	_	ə —	э	(6)
Divestiture - KHC license		(3)	_	_	_		_		_		_	_		(3)
Adjusted (Non-GAAP) - As Recast	\$	817	\$ 1,867	\$ 2,935	\$ 2,136	\$		\$		\$		<u>s</u>	\$	7,755
3	9	017	\$ 1,007	\$ 2,933	\$ 2,130			4		æ		3 —	æ	1,135
Operating Income	S	103	\$ 272	\$ 377	\$ 418	\$	27	\$	(50)	¢	(22)	Ø (31)	¢	1.094
Reported (GAAP) Simplify to Grow Program	3		3 272	3 3/7 7	5 418 15			3	(50) 6	\$	(32)	\$ (21)	\$	31
Intangible asset impairment charges			78	/	13		_		0		_			78
Mark-to-market (gains)/losses from			70											70
derivatives		_	_		_		(27)		_		_	_		(27)
Acquisition integration costs and							(27)							(27)
contingent consideration adjustments		_	_	32							_			32
Acquisition-related costs		-		_			_		_			21		21
Divestiture-related costs		1	_	_	_				—					1
Remeasurement of net monetary position		5	_	_	_		_		_		_			5
Incremental costs due to war in Ukraine				143										143
Adjusted (Non-GAAP)	\$	109	\$ 353	\$ 559	\$ 433	\$	_	\$	(44)	\$	(32)	\$ —	\$	1,378
Operating income from divestiture -														
Argentina business		(2)	—				_		—		—			(2)
Operating income from divestiture - KHC														
license		1							—					1
Adjusted (Non-GAAP) - As Recast	\$	108	\$ 353	\$ 559	\$ 433	\$	—	\$	(44)	\$	(32)	s —	\$	1,377
Currency		6	10	77	1				(3)		(2)			89
Adjusted @ Constant FX (Non-GAAP) -														
As Recast	\$	114	<u>\$ 363</u>	<u>\$ 636</u>	\$ 434	\$		\$	(47)	\$	(34)	<u>\$ </u>	\$	1,466
% Change - Reported (GAAP)		35.5%	(24.9)%	(32.3)%	54.8	%	n/m		21.9%		15.8%	n/m		(14.7)%
% Change - Adjusted (Non-GAAP)		25.3%	2.9%	(2.6)%	13.4	%	n/m		21.4%		15.8%	n/m		6.7%
% Change - Adjusted (Non-GAAP) - As														
Recast		25.6%	2.9%	(2.6)%	13.4	%	n/m		21.4%		15.8%	n/m		6.7%
% Change - Adjusted @ Constant FX		22 (0/	5.00/	10.00/	12.0	n./	,		16 10/		10.50/	,		12 (0/
(Non-GAAP) - As Recast		32.6%	5.8%	10.8%	13.6	%	n/m		16.1%		10.5%	n/m		13.6%
Operating Income Margin														
Reported %		12.5%	14.6%	12.8%	19.6	%								14.1%
Reported pp change		1.1pp	(6.1)pp	(6.8)pp	5.9	pp								(3.6)pp
Adjusted %		13.2%	18.9%	19.0%	20.3	%								17.7%
Adjusted pp change		0.2pp	(0.8)pp	(1.2)pp	1.0									(0.2)pp
Adjusted % - As Recast		13.2%	18.9%	19.0%	20.3									17.8%
Adjusted pp change - As Recast		0.2pp	(0.8)pp	(1.2)pp	1.0	pp								(0.1)pp

					Fo	or the Thr	ee Mor	oths Ende	-d Mar	rch 31, 20	21			
								ealized						
	atin 1erica	AMEA	E	urope		orth nerica	He	L) on dging ivities	Cor	neral porate enses		rtization of ingibles	Other Items	 ondelēz rnational
Net Revenue														
Reported (GAAP)	\$ 669	\$ 1,745	\$	2,847	\$	1,977	\$	—	\$	—	\$	_	\$ —	\$ 7,238
Divestitures	 													
Adjusted (Non-GAAP)	\$ 669	\$ 1,745	\$	2,847	\$	1,977	\$	_	\$	_	\$	—	s —	\$ 7,238
Divestiture - Argentina business	(5)	—		_		_				_				(5)
Divestiture - KHC license	 (3)													 (3)
Adjusted (Non-GAAP) - As Recast	\$ 661	\$ 1,745	\$	2,847	\$	1,977	\$	_	\$		\$	_	<u></u>	\$ 7,230
Operating Income														
Reported (GAAP)	\$ 76	\$ 362	\$	557	\$	270	\$	118	\$	(64)	\$	(38)	\$ 2	\$ 1,283
Simplify to Grow Program	6	(19)		16		111				8		<u> </u>	_	122
Mark-to-market (gains)/losses from														
derivatives	_					_		(118)				—	—	(118)
Acquisition integration costs and														
contingent consideration adjustments	_	_		_		1		_		_		_	_	1
Acquisition-related costs	—	—		_		—		—		—		_	7	7
Gain on acquisition	—	_		—		—		—		—		_	(9)	(9)
Remeasurement of net monetary position	5					—		—		—		—		5
Impact from pension participation changes	 			1										 1
Adjusted (Non-GAAP)	\$ 87	\$ 343	\$	574	\$	382	\$	_	\$	(56)	\$	(38)	\$ —	\$ 1,292
Operating income from divestiture -														
Argentina business	(1)	_		—		-		—		—		_	_	(1)
Operating income from divestiture - KHC														
license	 													
Adjusted (Non-GAAP) - As Recast	\$ 86	<u>\$ 343</u>	\$	574	\$	382	\$		\$	(56)	\$	(38)	<u>\$ </u>	\$ 1,291
Operating Income Margin														
Reported %	11.4%	20.7%		19.6%		13.7%								17.7%
Adjusted %	13.0%	19.7%		20.2%		19.3%								17.9%
Adjusted % - As Recast	13.0%	19.7%	6	20.2%		19.3%								17.9%

					For the Twelvo	e Mont	ths Ende	d Dec	ember 31.	2021				
Net Decouver		Latin nerica	AMEA	Europe	North America	Unro G/(Hee	ealized L) on dging ivities	Ge Cor	eneral porate penses	Amo	ortization of angibles	Other <u>Items</u>		ondelēz rnational
<u>Net Revenue</u> Reported (GAAP)	¢	2 707	\$ 6,465	© 11 156	\$ 8,302	\$	_	\$		¢		s —	\$	28,720
Divestitures	3	2,797	\$ 0,405 (35)	\$ 11,156	\$ 8,302	3	_	3	-	\$	-	s —	3	(35)
	Ø	2 707		0 11 150	<u> </u>	0		0		\$		<u> </u>	0	
Adjusted (Non-GAAP)	2	2,797	\$ 6,430	\$11,156	\$ 8,302	\$		\$		3	_	s —	\$	28,685
Divestiture - Argentina business Divestiture - KHC license		(34)		—	—		_		—		—	_		(34) (9)
	0	(9)		<u></u>		0		0		0			0	
Adjusted (Non-GAAP) - As Recast	\$	2,754	\$ 6,430	\$11,156	\$ 8,302	\$		\$		\$		<u>\$ </u>	\$	28,642
Operating Income														
Reported (GAAP)	\$	261	\$ 1,054	\$ 2,092	\$ 1,371	\$	279	\$	(253)	\$	(134)	\$ (17)	\$	4,653
Simplify to Grow Program		16	(7)	37	250		_		23			—		319
Intangible asset impairment charges		—	_	—	32		(270)		—		—	_		32
Mark-to-market (gains)/losses from derivatives		—	-	-	_		(279)		—		_	_		(279)
Acquisition integration costs and contingent			1	16	(50)				2					(40)
consideration adjustments			1	16	(59)		_		2		—			(40)
Acquisition-related costs		22	_	_	_				—		_	25		25 22
Divestiture-related costs Operating income from divestitures				_	_						_	_		(5)
Net gain on acquisition and divestitures		_	(5)	_	_						_	(8)		
Remeasurement of net monetary position		13		_	_				_		—	(8)		(8) 13
Impact from pension participation changes		15		48					_		_	_		48
Impact from resolution of tax matters		(5)		40			_		—		_			(5)
1	\$	<u>307</u>	\$ 1.043	\$ 2.193	\$ 1,594	\$		\$	(228)	¢	(134)		\$	4,775
Adjusted (Non-GAAP) Operating income from divestiture - Argentina	•	307	\$ 1,043	\$ 2,193	\$ 1,594	3	—	3	(228)	\$	(134)	s —	\$	4,775
business		(10)												(10)
Operating income from divestiture - KHC license		(10)	_	_							_	_		(10)
1 8	•			<u> </u>		0		0	(220)	<u>_</u>			0	
Adjusted (Non-GAAP) - As Recast	\$	297	\$ 1,043	\$ 2,193	\$ 1,594	\$	-	\$	(228)	\$	(134)	\$ —	\$	4,765
Currency	_	21	(48)	(85)	(9)				(4)		5			(120)
Adjusted @ Constant FX (Non-GAAP) - As	•	210	¢ 007	6 3 100	o 1.505	Ð		•	(222)	Ø	(130)	6	•	1.645
Recast	\$	318	<u>\$ 995</u>	<u>\$ 2,108</u>	<u>\$ 1,585</u>	\$		\$	(232)	\$	(129)	<u>\$ </u>	\$	4,645
% Change - Reported (GAAP)		38.1%	28.4%	17.9%	(13.6)%		n/m		22.4%		30.9%	n/m		20.8%
% Change - Adjusted (Non-GAAP)		34.1%	19.1%	12.0%	(9.9)%		n/m		3.8%		30.9%	n/m		8.5%
% Change - Adjusted (Non-GAAP) - As Recast		30.8%	19.1%	12.0%	(9.9)%		n/m		3.8%		30.9%	n/m		8.3%
% Change - Adjusted @ Constant FX (Non-														
GAAP) - As Recast		40.1%	13.6%	7.7%	(10.4)%		n/m		2.1%		33.5%	n/m		5.6%
Operating Income Margin														
Reported %		9.3%	16.3%	18.8%	16.5%									16.2%
Reported pp change		1.7pp	2.0pp	1.4pp	(3.0)pp									1.7pp
Adjusted %		11.0%	16.2%	19.7%	19.2%									16.6%
Adjusted pp change		1.8pp	0.9pp	0.5pp	(2.5)pp									— pp
Adjusted % - As Recast		10.8%	16.2%	19.7%	19.2%									16.6%
Adjusted pp change - As Recast		1.5pp	0.9pp	0.5pp	(2.5)pp									— рр

	_						For	the Twelve	Mont	<u>hs End</u> eo	l Dece	mber 31,	2020				
		Latin merica	A	MEA	Eu	irope_		North merica	G/(Hee	ealized L) on Iging ivities	Cor	neral porate penses		ortization of angibles	Other Items		ondelēz rnational
<u>Net Revenue</u>																	
Reported (GAAP)	\$	2,477	\$	5,740	\$1	0,207	\$	8,157	\$	_	\$	_	\$	—	s —	\$	26,581
Divestitures																	
Adjusted (Non-GAAP)	\$	2,477	\$	5,740	\$1	0,207	\$	8,157	\$		\$		\$		<u>s </u>	\$	26,581
Divestiture - Argentina business		(23)														-	(23)
Divestiture - KHC license		(9)				_								_	_		(9)
Adjusted (Non-GAAP) - As Recast	\$	2,445	\$	5,740	\$1	0,207	\$	8,157	\$		\$		\$		\$ —	\$	26,549
Operating Income			_														
Reported (GAAP)	\$	189	\$	821	S	1.775	\$	1.587	\$	16	\$	(326)	\$	(194)	\$ (15)	\$	3,853
Simplify to Grow Program		48		46		130		95		_		41		_	_		360
Intangible asset impairment charges		3		5		53		83						_	_		144
Mark-to-market (gains)/losses from derivatives		_		_		_				(16)		_					(16)
Acquisition integration costs				_		_		4				_					4
Acquisition-related costs		_		_		—				_					15		15
Divestiture-related costs		_		4						_		_					4
Costs associated with JDE Peet's transaction				_		_		—		_		48		_	_		48
Remeasurement of net monetary position		9		—		—		—		—		—		—	—		9
Impact from resolution of tax matters		(20)															(20)
Adjusted (Non-GAAP)	\$	229	\$	876	\$	1,958	\$	1,769	\$	_	\$	(237)	\$	(194)	\$ —	\$	4,401
Operating income from divestiture - Argentina																	
business		(2)		—		—				—		_			_		(2)
Operating income from divestiture - KHC license	_		_		_		_										
Adjusted (Non-GAAP) - As Recast	\$	227	\$	876	\$	1,958	\$	1,769	\$		\$	(237)	\$	(194)	<u>\$ </u>	\$	4,399
Operating Income Margin																_	
Reported %		7.6%		14.3%		17.4%		19.5%									14.5%
Adjusted %		9.2%		15.3%		19.2%		21.7%									16.6%
Adjusted % - As Recast		9.3%		15.3%		19.2%		21.7%									16.6%

					For the Three	Montl	ıs Ended	Decen	nber 31. 2()21				
Net Revenue		atin ierica	AMEA	Europe	North <u>America</u>	Unro G/(He	ealized L) on dging ivities	Ge Corj	neral porate <u>enses</u>	Amo	rtization of angibles	Other Items		ondelēz mational
Reported (GAAP)	\$	708	\$ 1,639	\$ 3,121	\$ 2,190	\$	_	S	_	\$	_	s —	\$	7,658
Divestitures	φ		(5)	\$ 3,121 	\$ 2,170	Φ	_	Φ	_	φ	_		Φ	(5)
Adjusted (Non-GAAP)	\$	708	\$ 1,634	\$ 3,121	\$ 2,190	\$		\$		\$	_	<u>s —</u>	\$	7,653
Divestiture - Argentina business	φ	(13)	\$ 1,004 	\$ 3,121 	\$ 2,170	Φ	_	Φ	_	φ	_		Φ	(13)
Divestiture - KHC license		(13)	_	_	_		_		_		_	_		(13)
Adjusted (Non-GAAP) - As Recast	\$	693	\$ 1,634	\$ 3,121	\$ 2,190	\$		\$		\$		<u>s </u>	\$	7,638
3	φ	075	\$ 1,004	\$ 3,121	\$ 2,170	4		4		4		J	Φ	7,000
<u>Operating Income</u> Reported (GAAP)	\$	40	\$ 212	\$ 614	\$ 439	\$	9	\$	(76)	\$	(32)	\$ (2)	\$	1,204
Simplify to Grow Program	Э	40	\$ 212	3 014	5 4 5 9 (78)	Þ	9	э	(70)	3	(32)	3 (2)	Ф	(62)
Mark-to-market (gains)/losses from		5	4	5	(78)		_		4					(02)
derivatives							(9)		_					(9)
Acquisition integration costs and							(\mathcal{I})							
contingent consideration adjustments			1	10	1				2		_			14
Acquisition-related costs			_	_	_				_			1		1
Divestiture-related costs		22	_	_			-		_			_		22
Loss on divestiture		_	_	_	—		_		_		_	1		1
Remeasurement of net monetary position		3	—	—			-		—			—		3
Impact from pension participation changes				1										1
Adjusted (Non-GAAP)	\$	70	\$ 217	\$ 628	\$ 362	\$	_	\$	(70)	\$	(32)	\$ —	\$	1,175
Operating income from divestiture -														
Argentina business		(4)	—		—		_		_			_		(4)
Operating income from divestiture - KHC license		_	_	_	_		_		_		_	_		_
Adjusted (Non-GAAP) - As Recast	\$	66	\$ 217	\$ 628	\$ 362	\$		\$	(70)	\$	(32)	<u>s</u> —	\$	1,171
Currency	Ψ	3	2	15	(1)	Ψ		Ψ	(10)	Ψ	1	φ	Ψ	10
Adjusted @ Constant FX (Non-GAAP) -					<u> (</u>)				(10)		<u> </u>			10
As Recast	\$	69	\$ 219	\$ 643	\$ 361	\$		\$	(80)	\$	(31)	\$ —	\$	1,181
	φ	0.0%	2.9%	7.0%	11.1%	Ψ		Ψ	(4.1)%	9	37.3%		Ψ	4.8%
% Change - Reported (GAAP) % Change - Adjusted (Non-GAAP)		0.0% 79.5%	0.9%	2.6%	(20.1)%		n/m n/m		(4.1)%		37.3%	n/m n/m		4.8%
% Change - Adjusted (Non-GAAP) - As		19.370	0.9%	2.0%	(20.1)70		11/111		12.370		57.570	11/111		(1.1)70
Recast		65.0%	0.9%	2.6%	(20.1)%		n/m		12.5%		37.3%	n/m		(1.5)%
% Change - Adjusted @ Constant FX		05.070	0.970	2.070	(20.1)/0		11/111		12.570		57.570	11/111		(1.5)/0
(Non-GAAP) - As Recast		72.5%	1.9%	5.1%	(20.3)%		n/m		0.0%		39.2%	n/m		(0.7)%
Operating Income Margin														
Reported %		5.6%	12.9%	19.7%	20.0%									15.7%
Reported pp change		(0.7)pp	(0.6)pp	0.3pp	1.9pp									— pp
Adjusted %		9.9%	13.3%	20.1%	16.5%									15.4%
Adjusted pp change		3.7pp	(0.7)pp	(0.6)pp	(4.3)pp									(0.9)pp
Adjusted % - As Recast		9.5%	13.3%	20.1%	16.5%									15.3%
Adjusted pp change - As Recast		3.0pp	(0.7)pp	(0.6)pp	(4.3)pp									(1.0)pp

				For the Three	Month	ıs Ended	December 31.	2020				
				1 of the fillet		alized	2 cccaber or					
	atin nerica	AMEA	<u>Europe</u>	North <u>America</u>	He	L) on lging ivities	General Corporate Expenses		rtization of ngibles	Other <u>Items</u>		ondelēz mational
Net Revenue					_		_				_	
Reported (GAAP)	\$ 630	\$ 1,531	\$ 2,959	\$ 2,178	\$	—	s —	\$	—	\$ —	\$	7,298
Divestitures	 											
Adjusted (Non-GAAP)	\$ 630	\$ 1,531	\$ 2,959	\$ 2,178	\$	_	s —	\$	_	\$ —	\$	7,298
Divestiture - Argentina business	(8)		—			—	—		_	—		(8)
Divestiture - KHC license	 (2)											(2)
Adjusted (Non-GAAP) - As Recast	\$ 620	<u>\$ 1,531</u>	<u>\$ 2,959</u>	<u>\$ 2,178</u>	\$		<u>s </u>	\$		<u>s </u>	\$	7,288
Operating Income												
Reported (GAAP)	\$ 40	\$ 206	\$ 574	\$ 395	\$	58	\$ (73)	\$	(51)	\$ —	\$	1,149
Simplify to Grow Program	17	9	38	56		_	(8)					112
Mark-to-market (gains)/losses from												
derivatives	_	_	_			(58)	_		_			(58)
Acquisition integration costs				2		<u> </u>			—	—		2
Remeasurement of net monetary position	2		—									2
Impact from resolution of tax matters	(20)	_	—	_		-	_		_	_		(20)
Rounding	 						1					1
Adjusted (Non-GAAP)	\$ 39	\$ 215	\$ 612	\$ 453	\$		\$ (80)	\$	(51)	\$ —	\$	1,188
Operating income from divestiture -												
Argentina business	—		—	—			—		—	—		
Operating income from divestiture - KHC												
license	 1											1
Adjusted (Non-GAAP) - As Recast	\$ 40	<u>\$ 215</u>	<u>\$ 612</u>	<u>\$ 453</u>	\$		<u>\$ (80</u>)	\$	(51)	<u>s </u>	\$	1,189
Operating Income Margin	 											
Reported %	6.3%	13.5%	19.4%	18.1%								15.7%
Adjusted %	6.2%	14.0%	20.7%	20.8%								16.3%
Adjusted % - As Recast	6.5%	14.0%	20.7%	20.8%								16.3%

							For	the Three	Month	s Ended	Septer	nber 30, 2	021				
N (D		atin 1erica	A	MEA	E	urope	N	orth nerica	Unr G/(He	ealized L) on dging ivities	Ge Cor	eneral porate penses	Amo	rtization of ngibles	Other Items		ondelēz mational
<u>Net Revenue</u> Reported (GAAP)	\$	751	¢	1.629	¢	2,714	¢	2.088	\$		\$		\$		s —	\$	7,182
Divestitures	.p		φ	(16)	φ	2,714	φ	2,000	φ	_	.p	_		_		φ	(16)
Adjusted (Non-GAAP)	\$	751	s	1.613	8	2,714	\$	2.088	\$		\$		\$		<u> </u>	\$	7.166
Divestiture - Argentina business	Ψ	(9)	Φ		Φ	<i>2,71</i>	Φ	2,000	Φ		Φ	_	Φ		• <u> </u>	Φ	(9)
Divestiture - KHC license		(2)				_						_		_	_		(2)
Adjusted (Non-GAAP) - As Recast	\$	740	\$	1,613	\$	2,714	\$	2,088	\$	_	\$		\$		<u>\$ </u>	\$	7,155
Operating Income																	
Reported (GAAP)	\$	91	\$	267	\$	508	\$	363	\$	132	\$	(35)	\$	(32)	\$ —	\$	1,294
Simplify to Grow Program		1		3		8		108		—		7		_	-		127
Mark-to-market (gains)/losses from derivatives		_		_		_		_		(132)		_		_	_		(132)
Acquisition integration costs and																	
contingent consideration adjustments		_		—		6		(62)		—		(1)		_	—		(57)
Operating income from divestitures				(3)		—				—		—			_		(3)
Remeasurement of net monetary position		2		-		_		_		-		-		-	-		2
Impact from pension participation changes			-			2			-								2
Adjusted (Non-GAAP)	\$	94	\$	267	\$	524	\$	409	\$	-	\$	(29)	\$	(32)	\$ —	\$	1,233
Operating income from divestiture - Argentina business		(3)		_		_				_		_		_	_		(3)
Operating income from divestiture - KHC license		_		_		_		_		_		_		_	_		_
Adjusted (Non-GAAP) - As Recast	\$	91	\$	267	\$	524	\$	409	\$		\$	(29)	\$	(32)	<u>s </u>	\$	1,230
Currency		4		(7)	-	(12)	-	(1)	*	_		(4)	*	1	-	*	(19)
Adjusted @ Constant FX (Non-GAAP) - As Recast	\$	95	\$	260	\$	512	\$	408	\$	_	\$	(33)	\$	(31)	<u>s </u>	\$	1,211
% Change - Reported (GAAP)	-	18.2%	-	27.1%	-	17.6%	-	(6.2)%	_	n/m	-	47.0%	_	36.0%	n/m	_	14.0%
% Change - Adjusted (Non-GAAP)		8.0%		9.9%		6.9%		(9.5)%		n/m		49.1%		36.0%	n/m		5.8%
% Change - Adjusted (Non-GAAP) - As		0.070		1.170		0.770		().5)/0		11/111		47.170		50.070	11/111		5.670
Recast		7.1%		9.9%		6.9%		(9.5)%		n/m		49.1%		36.0%	n/m		5.8%
% Change - Adjusted @ Constant FX								()									
(Non-GAAP) - As Recast		11.8%		7.0%		4.5%		(9.7)%		n/m		42.1%		38.0%	n/m		4.1%
Operating Income Margin																	
Reported %		12.1%		16.4%		18.7%		17.4%									18.0%
Reported pp change		(0.5)pp		2.1pp		1.6pp		(1.4)pp									1.0pp
Adjusted %		12.5%		16.6%		19.3%		19.6%									17.2%
Adjusted pp change		(1.8)pp		0.1pp		(0.1)pp		(2.4)pp									(0.3)pp
Adjusted % - As Recast		12.3%		16.6%		19.3%		19.6%									17.2%
Adjusted pp change - As Recast		(1.9)pp		0.1pp		(0.1)pp		(2.4)pp									(0.3)pp

							For	the Three	Month	ns Ended	Septer	nber 30, 2	2020				
		atin 1erica	<u>A</u>	MEA	E	irope		lorth nerica	G/ He	ealized (L) on dging tivities	Cor	eneral porate penses		rtization of ngibles	Other Items		ndelēz national
Net Revenue	¢	610	e	1 470	e	2 526	e	2.050	e		e		¢		¢	¢	(((=
Reported (GAAP) Divestitures	3	010	3	1,470	Э	2,526	3	2,059	\$	_	Э		\$	_	\$ —	\$	6,665
	0	(10	0	1 470	0	2 526	0	2.050	0		\$		0	<u> </u>	-	0	
Adjusted (Non-GAAP)	\$	610	3	1,470	2	2,526	\$	2,059	\$	-	3		\$	-	\$ —	\$	6,665
Divestiture - Argentina business		(8)		—				—		—					_		(8)
Divestiture - KHC license		(2)	_		_			-	-		_		_				(2)
Adjusted (Non-GAAP) - As Recast	\$	600	\$	1,470	\$	2,526	\$	2,059	\$		\$		\$		<u>\$ </u>	\$	6,655
Operating Income																	
Reported (GAAP)	\$	77	\$	210	\$	432	\$	387	\$	145	\$	(66)	\$	(50)	\$ —	\$	1,135
Simplify to Grow Program		5		27		55		18		—		9					114
Intangible asset impairment charges		3		_		3		47		—		1					54
Mark-to-market (gains)/losses from																	
derivatives				_				_		(145)		_		_	_		(145)
Divestiture-related costs				6				_				_					6
Remeasurement of net monetary position		2		_				_		_		_					2
Rounding												(1)					(1)
Adjusted (Non-GAAP)	\$	87	\$	243	\$	490	\$	452	\$	_	\$	(57)	\$	(50)	\$ —	\$	1,165
Operating income from divestiture -												()					
Argentina business		(2)		_				_		_		_		_	_		(2)
Operating income from divestiture - KHC																	, í
license				_				_		_		_		_	_		_
Adjusted (Non-GAAP) - As Recast	\$	85	\$	243	\$	490	\$	452	\$		\$	(57)	\$	(50)	\$ —	\$	1,163
Operating Income Margin																	
Reported %		12.6%		14.3%		17.1%		18.8%									17.0%
Adjusted %		14.3%		16.5%		19.4%		22.0%									17.5%
Adjusted % - As Recast		14.2%		16.5%		19.4%		22.0%									17.5%

								For the T	hree Ma	onths En	ded Iı	ine 30, 2021						
								1 of the I	Unre	alized		,						
	L	atin					N	orth		L) on Iging		eneral porate	Amo	rtizatior of	ı	Other	Мо	ndelēz
		ierica	AM	EA	Eu	rope		nerica		vities		penses	Inta	angibles		Items		national
Net Revenue	-				-		_		-		_		_				-	
Reported (GAAP)	\$	669	\$ 1,4		\$ 2	2,474	\$	2,047	\$	—	\$	—	\$	—		\$ —	\$	6,642
Divestitures	0			(14)			-	2.0.45	0		0		0	—	-		0	(14)
Adjusted (Non-GAAP)	\$	669	\$ 1,4		\$ 2	2,474	\$	2,047	\$	-	\$	-	\$	-		\$ —	\$	6,628
Divestiture - Argentina business		(7)		_		_		_						—		_		(7)
Divestiture - KHC license	_	(2)									-			_	-		_	(2)
Adjusted (Non-GAAP) - As Recast	\$	660	\$ 1,4	38	\$ 2	2,474	\$	2,047	\$		\$		\$		-	<u>\$ </u>	\$	6,619
Operating Income					-								_					
Reported (GAAP)	\$	54	\$ 2		\$	413	\$	299	\$	20	\$	(78)	\$	(32	2)	\$ (17)	\$	872
Simplify to Grow Program		4		5		10		109				4		-		-		132
Intangible asset impairment charges			-	_		—		32		_				_		_		32
Mark-to-market (gains)/losses from derivatives		_	-	_		_		_		(20)				_				(20)
Acquisition integration costs and																		
contingent consideration adjustments		—	-	_		—		1		—		1		—		—		2
Acquisition-related costs		—	-	_		—		—		—		_		-		17		17
Operating income from divestitures		_		(2)		—		—				—		—		—		(2)
Remeasurement of net monetary position		3	-	-				-		-		—		-		-		3
Impact from pension participation changes			-	_		44		—		—		—		—		—		44
Impact from resolution of tax matters		(5)		<u> </u>	-		_								-			(5)
Adjusted (Non-GAAP)	\$	56	\$ 2	216	\$	467	\$	441	\$	—	\$	(73)	\$	(32	2)	\$ —	\$	1,075
Operating income from divestiture -																		
Argentina business		(2)	-	_		-		-		-				-		-		(2)
Operating income from divestiture - KHC license														_	_			
Adjusted (Non-GAAP) - As Recast	\$	54		216	\$	467	\$	441	\$	_	\$	(73)	\$	(32	2)	\$ —	\$	1,073
Currency		1		(23)		(45)		(5)				4		1				(67)
Adjusted @ Constant FX (Non-GAAP) - As Recast	\$	55	\$ 1	93	\$	422	\$	436	\$	_	\$	(69)	\$	(31	D	<u> </u>	\$	1,006
% Change - Reported (GAAP)	1	000.0%		4.6%	-	39.1%	-	(29.5)%		n/m	<u> </u>	29.7%		36.0	= ·	n/m	<u> </u>	22.3%
% Change - Adjusted (Non-GAAP)		366.7%		4.07%		27.2%		(6.2)%		n/m		(87.2)%		36.0		n/m		14.1%
% Change - Adjusted (Non-GAAP) - As		500.770	1	0.770		27.270		(0.2)/0		11/111		(07.2)/0		50.0)/0	11/111		14.170
Recast		315.4%	1	8.7%		27.2%		(6.2)%		n/m		(87.2)%		36.0)%	n/m		13.8%
% Change - Adjusted @ Constant FX		515.170		0.770		27.270		(0.2)/0		11/ 111		(07.2)70		50.0	//0	11/ 111		15.670
(Non-GAAP) - As Recast		323.1%		6.0%		15.0%		(7.2)%		n/m		(76.9)%		38.0)%	n/m		6.7%
Operating Income Margin																		
Reported %		8.1%		4.7%		16.7%		14.6%										13.1%
Reported pp change		9.3pp		0.9pp		2.8pp		(6.3)pp										1.0pp
Adjusted %		8.4%		5.0%		18.9%		21.5%										16.2%
Adjusted pp change		6.1pp		0.3pp		1.7pp		(1.7)pp										0.3pp
Adjusted % - As Recast		8.2%		5.0%		18.9%		21.5%										16.2%
Adjusted pp change - As Recast		5.6pp		0.3pp		1.7pp		(1.7)pp										0.2pp

					ŀ	for the Th	ree Mo	onths End	ed Ju	ne 30, 202	20				
		atin nerica	AMEA	Europe		lorth nerica	G/(He	ealized L) on dging ivities	Cor	neral porate censes		ortization of angibles	Other <u>Items</u>		ndelēz national
Net Revenue	Ø	611	0 1 2 2 7	0 2 1 2 0	0	2.025	Ð		e		Ð		đ	Ø	5 011
Reported (GAAP) Divestitures	3	511	\$ 1,237	\$ 2,138	\$	2,025	\$		2		\$	_	\$ —	\$	5,911
	0		0.1.007	<u> </u>	6	2.025	0		0		0			0	<u> </u>
Adjusted (Non-GAAP)	\$	511	\$ 1,237	\$ 2,138	\$	2,025	\$	-	\$	-	\$		\$ —	\$	5,911
Divestiture - Argentina business		(3)	_					_		_					(3)
Divestiture - KHC license		(2)			-		_		-		_			_	(2)
Adjusted (Non-GAAP) - As Recast	\$	506	\$ 1,237	\$ 2,138	\$	2,025	\$		\$		\$		<u>s </u>	\$	5,906
Operating Income															
Reported (GAAP)	\$	(6)	\$ 171	\$ 297	\$	424	\$	(2)	\$	(111)	\$	(50)	\$ (10)	\$	713
Simplify to Grow Program		15	8	20		9				24			<u> </u>		76
Intangible asset impairment charges		—	5	50		36		_		(1)		_			90
Mark-to-market (gains)/losses from															
derivatives		_	_	_		_		2		_		_	_		2
Acquisition integration costs		—	—			1		—		1		_			2
Acquisition-related costs		—	_			_		—		—		_	10		10
Divestiture-related costs		—	(2)	_				—				_	_		(2)
Costs associated with JDE Peet's transaction		_						—		48		_	_		48
Remeasurement of net monetary position		3													3
Adjusted (Non-GAAP)	\$	12	\$ 182	\$ 367	\$	470	\$	—	\$	(39)	\$	(50)	\$ —	\$	942
Operating income from divestiture - Argentina business		1	_	_		_		_				_	_		1
Operating income from divestiture - KHC															
license															
Adjusted (Non-GAAP) - As Recast	\$	13	<u>\$ 182</u>	\$ 367	\$	470	\$		\$	(39)	\$	(50)	<u>\$ </u>	\$	943
Operating Income Margin															
Reported %		(1.2)%	13.8%	13.9%		20.9%									12.1%
Adjusted %		2.3%	14.7%	17.2%		23.2%									15.9%
Adjusted % - As Recast		2.6%	14.7%	17.2%	6	23.2%									16.0%

							T	For the Thr	00 M0	nthe Fnd	d Ma	reh 31 20'	71				
								of the fill		ealized		101 51, 20	4 1				
										(L) on	Ge	eneral	Amor	tization			
	L	atin					ľ	North		edging	Cor	porate		of	Other	Mo	ndelēz
	An	1erica	A	MEA	Εı	irope	A	merica	Ac	tivities	Ex	penses	Intar	ngibles	Items	Inter	<u>national</u>
Net Revenue													_			_	
Reported (GAAP)	\$	669	\$	1,745	\$	2,847	\$	1,977	\$	_	\$	_	\$	_	\$ —	\$	7,238
Divestitures	-		-		-		-		_				-	<u> </u>		-	
Adjusted (Non-GAAP)	\$	669	\$	1,745	\$	2,847	\$	1,977	\$	-	\$	_	\$	—	\$ —	\$	7,238
Divestiture - Argentina business		(5)		—		—		—		—		—		—	—		(5)
Divestiture - KHC license	_	(3)	_		-		-		_		_						(3)
Adjusted (Non-GAAP) - As Recast	\$	661	\$	1,745	\$	2,847	\$	1,977	\$		\$		\$		<u>\$ </u>	\$	7,230
<u>Operating Income</u>																	
Reported (GAAP)	\$	76	\$	362	\$	557	\$	270	\$	118	\$	(64)	\$	(38)	\$ 2	\$	1,283
Simplify to Grow Program		6		(19)		16		111		—		8		_	_		122
Mark-to-market (gains)/losses from										(110)							(110)
derivatives		—				—		—		(118)		—			—		(118)
Acquisition integration costs and contingent								1									1
consideration adjustments Acquisition-related costs		_		_		_		1						_	7		7
Gain on acquisition		_		_		_		_		_		_		_	(9)		(9)
Remeasurement of net monetary position		5		_		_				_		_		_	(9)		5
Impact from pension participation changes		_		_		1		_		_		_			_		1
Adjusted (Non-GAAP)	\$	87	S	343	\$	574	\$	382	S		\$	(56)	S	(38)	<u>s —</u>	S	1,292
Operating income from divestiture -	φ	07	ψ	545	ψ	3/4	Φ	562	Φ		Φ	(30)	Φ	(50)	Ψ	Φ	1,272
Argentina business		(1)		_		_		_							_		(1)
Operating income from divestiture - KHC		(-)															(-)
license				_		_		_						_			_
Adjusted (Non-GAAP) - As Recast	\$	86	\$	343	\$	574	\$	382	\$		\$	(56)	\$	(38)	<u>s </u>	\$	1,291
Currency		13		(20)		(43)		(2)				6		2			(44)
Adjusted @ Constant FX (Non-GAAP) -																	
As Recast	\$	99	\$	323	\$	531	\$	380	\$	_	\$	(50)	\$	(36)	\$ —	\$	1,247
% Change - Reported (GAAP)		(2.6)%		54.7%	_	18.0%	_	(29.1)%		n/m		15.8%		11.6%	n/m		49.9%
% Change - Adjusted (Non-GAAP)		(4.4)%		45.3%		17.4%		(3.0)%		n/m		8.2%		11.6%	n/m		16.8%
% Change - Adjusted (Non-GAAP) - As		(), *						(213)/2				0.270					
Recast		(3.4)%		45.3%		17.4%		(3.0)%		n/m		8.2%		11.6%	n/m		16.9%
% Change - Adjusted @ Constant FX		. ,															
(Non-GAAP) - As Recast		11.2%		36.9%		8.6%		(3.6)%		n/m		18.0%		16.3%	n/m		13.0%
Operating Income Margin																	
Reported %		11.4%		20.7%		19.6%		13.7%									17.7%
Reported pp change		0.7pp		5.1pp		1.3pp		(6.4)pp									4.9pp
Adjusted %		13.0%		19.7%		20.2%		19.3%									17.9%
Adjusted pp change		0.5pp		4.0pp		1.3pp		(1.5)pp									1.4pp
Adjusted % - As Recast		13.0%		19.7%		20.2%		19.3%									17.9%
Adjusted pp change - As Recast		0.6pp		4.0pp		1.3pp		(1.5)pp									1.4pp

						F	for the Thr			ed Mai	rch 31, 20	020				
Net Revenue		atin nerica	<u>AME</u> A	<u>\</u>	<u>Europe</u>	-	North <u>merica</u>	G/(He	ealized L) on dging ivities	Cor	neral porate enses		ortization of angibles	Other <u>Items</u>		ondelēz mational
Reported (GAAP)	¢	726	\$ 1,50	,	\$ 2,584	\$	1,895	\$		¢		\$		¢	\$	6,707
Divestitures	φ		\$ 1,50	2	\$ 2,304	φ	1,075	φ	_	φ	_	φ	_	• —	φ	
Adjusted (Non-GAAP)	\$	726	\$ 1,50	7	\$ 2,584	\$	1,895	\$		\$		\$		\$	\$	6,707
Divestiture - Argentina business	φ	(4)	\$ 1,50	2	\$ 2,304	φ	1,075	φ	_	φ	_	φ	_	• —	φ	(4)
Divestiture - KHC license		(3)			_		_				_		_			(3)
Adjusted (Non-GAAP) - As Recast	\$	719	\$ 1,50	2	\$ 2,584	\$	1,895	\$		\$		\$		<u>s </u>	\$	6,700
Operating Income	-			-		-	,	-		-		_			-	
Reported (GAAP)	S	78	\$ 234	4	\$ 472	\$	381	\$	(185)	\$	(76)	\$	(43)	\$ (5)	\$	856
Simplify to Grow Program		11		2	17		12	*		-	16	-		-	*	58
Mark-to-market (gains)/losses from																
derivatives		_	_				_		185		—		—	_		185
Acquisition integration costs		_	_		_		1		-		(1)		_			
Acquisition-related costs		—	—		—		—		—		—		—	5		5
Remeasurement of net monetary position		2		_												2
Adjusted (Non-GAAP)	\$	91	\$ 23	6	\$ 489	\$	394	\$	—	\$	(61)	\$	(43)	\$ —	\$	1,106
Operating income from divestiture - Argentina																
business		(1)	_		_		—		_		-		_	_		(1)
Operating income from divestiture - KHC		(1)														(1)
license	_	(1)		-		-										(1)
Adjusted (Non-GAAP) - As Recast	\$	89	\$ 23	6	<u>\$ 489</u>	\$	394	\$		\$	(61)	\$	(43)	<u>\$ </u>	\$	1,104
<u>Operating Income Margin</u>																
Reported %		10.7%	15.		18.3%		20.1%									12.8%
Adjusted %		12.5%	15.		18.9%		20.8%									16.5%
Adjusted % - As Recast		12.4%	15.	/%	18.9%		20.8%									16.5%

				For the Twelv	e Mont	ths Ende	d Dec	ember 31	2020				
				- •. the 10/01/0	Unro	ealized			,				
	Latin			North		L) on dging		eneral porate	Amo	rtization of	Other	м	ondelēz
	America	AMEA	Europe	America		ivities		penses	Inta	angibles	Items		rnational
Net Revenue													
Reported (GAAP)	\$ 2,477	\$ 5,740	\$10,207	\$ 8,157	\$	—	\$	—	\$		\$ —	\$	26,581
Divestitures													
Adjusted (Non-GAAP)	\$ 2,477	\$ 5,740	\$10,207	\$ 8,157	\$	—	\$	—	\$	—	\$ —	\$	26,581
Divestiture - Argentina business	(23)	—	—	—		—		—		_	—		(23)
Divestiture - KHC license	(9)					—		—					(9)
Adjusted (Non-GAAP) - As Recast	\$ 2,445	\$ 5,740	\$10,207	\$ 8,157	\$		\$		\$		<u>\$ </u>	\$	26,549
Operating Income													
Reported (GAAP)	\$ 189	\$ 821	\$ 1,775	\$ 1,587	\$	16	\$	(326)	\$	(194)	\$ (15)	\$	3,853
Simplify to Grow Program	48	46	130	95		—		41			_		360
Intangible asset impairment charges	3	5	53	83		—		—		_	—		144
Mark-to-market (gains)/losses from derivatives	_	_	_	_		(16)		-		_	_		(16)
Acquisition integration costs		—	—	4		—		—					4
Acquisition-related costs	—	—	—	—		—		—		_	15		15
Divestiture-related costs		4	—			—							4
Costs associated with JDE Peet's transaction	—	—				_		48			-		48
Remeasurement of net monetary position	9	—	—	—		—		—		—			9
Impact from resolution of tax matters	(20)												(20)
Adjusted (Non-GAAP)	\$ 229	\$ 876	\$ 1,958	\$ 1,769	\$	_	\$	(237)	\$	(194)	\$ —	\$	4,401
Operating income from divestiture -	(2)												
Argentina business	(2)	_	_	_		—		—		_	—		(2)
Operating income from divestiture - KHC license													
	\$ 227	<u> </u>	\$ 1,958	\$ 1,769	Ø		\$	(237)	\$	(194)	<u>s</u>	\$	4,399
Adjusted (Non-GAAP) - As Recast	3 227 49	5 8/0 11	\$ 1,958 5	\$ 1,769	\$	—	Э		3		» —	Э	
Currency	49	11		1				(3)		(4)			59
Adjusted @ Constant FX (Non-GAAP) -	·)7(@ 00 7	0 10(2	6 1 770	•		•	(2.40)	6	(100)	C.	Ð	4 450
As Recast	<u>\$ 276</u>	<u>\$ 887</u>	<u>\$ 1,963</u>	<u>\$ 1,770</u>	\$		\$	(240)	\$	(198)	<u>\$ </u>	\$	4,458
% Change - Reported (GAAP)	(44.6)%		2.5%	9.4%		n/m		1.2%		(11.5)%	n/m		0.3%
% Change - Adjusted (Non-GAAP)	(44.4)%	3.5%	(1.2)%	19.2%		n/m		16.8%		(11.5)%	n/m		3.2%
% Change - Adjusted (Non-GAAP) -													
As Recast	(44.0)%	3.5%	(1.2)%	19.2%		n/m		16.8%		(11.5)%	n/m		3.3%
% Change - Adjusted @ Constant FX	(24.0)0/	1.00/	(0.0)0(10.00/		,		4 5 00 /		(12.0)0/	,		. =
(Non-GAAP) - As Recast	(31.9)%	4.8%	(0.9)%	19.3%		n/m		15.8%		(13.8)%	n/m		4.7%
Operating Income Margin													
Reported %	7.6%	14.3%	17.4%	19.5%									14.5%
Reported pp change	(3.7)pj		— pp	(0.9)pp									(0.4)p
Adjusted %	9.2%	15.3%	19.2%	21.7%									16.6%
Adjusted pp change	(4.5)pp		(0.7)pp	0.8pp									0.1pp
Adjusted % - As Recast	9.3%	15.3%	19.2%	21.7%									16.6%
Adjusted pp change - As Recast	(4.3)pj	o 0.5pp	(0.7)pp	0.8pp									0.1pp

				For the Twelv	e Months E	nded E	December 31	, 2019			
	Latin America	AMEA	Europe	North America	Unrealize G/(L) or Hedging Activitie	i g C	General Corporate Expenses	(tization of igibles	Other Items	 ondelēz mational
<u>Net Revenue</u>											
Reported (GAAP)	\$ 3,018	\$ 5,770	\$ 9,972	\$ 7,108	\$ —	- \$	—	\$		\$ —	\$ 25,868
Divestitures	_	(55)	_	_		-	—		—	_	(55)
Adjusted (Non-GAAP)	\$ 3,018	\$ 5,715	\$ 9,972	\$ 7,108	\$ —	- \$	_	\$	_	<u>s </u>	\$ 25,813
Divestiture - Argentina business	(26)	_	_	_		-	_		_		(26)
Divestiture - KHC license	(10)	_	_	_		-			_		(10)
Adjusted (Non-GAAP) - As Recast	\$ 2,982	\$ 5,715	\$ 9,972	\$ 7,108	\$ —	- \$	—	\$		<u>\$ </u>	\$ 25,777
Operating Income											
Reported (GAAP)	\$ 341	\$ 691	\$ 1,732	\$ 1,451	\$ 9	91 \$	(330)	\$	(174)	\$ 41	\$ 3,843
Simplify to Grow Program	74	56	208	68		-	36		_	_	442
Intangible asset impairment charges	3	15	39	—							57
Mark-to-market (gains)/losses from derivatives	—			—	(9	91)					(91)
Acquisition-related costs	_	—	_	_		-			—	3	3
Divestiture-related costs		6	_	_	_	-	_		_	_	6
Operating income from divestitures	—	(9)	—	—		-	_		_		(9)
Net gain on divestiture		_	_	_		-				(44)	(44)
Remeasurement of net monetary position	(4)	—	—			-			—	—	(4)
Impact from pension participation changes			—	(35)	_	-					(35)
Impact from resolution of tax matters	(2)	87		—		-	—		—		85
CEO transition remuneration	_	_	_	_	_	-	9		_	_	9
Swiss tax reform impact			2								 2
Adjusted (Non-GAAP)	\$ 412	\$ 846	\$ 1,981	\$ 1,484	\$	- \$	(285)	\$	(174)	\$ —	\$ 4,264
Operating income from divestiture -	(5)										(5)
Argentina business Operating income from divestiture -	(5)	_	_	_		-	_		_	_	(5)
KHC license	(2)										 (2)
Adjusted (Non-GAAP) - As Recast	\$ 405	\$ 846	\$ 1,981	\$ 1,484	\$ -	- \$	(285)	\$	(174)	<u>\$ </u>	\$ 4,257
<u>Operating Income Margin</u>											
Reported %	11.3%	12.0%	17.4%	20.4%							14.9%
Adjusted %	13.7%	14.8%	19.9%	20.9%							16.5%
Adjusted % - As Recast	13.6%	14.8%	19.9%	20.9%							16.5%

Benefit plan non- serviceLoss on equity methodEquity methodNon- controlling methodNon- controlling methodDiluted EPS attributableOperating revense/ incomeexpense, (income)expense, netEarnings beforeEffective taxesEarnings methodEquity method investment ransactionsNon- controlling method investment method investment ransactionsNon- controlling method investment ransactionsNon- controlling method investment ransactionsDiluted EPS attributable to Mondelēz international international international method startibutable s
Simplify to Grow Program 53 (1) $ 54$ 13 $ 41$ 0.03 Intangible asset impairment charges 78 $ 78$ $ 78$ $ 41$ 0.03 Mark-to-market (gains)/losses from $ 59$ 0.04 Mark-to-market (gains)/losses from $ -$
Intangible asset impairment charges 78 $ 78$ 19 $ 59$ 0.04 Mark-to-market (gains)/losses from derivatives 82 $ (18)$ 100 19 $ 81$ 0.06 Acquisition integration costs and contingent consideration adjustments 69 $ (3)$ 72 51 $ 21$ 0.02 Acquisition-related costs 26 $ 26$ 3 $ 23$ 0.02 Divestiture-related costs 6 $ 6$ 1 $ 5$ $-$ Remeasurement of net monetary position 15 $ 15$ $ 15$ 0.01
Mark-to-market (gains)/losses from derivatives82(18)10019810.06Acquisition integration costs and contingent consideration adjustments 69 (3) 72 51 210.02Acquisition-related costs 26 26 3 230.02Divestiture-related costs 6 6 1 5 Remeasurement of net monetary position 15 15 15 15 15 0.01
derivatives 82 (18) 100 19 - - 81 0.06 Acquisition integration costs and contingent consideration adjustments 69 - (3) 72 51 - - 21 0.02 Acquisition-related costs 26 - - 26 3 - - 23 0.02 Divestiture-related costs 6 - - 6 1 - - 5 - Remeasurement of net monetary position 15 - 15 - 15 - 15 0.01
Acquisition integration costs and contingent consideration adjustments69(3)7251210.02Acquisition-related costs26263230.02Divestiture-related costs661230.02Divestiture-related costs6615Remeasurement of net monetary position1515150.01
contingent considerationadjustments 69 $ (3)$ 72 51 $ 21$ 0.02 Acquisition-related costs 26 $ 26$ 3 $ 23$ 0.02 Divestiture-related costs 6 $ 6$ 1 $ 23$ 0.02 Divestiture-related costs 6 $ 6$ 1 $ 5$ $-$ Remeasurement of net monetary position 15 $ 15$ $ 15$ 0.01
Acquisition-related costs 26 $ 26$ 3 $ 23$ 0.02 Divestiture-related costs 6 $ 6$ 1 $ 5$ $-$ Remeasurement of net monetary position 15 $ 15$ $ 15$ 0.01
Divestiture-related costs 6 — — 6 1 — — 5 — Remeasurement of net monetary position 15 — — 15 — — — 15 0.01
Remeasurement of net monetary position 15 — 15 — — 15 0.01
position 15 — 15 — — 15 0.01
Impact from pension participation
changes (5) 5 1 4
Incremental costs due to war in Ukraine $128 128 (2) 130 0.09$
Loss on debt extinguishment and related expenses — — (129) 129 31 — — — 98 0.07
related expenses — — (129) 129 31 — — 98 0.07 Initial impacts from enacted tax law
changes — — — (9) — — — 9 0.01
Loss on equity method investment
- $ -$
$\begin{array}{cccccccccccccccccccccccccccccccccccc$
Adjusted (Non-GAAP) $\$ 2.478$ $\$ (64)$ $\$ 111$ $\$ 2.431$ $\$ 533$ 21.9% $\$ - \$ (202)$ $\$ 7$ $\$ 2.093$ $\$ 1.50$
Adjusted ($101-0AAF$) 5 2,476 5 (04) 5 111 5 2,451 5 555 21.576 5 — 5 (202) 5 7 5 2,075 5 1.50 Net earnings from divestiture -
Argentina business $(5) (5) (1) (4) - (4)$
Arguntus divestiture - KHC
Net earnings from divestiture -
JDEP 14 - (14) (0.01)
Change in equity method investee
items
Adjusted (Non-GAAP) - As Recast \$ 2,474 \$ (64) \$ 111 \$ 2,427 \$ 533 22.0% \$ \$ (187) \$ 7 \$ 2,074 \$ 1.49
Currency 157 0.11
Adjusted @ Constant FX (Non- GAAP) - As Recast \$ 2,231 \$ 1.60
Diluted Average Shares Outstanding 1,393

								I	For the	Six Months	Ended	June 30	, 2021				
	Opera Inco	me	Benefit plan nor service expense (income	n- e e / e)	Interest and other expense, net	b ir	ernings efore come taxes	ta	icome xes ⁽¹⁾	Effective tax rate	eq me inves trans	in on uity thod stment actions	Equ metl invest net lo (earn	hod ment sses / ings)	Non- controlling interest earnings	to Mondelēz International	Diluted EPS attributable to Mondelēz International
Reported (GAAP)	\$ 2	2,155		98)		\$	1,977	\$	610	30.9%	\$	(495)	\$	(185)		\$ 2,039	\$ 1.44
Simplify to Grow Program		254		(1)	—		255		66			-		-	—	189	0.13
Intangible asset impairment charges		32		-			32		8			—		—		24	0.02
Mark-to-market (gains)/losses from		(120)			(1)		(12.0)		(10)							(110)	(0.00)
derivatives		(138)	-	-	(4)		(134)		(18)			—		—	_	(116)	(0.08)
Acquisition integration costs and																	
contingent consideration		2					2		1							2	
adjustments		3		-			3		1						—	2	
Acquisition-related costs		24	-	-	_		24		4						_	20	0.01
Net earnings from divestitures		(2)		-			(2)		(6)					24	—	(20)	(0.01)
Gain on acquisition		(9)		-	_		(9)		(2)					—	_	(7)	
Remeasurement of net monetary		8					8									8	
position		8		-	_		ð								_	8	—
Impact from pension participation		45		14	(6)		37		8							29	0.02
changes Impact from resolution of tax		45		14	(0)		37		8			_				29	0.02
matters		(5)			2		(7)		(1)							(6)	_
Loss on debt extinguishment and		(3)	_	-	2		()		(1)			_		_		(0)	
related expenses					(137)		137		34							103	0.07
Initial impacts from enacted tax law					(157)		157		54							105	0.07
changes				_					(99)						_	99	0.07
Gain on equity method investment									()))								0.07
transactions				_	_				(125)			495			_	(370)	(0.26)
Equity method investee items		_		_			_		3					(62)		59	0.04
Adjusted (Non-GAAP)	\$ 2	2,367	\$ (8	35)	\$ 131	\$	2,321	\$	483	20.8%	\$		\$	(223)	\$ 8	\$ 2,053	\$ 1.45
Net earnings from divestiture -	Ψ	2,507	a (t	,5)	\$ 151	Φ	2,521	φ	405	20.070	Φ		φ	(223)	\$ 0	¢ 2,055	9 1.45
Argentina business		(3)	_	_	_		(3)		(1)			_			_	(2)	
Net earnings from divestiture - KHC		(5)					(5)		(1)							(-)	
license		_	_	_			_		_			_		_	_	_	_
Net earnings from divestiture -																	
JDEP		_		_			_							9	_	(9)	(0.01)
Change in equity method investee																(.)	
items		_	_	_	_		_					_		7	_	(7)	(0.01)
Adjusted (Non-GAAP) - As Recast	t\$ 2	2,364	\$ (8	35)	\$ 131	\$	2,318	\$	482	20.8%	\$		\$	(207)	\$ 8	\$ 2,035	\$ 1.43
Diluted Average Shares	<u> </u>	<u> </u>		-		-		-			<u> </u>		<u> </u>	<u> </u>		,	
Outstanding																	1.419
Outstanung																	1,717

(1) Taxes were computed for each of the items excluded from the company's GAAP results based on the facts and tax assumptions associated with each item.

					For the [Fhree Month	s Ended June 3	0, 2022			
	Operating Income	Benefit plan non- service expense / (income)	Interest and other expense, net	Earnings before income taxes	Income taxes ⁽¹⁾	Effective tax rate	Loss on equity method investment transactions	Equity method investment net losses / (earnings)	Non- controlling interest earnings	Net Earnings attributable to Mondelēz International	Diluted EPS attributable to Mondelēz International
Reported (GAAP)	\$ 927	\$ (30)	<u>\$98</u>	\$ 859	\$ 201	23.4%	\$ 8	\$ (98)	\$ 1	\$ 747	\$ 0.54
Simplify to Grow Program	22	(1)		23	6		—			17	0.01
Mark-to-market (gains)/losses from											
derivatives	109	—	(19)	128	14		—	—		114	0.08
Acquisition integration costs and											
contingent consideration											
adjustments	37	_	_	37	1		-	-	—	36	0.03
Acquisition-related costs	5	—	—	5	2		—	—		3	—
Divestiture-related costs	5			5	1					4	
Remeasurement of net monetary	10			10						10	0.01
position	10			10						10	0.01
Impact from pension participation changes			(2)	2						2	
Incremental costs due to war in	_		(2)	2	_		_	_		2	
Ukraine	(15)			(15)						(15)	(0.01)
Initial impacts from enacted tax law	(15)			(15)						(15)	(0.01)
changes					(9)					9	0.01
Loss on equity method investment					())						0.01
transactions		_	_				(8)			8	0.01
Equity method investee items					(2)			12		(10)	(0.01)
Adjusted (Non-GAAP)	\$ 1,100	\$ (31)	\$ 77	\$ 1.054	\$ 214	20.3%	<u>s </u>	\$ (86)	\$ 1	\$ 925	\$ 0.67
Net earnings from divestiture -	* -,- * *	÷ (==)	• · ·	,	*	/ .	*	• (••)	• -	•	• ••••
Argentina business	(3)			(3)			_	_		(3)	
Net earnings from divestiture - KHC				()							
license	_	_		_			_	_		_	_
Net earnings from divestiture -											
JDEP		_		_	—		—	7		(7)	(0.01)
Change in equity method investee											
items								(1)		1	
Adjusted (Non-GAAP) - As Recast	\$ 1,097	<u>\$ (31)</u>	<u>\$ 77</u>	\$ 1,051	\$ 214	20.4%	<u>s </u>	<u>\$ (80)</u>	<u>\$ 1</u>	\$ 916	\$ 0.66
Currency										73	0.05
Adjusted @ Constant FX (Non-											
GAAP) - As Recast										<u>\$ 989</u>	<u>\$ 0.71</u>
Diluted Average Shares											
Outstanding											1,389

					For the [Fhree Month	s Ended June 3	0, 2021			
	Operating Income	Benefit plan non- service expense / (income)	Interest and other expense, net	Earnings before income taxes	Income taxes (1)	Effective tax rate	Gain on equity method investment transactions	Equity method investment net losses / (earnings)	Non- controlling interest earnings	Net Earnings attributable to Mondelēz International	Diluted EPS attributable to Mondelēz International
Reported (GAAP)	\$ 872	\$ (54)	\$ 58	\$ 868	\$ 398	45.9%	\$ (502)	\$ (107)	\$ 1	\$ 1,078	\$ 0.76
Simplify to Grow Program	132	(1)		133	35		_	_	_	98	0.07
Intangible asset impairment charges	32		—	32	8		—	—	—	24	0.02
Mark-to-market (gains)/losses from											
derivatives	(20)	_	(3)	(17)	4		-	—	—	(21)	(0.02)
Acquisition integration costs and											
contingent consideration	-										
adjustments	2	—		2	1		_	—		1	
Acquisition-related costs	17	_	_	17	3		_		_	14	0.01
Net earnings from divestitures	(2)	—	—	(2)	(3)		—	10	—	(9)	
Remeasurement of net monetary										2	
position	3	_		3						3	
Impact from pension participation changes	44	14	(3)	33	7		_	_	_	26	0.02
Impact from resolution of tax											
matters	(5)	—	2	(7)	(1)		—	—	—	(6)	—
Initial impacts from enacted tax law changes	_	_	_	_	(95)		_	_	_	95	0.07
Gain on equity method investment					, í		500			(277)	(0.07)
transactions					(125)		502		_	(377)	(0.27)
Equity method investee items					<u> </u>			(5)		4	
Adjusted (Non-GAAP)	<u>\$ 1,075</u>	<u>\$ (41</u>)	<u>\$ 54</u>	<u>\$ 1,062</u>	<u>\$ 233</u>	21.9%	<u>s </u>	<u>\$ (102</u>)	<u>\$ 1</u>	<u>\$ 930</u>	<u>\$ 0.66</u>
Net earnings from divestiture -											
Argentina business	(2)	_	_	(2)	(1)		_	_	_	(1)	_
Net earnings from divestiture - KHC											
license	_	_	_	_	_		_	_	_	_	_
Net earnings from divestiture - JDEP								7		(7)	(0.01)
Change in equity method investee								/		(7)	(0.01)
items	_	_	_	_			_	_		_	_
Adjusted (Non-GAAP) - As Recast	\$ 1,073	\$ (41)	\$ 54	\$ 1,060	\$ 232	21.9%	<u>s </u>	\$ (95)	\$ 1	\$ 922	\$ 0.65
Diluted Average Shares Outstanding	<u> </u>			<u> </u>				y			1,416

(1) Taxes were computed for each of the items excluded from the company's GAAP results based on the facts and tax assumptions associated with each item.

	For the Three Months Ended March 31, 2022											
	Operating Income	Benefit plan non- service expense / (income)	Interest and other expense, net	Earnings before income taxes	Income taxes ⁽¹⁾	Effective tax rate	Loss on equity method investment transactions	Equity method investment net losses / (earnings)	Non- controlling interest earnings	Net Earnings attributable to Mondelēz International	Diluted EPS attributable to Mondelēz International	
Reported (GAAP)	\$ 1,094	\$ (33)	\$ 168	\$ 959	\$ 210	21.9%	\$ 5	\$ (117)	\$ 6	\$ 855	\$ 0.61	
Simplify to Grow Program	31		_	31	7		—	_		24	0.02	
Intangible asset impairment charges	78		—	78	19		—	—		59	0.04	
Mark-to-market (gains)/losses from												
derivatives	(27)		1	(28)	5		_	_		(33)	(0.02)	
Acquisition integration costs and contingent consideration												
adjustments	32		(3)	35	50		—	—		(15)	(0.01)	
Acquisition-related costs	21	—	_	21	1		-	-	—	20	0.02	
Divestiture-related costs	1	—	—	1	—		—	—	—	1	—	
Remeasurement of net monetary	-			-						-		
position	5		_	5	_		_	_	_	5	_	
Impact from pension participation changes	_	_	(3)	3	1		_	_	—	2	_	
Incremental costs due to war in Ukraine	143	_	_	143	(2)		_	_	_	145	0.11	
Loss on debt extinguishment and related expenses	_	_	(129)	129	31		_	_	_	98	0.07	
Loss on equity method investment transactions	_	_	_	_	_		(5)	_	_	5	_	
Equity method investee items				_	(3)			1		2		
Adjusted (Non-GAAP)	\$ 1,378	\$ (33)	\$ 34	\$ 1,377	\$ 319	23.2%	<u>s </u>	\$ (116)	\$ 6		\$ 0.84	
Net earnings from divestiture -	• 1,070	\$ (00)	÷ •••	\$ 1,0	• • • • • •	2012 / 0	Ŷ	• (110)	ф О	• 1,100	ф 0101	
Argentina business	(2)		_	(2)	(1)		_	_		(1)	_	
Net earnings from divestiture - KHC license		_	_	1	1		_	_	_	_	_	
Net earnings from divestiture - JDEP	_	_		_	_		_	7	_	(7)	(0.01)	
Change in equity method investee items	_	_	_	_			_	2	_	(2)	(0.01)	
Adjusted (Non-GAAP) - As Recast	\$ 1,377	\$ (33)	\$ 34	\$ 1,376	\$ 319	23.2%	<u>s </u>	\$ (107)	\$ 6		\$ 0.83	
Currency										84	0.06	
Adjusted @ Constant FX (Non- GAAP) - As Recast										\$ 1,242	\$ 0.89	
Diluted Average Shares Outstanding											1,398	

	For the Three Months Ended March 31, 2021																
	În	erating come	Bend plan i serv exper (inco	10n- ice 1se / me)	Interest and other expense, net	b in t	rnings efore come taxes	tay	come xes (1)	Effective tax rate	n inv trai	oss on equity nethod estment nsactions	Equ met invest net lo (earn	hod ment sses / ings)	Non- controlling interest earnings	to Mondelēz International	Diluted EPS attributable to Mondelēz International
Reported (GAAP)	\$	1,283	\$	(44)	\$ 218	\$	1,109	\$	212	19.1%	\$	7	\$	(78)	\$ 7		\$ 0.68
Simplify to Grow Program		122		—	_		122		31			_		—		91	0.07
Mark-to-market (gains)/losses from		(110)			(1)		(115)									(0.5)	(0.07)
derivatives		(118)		—	(1)		(117)		(22)			—		—	—	(95)	(0.07)
Acquisition integration costs and																	
contingent consideration							1										
adjustments		1		—			1		1					-		1	0.01
Acquisition-related costs		/		—	—		/		1			—		14	—	6	0.01
Net earnings from divestitures		(9)		_	_		(9)		(3)			_		14		(11)	(0.01)
Gain on acquisition		(9)		—			(9)		(2)			_			_	(7)	—
Remeasurement of net monetary position		5					5									5	
Impact from pension participation		5					3							-	_	3	
changes		1			(3)		4		1			_		_	_	3	_
Loss on debt extinguishment and																	
related expenses		_		—	(137)		137		34			_		—	_	103	0.07
Initial impacts from enacted tax law																	
changes		—		—	_		—		(4)					—	_	4	_
Loss on equity method investment																_	
transactions		—		—	_		—		_			(7)			—	7	_
Equity method investee items									2					(57)		55	0.04
Adjusted (Non-GAAP)	\$	1,292	\$	(44)	\$ 77	\$	1,259	\$	250	19.9%	\$		\$	(121)	\$ 7	\$ 1,123	\$ 0.79
Net earnings from divestiture -																	
Argentina business		(1)		—			(1)							—	—	(1)	—
Net earnings from divestiture - KHC																	
license		—		—	—		—		—			—		—	—	—	—
Net earnings from divestiture -														_		(-)	
JDEP		—		—	—		—					—		2	—	(2)	—
Change in equity method investee														-			(0.04)
items														7		(7)	(0.01)
Adjusted (Non-GAAP) - As Recast	t <u>\$</u>	1,291	\$	(44)	<u>\$</u> 77	\$	1,258	\$	250	19.9%	\$		\$	(112)	<u>\$</u> 7	<u>\$ 1,113</u>	<u>\$ 0.78</u>
Diluted Average Shares Outstanding																	1,422

(1) Taxes were computed for each of the items excluded from the company's GAAP results based on the facts and tax assumptions associated with each item.

	For the Twelve Months Ended December 31, 2021											
	Operating Income	Benefit plan non- service expense / (income)	Interest and other expense, net	Earnings before income taxes	Income taxes ⁽¹⁾	Effective tax rate	Gain on equity method investment transactions	Equity method investment net losses / (earnings)	Non- controlling interest earnings	Net Earnings attributable to Mondelēz International	Diluted EPS attributable to Mondelēz International	
Reported (GAAP)	\$ 4,653	\$ (163)	\$ 447	\$ 4,369	\$ 1,190	27.2%	\$ (742)	\$ (393)	\$ 14		\$ 3.04	
Simplify to Grow Program	319	(2)	_	321	83		_	_	_	238	0.17	
Intangible asset impairment charges	32	_	_	32	8		_	_	_	24	0.02	
Mark-to-market (gains)/losses												
from derivatives	(279)	_	(4)	(275)	(44)		2		_	(233)	(0.17)	
Acquisition integration costs and contingent consideration	(40)			(40)	(12)					(28)	(0.02)	
adjustments Acquisition-related costs	(40) 25		_	(40) 25	(12)		_		_	(28)	(0.02) 0.01	
Divestiture-related costs	25	_	_	25	4		_		-	14	0.01	
							_	29	_			
Net earnings from divestitures Net gain on acquisition and	(5)	-	_	(5)	(9)		_	29	_	(25)	(0.02)	
divestitures	(8)			(8)	(3)					(5)	_	
Remeasurement of net monetary	(0)			(0)	(3)					(3)		
position	13			13						13	0.01	
Impact from pension participation	15			15						15	0.01	
changes	48	17	(11)	42	8		_			34	0.02	
Impact from resolution of tax	-		()									
matters	(5)		2	(7)	(1)			_	_	(6)	_	
Loss on debt extinguishment and related expenses	_	_	(137)	137	34		_	_	_	103	0.07	
Initial impacts from enacted tax			(127)									
law changes	_		_	_	(100)			_	_	100	0.07	
Gain on equity method												
investment transactions		—			(184)		740			(556)	(0.39)	
Equity method investee items					4			(68)		64	0.05	
	\$ 4,775	\$ (148)	\$ 297	\$ 4,626	\$ 986	21.3%	s —	\$ (432)	\$ 14	\$ 4,058	\$ 2.87	
Net earnings from divestiture -												
Argentina business	(10)		_	(10)	(3)				_	(7)	_	
Net earnings from divestiture - KHC license	_	_	_	_			_	_	_	_	_	
Net earnings from divestiture - JDEP	_	_	_	_	_		_	24	_	(24)	(0.02)	
Change in equity method investee items	_	_	_	_	_		_	7	_	(7)	_	
Adjusted (Non-GAAP) - As Recast	\$ 4,765	<u>\$ (148)</u>	<u>\$ 297</u>	\$ 4,616	<u>\$ 983</u>	21.3%	\$	<u>\$ (401)</u>	<u>\$ 14</u>	\$ 4,020	\$ 2.85	
Currency										(118)	(0.09)	
Adjusted @ Constant FX (Non- GAAP) - As Recast										<u>\$ 3,902</u>	<u>\$ 2.76</u>	
Diluted Average Shares Outstanding											1,413	

	For the Twelve Months Ended December 31, 2020											
	Operating Income	Benefit plan non- service expense / (income)	Interest and other expense, net	Earnings before income taxes	Income taxes ⁽¹⁾	Effective tax rate	Gain on equity method investment transactions	Equity method investment net losses / (earnings)	Non- controlling interest earnings	Net Earnings attributable to Mondelēz International	Diluted EPS attributable to Mondelēz International	
Reported (GAAP)	\$ 3,853	\$ (138)		\$ 3,383	\$ 1,224	36.2%				\$ 3,555	\$ 2.47	
Simplify to Grow Program	360	(3)	_	363	81				_	282	0.20	
Intangible asset impairment												
charges	144	—	—	144	33		—	—		111	0.08	
Mark-to-market (gains)/losses	(10)		2	(10)	(0)					(11)	(0.01)	
from derivatives	(16)	_	3	(19)	(8)		_	_		(11)	(0.01)	
Acquisition integration costs Acquisition-related costs	4	_	_	4			_	_	_	15	0.01	
Divestiture-related costs	4			4	_					4	0.01	
Net earnings from divestitures		_		- 4	(26)			117		(91)	(0.07)	
Costs associated with JDE Peet's					(20)			117		()1)	(0.07)	
transaction	48			48	(250)					298	0.20	
Remeasurement of net monetary	10			10	(250)					270	0.20	
position	9	_	_	9			_	_	_	9	0.01	
Impact from pension participation												
changes			(11)	11	2		_	_		9	0.01	
Impact from resolution of tax			. ,									
matters	(20)		28	(48)	(16)		_			(32)	(0.02)	
Loss related to interest rate swaps		—	(103)	103	24		—	—		79	0.05	
Loss on debt extinguishment and												
related expenses	—	—	(185)	185	46		_	_	_	139	0.10	
Initial impacts from enacted tax												
law changes	—	—			(36)			—		36	0.02	
Gain on equity method					(202)		000			(707)	(0.55)	
investment transactions				_	(202)		989	(00)		(787)	(0.55)	
Equity method investee items					4	•••••		(80)		76	0.06	
Adjusted (Non-GAAP)	\$ 4,401	<u>\$ (141</u>)	<u>\$ 340</u>	\$ 4,202	<u>\$ 878</u>	20.9%	<u>s </u>	<u>\$ (384)</u>	<u>\$ 14</u>	\$ 3,694	<u>\$ 2.56</u>	
Net earnings from divestiture -												
Argentina business	(2)	—	_	(2)			—	—	_	(2)	—	
Net earnings from divestiture -												
KHC license	—	-	_	—	—		-	—	_	_	_	
Net earnings from divestiture -								10		(10)	(0.01)	
JDEP Changes in a suite method investor	_	_	_		_			18		(18)	(0.01)	
Change in equity method investee items								8		(8)	(0.01)	
								8		(8)	(0.01)	
Adjusted (Non-GAAP) - As Recast	<u>\$ 4,399</u>	<u>\$ (141)</u>	<u>\$ 340</u>	<u>\$ 4,200</u>	<u>\$ 878</u>	20.9%	<u>s </u>	<u>\$ (358)</u>	<u>\$ 14</u>	<u>\$ 3,666</u>	<u>\$ 2.54</u>	
Diluted Average Shares Outstanding											1,441	

	For the Three Months Ended December 31, 2021											
	Operating Income	Benefit plan non- service expense / (income)	Interest and other expense, net	Earnings before income taxes	Income taxes (1)	Effective tax rate	Loss on equity method investment transactions	Equity method investment net losses / (earnings)	Non- controlling interest earnings	Net Earnings attributable to Mondelēz International	Diluted EPS attributable to Mondelēz International	
Reported (GAAP)	\$ 1,204	\$ (28)	\$ 89	\$ 1,143	\$ 238	20.8%	\$ 3	\$ (103)	\$ 2		\$ 0.71	
Simplify to Grow Program	(62)	(1)		(61)	(15)					(46)	(0.03)	
Mark-to-market (gains)/losses												
from derivatives	(9)	—	—	(9)	(2)					(7)	—	
Acquisition integration costs and												
contingent consideration												
adjustments	14	_	_	14	2		_	_	—	12	0.01	
Acquisition-related costs	1	—	_	1	—		_		—	1	—	
Divestiture-related costs	22	—	—	22	8			—		14	0.01	
Loss on divestiture	1	—	_	1	(1)		_		—	2	—	
Remeasurement of net monetary												
position	3	_	_	3	_		_	_	_	3	_	
Impact from pension participation												
changes	1	—	(3)	4	—		—			4	—	
Initial impacts from enacted tax												
law changes	—	—	—	—	(5)		—			5	—	
Loss on equity method investment										-		
transactions	—	—	—		—		(3)		—	3	—	
Equity method investee items					1			(11)		10	0.01	
Adjusted (Non-GAAP)	\$ 1,175	\$ (29)	\$ 86	\$ 1,118	\$ 226	20.2%	s —	\$ (114)	\$ 2	\$ 1,004	\$ 0.71	
Net earnings from divestiture -												
Argentina business	(4)	_	_	(4)	(1)		_	_	_	(3)	_	
Net earnings from divestiture -												
KHC license	—	_	—		—		_			—	—	
Net earnings from divestiture -												
JDEP	_	_	_		—			7		(7)		
Change in equity method investee												
items								1		(1)		
Adjusted (Non-GAAP) - As												
Recast	<u>\$ 1,171</u>	<u>\$ (29)</u>	<u>\$ 86</u>	<u>\$ 1,114</u>	<u>\$ 225</u>	20.2%	s —	<u>\$ (106)</u>	<u>\$2</u>	\$ 993	\$ 0.71	
Currency										13	0.01	
Adjusted @ Constant FX (Non-												
GAAP) - As Recast										<u>\$ 1,006</u>	<u>\$ 0.72</u>	
Diluted Average Shares Outstanding											1,405	
5												

	For the Three Months Ended December 31, 2020											
	Operating Income	Benefit plan non- service expense / (income)	Interest and other expense, net	Earnings before income taxes	Income taxes (1)	Effective tax rate	Gain on equity method investment transactions	Equity method investment net losses / (earnings)	interest earnings	Net Earnings attributable to Mondelēz International	Diluted EPS attributable to Mondelēz International	
Reported (GAAP)	\$ 1,149	\$ (36)	\$ 244	\$ 941	\$ 344	36.6%	\$ (452)	\$ (110)	\$ 3	\$ 1,156	\$ 0.80	
Simplify to Grow Program	112	1	_	111	26			_		85	0.06	
Mark-to-market (gains)/losses from derivatives	(58)	_	(1)	(57)	(13)		_	_	_	(44)	(0.03)	
Acquisition integration costs	2	_	_	2	2		_	_	_	_	_	
Net earnings from divestitures	_	—	_		(6)			27	—	(21)	(0.01)	
Costs associated with JDE Peet's transaction	_	_	_	_	11		_	_	_	(11)	(0.01)	
Remeasurement of net monetary												
position	2	—	—	2	—		—	—		2	—	
Impact from pension participation												
changes	_	_	(2)	2	_		_	_		2		
Impact from resolution of tax matters	(20)	_	28	(48)	(16)		—	—	—	(32)	(0.02)	
Loss on debt extinguishment and												
related expenses	—	_	(185)	185	46		_	_	—	139	0.10	
Initial impacts from enacted tax law changes					(0)					6		
Gain on equity method	_	—	_		(6)		_	_	_	0	—	
investment transactions					(108)		452			(344)	(0.24)	
Equity method investee items		_			~ /		432	(14)		(344)	0.01	
		_	_	1			_	(14)		14		
Rounding	1			1		• • • • • •				1		
Adjusted (Non-GAAP)	\$ 1,188	\$ (35)	\$ 84	\$ 1,139	\$ 280	24.6%	s —	\$ (97)	\$ 3	\$ 953	\$ 0.66	
Net earnings from divestiture - Argentina business	_		_	_	1		_	_	_	(1)	_	
Net earnings from divestiture -					_					(-)		
KHC license	1			1	1			_				
Net earnings from divestiture - JDEP	_	_	_	_	_		_	4	_	(4)	_	
Change in equity method investee items	_	_	_	_	_		_	1	_	(1)	_	
Adjusted (Non-GAAP) - As												
Recast	\$ 1,189	\$ (35)	\$ 84	\$ 1,140	\$ 282	24.7%	s —	<u>\$ (92)</u>	\$ 3	\$ 947	\$ 0.66	
Diluted Average Shares Outstanding											1,439	

	For the Three Months Ended September 30, 2021										
	Operating Income	Benefit plan non- service expense / (income)	Interest and other expense, net	Earnings before income taxes	Income taxes ⁽¹⁾	Effective tax rate	Gain on equity method investment transactions	Equity method investment net losses / (earnings)	Non- controlling interest earnings	Mondelēz International	Diluted EPS attributable to Mondelēz International
Reported (GAAP)	\$ 1,294	\$ (37)	\$ 82	\$ 1,249	\$ 342	27.4%	\$ (250)	\$ (105)	\$ 4		\$ 0.89
Simplify to Grow Program	127	—	—	127	32		—	—	—	95	0.06
Mark-to-market (gains)/losses from derivatives	(132)	_	_	(132)	(24)		2	_	_	(110)	(0.08)
Acquisition integration costs and contingent consideration											
adjustments	(57)	—	—	(57)	(15)		—		—	(42)	(0.03)
Net earnings from divestitures	(3)	—	—	(3)	(3)		—	5	—	(5)	—
Remeasurement of net monetary position	2	_	_	2	_		_			2	_
Impact from pension participation				2						2	
changes	2	3	(2)	1			_	_	_	1	_
Initial impacts from enacted tax	-	5	(=)		4					(1)	
law changes		-	-	-	4		-	_	_	(4)	_
Gain on equity method investment transactions	_	_	_	_	(59)		248	_	_	(189)	(0.13)
Equity method investee items								5		(5)	
Adjusted (Non-GAAP)	\$ 1,233	\$ (34)	\$ 80	\$ 1,187	\$ 277	23.3%	s —	\$ (95)	\$ 4	\$ 1,001	\$ 0.71
Net earnings from divestiture -	ĺ.	, í		ĺ.				, í		í.	
Argentina business	(3)	_	_	(3)	(1)		_		_	(2)	_
Net earnings from divestiture - KHC license	_		_	_			_	_	_	_	
Net earnings from divestiture -											
JDEP	_	_	_	_	_		_	8	_	(8)	(0.01)
Change in equity method investee items	_	_	_	_			_	(1)	_	1	()
								(1)		1	
Adjusted (Non-GAAP) - As Recast	<u>\$ 1,230</u>	<u>\$ (34</u>)	<u>\$ 80</u>	<u>\$ 1,184</u>	<u>\$ 276</u>	23.3%	s —	<u>\$ (88</u>)	<u>\$4</u>	\$ 992	\$ 0.70
Currency										(23)	(0.01)
Adjusted @ Constant FX (Non- GAAP) - As Recast										\$ 969	\$ 0.69
Diluted Average Shares Outstanding											1,408

	For the Three Months Ended September 30, 2020											
	Operating Income	Benefit plan non- service expense / (income)	Interest and other expense, net	Earnings before income taxes	Income taxes (1)	Effective tax rate	Gain on equity method investment transactions	Equity method investment net losses / (earnings)	Non- controlling interest earnings	Net Earnings attributable to Mondelēz International	Diluted EPS attributable to Mondelēz International	
Reported (GAAP)	\$ 1,135	\$ (38)	\$ 89	\$ 1,084	\$ 391	36.1%	\$ (345)	\$ (84)	\$ 3	\$ 1,119	\$ 0.78	
Simplify to Grow Program	114	_	_	114	22		_		_	92	0.06	
Intangible asset impairment charges	54	_	_	54	12		_	_	_	42	0.03	
Mark-to-market (gains)/losses from derivatives	(145)	_	3	(148)	(27)		_	_	_	(121)	(0.08)	
Acquisition-related costs					(3)		—	—		3	—	
Divestiture-related costs	6			6	_		—			6	—	
Net earnings from divestitures		—		—	(10)		—	28	—	(18)	(0.01)	
Remeasurement of net monetary position	2	_	_	2	_		_	_	_	2		
Impact from pension participation												
changes	_	—	(3)	3	1		_			2		
Initial impacts from enacted tax law changes	_	_	_	_	(30)		_	_	_	30	0.02	
Gain on equity method												
investment transactions		—			(77)		345			(268)	(0.19)	
Equity method investee items	—						—	(34)		34	0.03	
Rounding	(1)			(1)						(1)		
Adjusted (Non-GAAP)	\$ 1,165	\$ (38)	\$ 89	\$ 1,114	\$ 279	25.0%	s —	\$ (90)	\$ 3	\$ 922	\$ 0.64	
Net earnings from divestiture -												
Argentina business	(2)	_	_	(2)	(1)		_			(1)		
Net earnings from divestiture -												
KHC license	—						—			—	—	
Net earnings from divestiture - JDEP		_	_	_	_		_	3		(3)	_	
Change in equity method investee items	_			_			_	5		(5)	(0.01)	
Adjusted (Non-GAAP) - As										(3)	(0.01)	
Řecast	<u>\$ 1,163</u>	<u>\$ (38)</u>	<u>\$ 89</u>	<u>\$ 1,112</u>	<u>\$ 278</u>	25.0%	<u>s </u>	<u>\$ (82</u>)	<u>\$3</u>	<u>\$ 913</u>	<u>\$ 0.63</u>	
Diluted Average Shares Outstanding											1,442	

	For the Three Months Ended June 30, 2021											
	Operating Income	Benefit plan non- service expense / (income)	Interest and other expense, net	Earnings before income taxes	Income taxes ⁽¹⁾	Effective tax rate	Gain on equity method investment transactions	Equity method investment net losses / (earnings)	interest earnings	Net Earnings attributable to Mondelēz International	Diluted EPS attributable to Mondelēz International	
Reported (GAAP)	\$ 872	\$ (54)	\$ 58	\$ 868	\$ 398	45.9%	\$ (502)	\$ (107)	\$ 1	\$ 1,078	\$ 0.76	
Simplify to Grow Program	132	(1)	—	133	35		—	—	—	98	0.07	
Intangible asset impairment	22			22	0					2.1	0.02	
charges	32			32	8		—			24	0.02	
Mark-to-market (gains)/losses from derivatives	(20)		(3)	(17)	4					(21)	(0.02)	
Acquisition integration costs and	(20)	_	(3)	(17)	4		_	_	_	(21)	(0.02)	
contingent consideration												
adjustments	2			2	1					1	_	
Acquisition-related costs	17	_	_	17	3		_	_		14	0.01	
Net earnings from divestitures	(2)	_		(2)	(3)		_	10	_	(9)		
Remeasurement of net monetary	(-)			(-)	(-)					(-)		
position	3	_	_	3	_		_		_	3	_	
Impact from pension participation												
changes	44	14	(3)	33	7		—		—	26	0.02	
Impact from resolution of tax												
matters	(5)	—	2	(7)	(1)		_	—	_	(6)	_	
Initial impacts from enacted tax												
law changes	—	—	—	—	(95)		—		—	95	0.07	
Gain on equity method investment transactions					(125)		502			(377)	(0.27)	
Equity method investee items	_	_		_	(125)		502	(5)	_		(0.27)	
1 5	\$ 1,075	<u> </u>	\$ 54	<u>e 10(2</u>	\$ 233	21.00/			e 1	<u>4</u> \$ 930	\$ 0.66	
Adjusted (Non-GAAP) Net earnings from divestiture -	\$ 1,075	\$ (41)	\$ 54	\$ 1,062	\$ 233	21.9%	s —	\$ (102)	\$ 1	\$ 930	5 0.00	
Argentina business	(2)			(2)	(1)					(1)		
Net earnings from divestiture -	(2)			(2)	(1)					(1)		
KHC license												
Net earnings from divestiture -												
JDEP	_	_	_	_	_		_	7		(7)	(0.01)	
Change in equity method investee items												
Adjusted (Non-GAAP) - As Recast	<u>\$ 1,073</u>	<u>\$ (41)</u>	<u>\$ 54</u>	<u>\$ 1,060</u>	<u>\$ 232</u>	21.9%	s —	<u>\$ (95)</u>	<u>\$1</u>	\$ 922	\$ 0.65	
Currency										(58)	(0.04)	
Adjusted @ Constant FX (Non-												
GAAP) - As Recast										\$ 864	\$ 0.61	
Diluted Average Shares Outstanding											1,416	

	For the Three Months Ended June 30, 2020											
	Operating Income	(income)	Interest and other expense, net	Earnings before income taxes	Income taxes ⁽¹⁾	Effective tax rate	Gain on equity method investment transactions	Equity method investment net losses / (earnings)	Non- controlling interest earnings	Mondelēz International	Diluted EPS attributable to Mondelēz International	
Reported (GAAP)	\$ 713	\$ (31)		\$ 659	\$ 341	51.7%	\$ (121)	\$ (106)	\$ 1	\$ 544	\$ 0.38	
Simplify to Grow Program	76	(4)	· —	80	20		_	_	_	60	0.04	
Intangible asset impairment												
charges	90	—	—	90	21		_	_	—	69	0.05	
Mark-to-market (gains)/losses from derivatives	2		_	2	_					2	_	
Acquisition integration costs	2			2						2		
Acquisition-related costs	10		_	10	2		_	_		8	0.01	
Divestiture-related costs	(2			(2)	_					(2)		
Net earnings from divestitures					(2)		_	22	_	(20)	(0.02)	
Costs associated with JDE Peet's					(-)					(=*)	(***=)	
transaction	48		_	48	(261)				_	309	0.21	
Remeasurement of net monetary					(-)							
position	3			3			_	_	_	3	_	
Impact from pension participation												
changes		_	(3)	3	_		_	_	_	3	_	
Gain on equity method			, í									
investment transactions			_	_	_		121	_	_	(121)	(0.08)	
Equity method investee items					4			(17)		13	0.01	
Adjusted (Non-GAAP)	\$ 942	\$ (35)	\$ 82	\$ 895	\$ 125	14.0%	s —	\$ (101)	\$ 1	\$ 870	\$ 0.60	
Net earnings from divestiture -												
Argentina business	1		_	1	(1)			_	_	2	_	
Net earnings from divestiture - KHC license					(2)					2		
Net earnings from divestiture -					(2)					2		
JDEP	_	_	_	_	_		_	6	_	(6)	_	
Change in equity method investee												
items												
Adjusted (Non-GAAP) - As Recast	\$ 943	\$ (35)	\$ 82	\$ 896	\$ 122	13.6%	s —	\$ (95)	\$ 1	\$ 868	\$ 0.60	
Diluted Average Shares Outstanding											1,439	

	For the Three Months Ended March 31, 2021											
	Opera Inco	me	Benefit plan non- service expense / (income)	Interest and other expense, net	income taxes	Income taxes ⁽¹⁾	Effective tax rate	Loss on equity method investment transactions	Equity method investment net losses / (earnings)	interest earnings	Net Earnings attributable to Mondelēz International	Diluted EPS attributable to Mondelēz International
Reported (GAAP)	\$ 1	,283	\$ (44)			\$ 212	19.1%	\$ 7	\$ (78)	\$ 7	\$ 961	\$ 0.68
Simplify to Grow Program		122	_	_	122	31		_	_	—	91	0.07
Mark-to-market (gains)/losses		(110)			(117)	(22)					(0.5)	(0.07)
from derivatives		(118)	—	(1)) (117)	(22)					(95)	(0.07)
Acquisition integration costs and												
contingent consideration		1			1						1	
adjustments Acquisition-related costs		7	_	_	7	- 1		_	_	_	6	0.01
		(9)	_	_	(9)			—	_	_	(7)	0.01
Gain on acquisition Net earnings from divestitures		(9)	_	_	(9)	(2) (3)		_	14	_	(1)	(0.01)
Remeasurement of net monetary		_			_	(3)		_	14	_	(11)	(0.01)
position		5			5						5	
Impact from pension participation		3	_		3	_					5	_
changes		1		(3)) 4	1					3	
Loss on debt extinguishment and		1		(5	, +	1					5	
related expenses		_	_	(137)) 137	34		_	_	_	103	0.07
Initial impacts from enacted tax				(157) 157	51					105	0.07
law changes		_	_	_	_	(4)		_		_	4	_
Loss on equity method investment						(.)					•	
transactions			_		_	_		(7)		_	7	_
Equity method investee items		_				2			(57)		55	0.04
Adjusted (Non-GAAP)	\$ 1	,292	\$ (44)	\$ 77	\$ 1,259	\$ 250	19.9%	<u>s </u>	\$ (121)	\$ 7		\$ 0.79
Net earnings from divestiture -	ψ I	,	• ()		\$ 1,207	\$ 200	1,00,70	Ŷ	• (1-1)	<i>• ·</i>	• 1,120	•
Argentina business		(1)	_		(1)					_	(1)	_
Net earnings from divestiture -		()									()	
KHC license			_		_	_				_	_	_
Net earnings from divestiture -												
JDEP		—		_	—			_	2	—	(2)	
Change in equity method investee												
items									7		(7)	(0.01)
Adjusted (Non-GAAP) - As												
Řecast	\$ 1	,291	\$ (44)	\$ 77	\$ 1,258	\$ 250	19.9%	s —	\$ (112)	\$ 7	\$ 1,113	\$ 0.78
Currency											(50)	(0.03)
Adjusted @ Constant FX (Non-											(30)	(0.05)
GAAP) - As Recast											<u>\$ 1,063</u>	<u>\$ 0.75</u>
Diluted Average Shares Outstanding												1,422

	For the Three Months Ended March 31, 2020																	
		rating	Benefit plan nor service expense (income	1-	Interest and other expense, net	be ine	rnings efore come axes		come (es (1)	Effective tax rate	Gair equ metl invest transa	ity 10d ment	me inve net⊥	quity ethod stment losses / mings)	Non- controllin interest earnings	g a	Net Earnings attributable to Mondelēz International	Diluted EPS attributable to Mondelēz International
Reported (GAAP)	\$	856	\$ (3	(3)	\$ 190	\$	699	\$	148	21.2%	\$	(71)	\$	(121)	\$	7 5		\$ 0.51
Simplify to Grow Program		58		-	—		58		13			_		_		-	45	0.03
Mark-to-market (gains)/losses from derivatives		185	_	-	1		184		32			_		_		-	152	0.11
Acquisition-related costs		5		-			5		1			—		_	_		4	_
Net earnings from divestitures		_		-	_		_		(8)					40	_	-	(32)	(0.01)
Remeasurement of net monetary									()								(==)	(0.01)
position		2	_	-	—		2		—			—		—		-	2	—
Impact from pension participation																		
changes		—		-	(3)		3		1			—		—		-	2	
Loss related to interest rate swaps		—		-	(103)		103		24			—		—		-	79	0.05
Gain on equity method																		
investment transactions		—	_	-	—		—		(17)			71				-	(54)	(0.04)
Equity method investee items				-										(15)			15	0.01
Adjusted (Non-GAAP)	\$	1,106	\$ (3	3)	\$ 85	\$	1,054	\$	194	18.4%	\$	—	\$	(96)	\$	7 \$	\$ 949	\$ 0.66
Net earnings from divestiture -																		
Argentina business		(1)		-	_		(1)		1			—		-		-	(2)	_
Net earnings from divestiture -		(1)					(1)											
KHC license		(1)		-			(1)		1							-	(2)	—
Net earnings from divestiture - JDEP		_	_	-	_				_			_		5		-	(5)	(0.01)
Change in equity method investee																		
items				-										2			(2)	
Adjusted (Non-GAAP) - As																		
Recast	\$	1,104	\$ (3	<u>(3)</u>	<u>\$ 85</u>	\$	1,052	\$	196	18.6%	\$		\$	(89)	\$	7 5	\$ <u>938</u>	\$ 0.65
Diluted Average Shares Outstanding																_		1,445

1,441

Mondelēz International, Inc. and Subsidiaries Reconciliation of GAAP to Non-GAAP Measures Net Earnings and Tax Rate (in millions of U.S. dollars and shares, except per share data) (Unaudited)

	For the Twelve Months Ended December 31, 2020											
	Înc	ating	Benefit plan non- service expense / (income)	Interest and other expense, net	Earnings before income taxes	Income taxes ⁽¹⁾	Effective tax rate	Gain on equity method investment transactions	Equity method investment net losses / (earnings)	interest earnings	Net Earnings attributable to Mondelēz International	Diluted EPS attributable to Mondelēz International
Reported (GAAP)	\$	3,853	\$ (138)		\$ 3,383	\$ 1,224	36.2%	\$ (989)	\$ (421)	\$ 14		\$ 2.47
Simplify to Grow Program		360	(3)	_	363	81					282	0.20
Intangible asset impairment		1.4.4			1.4.4	22						0.00
charges		144	—	—	144	33				—	111	0.08
Mark-to-market (gains)/losses		(10)		2	(10)	(0)					(11)	(0.01)
from derivatives		(16)	_	3	(19)	(8)				_	(11)	(0.01)
Acquisition integration costs		4 15	_	_	4			_	_	_	15	0.01
Acquisition-related costs Divestiture-related costs		4	_		4	_					4	0.01
			_	_				_	117	_		(0.07)
Net earnings from divestitures Costs associated with JDE Peet's		—	_	_	—	(26)		_	11/	-	(91)	(0.07)
transaction		48			48	(250)					298	0.20
Remeasurement of net monetary		40		_	40	(250)		_		_	298	0.20
position		9			9	_					9	0.01
Impact from pension participation		9		_	,	_		_	_	_	7	0.01
changes				(11)	11	2					9	0.01
Impact from resolution of tax				(11)	11	2		_		_	,	0.01
matters		(20)	_	28	(48)	(16)		_	_	_	(32)	(0.02)
Loss related to interest rate swaps		(20)		(103)		24					79	0.05
Loss on debt extinguishment and				(105)	105	21					17	0.05
related expenses				(185)	185	46					139	0.10
Initial impacts from enacted tax				(105)	105	10					157	0.10
law changes				_	_	(36)		_	_	_	36	0.02
Gain on equity method						(50)					50	0.02
investment transactions			_	_	_	(202)		989	_	_	(787)	(0.55)
Equity method investee items		_	_	_	_	4			(80)	_	76	0.06
Adjusted (Non-GAAP)	\$	4,401	\$ (141)	\$ 340	\$ 4.202	\$ 878	20.9%	\$	\$ (384)	\$ 14		
Net earnings from divestiture -	Φ	4,401	5 (141)	5 540	5 4,202	\$ 070	20.770	φ	3 (304)	5 14	5 5,074	J 2.50
Argentina business		(2)			(2)						(2)	_
Net earnings from divestiture -		(2)			(2)						(2)	
KHC license			_	_	_	_		_	_	_	_	_
Net earnings from divestiture -												
JDEP			_	_	_			_	18	_	(18)	(0.01)
Change in equity method investee									10		(10)	(0.01)
items			_	_	_	_		_	8	_	(8)	(0.01)
Adjusted (Non-GAAP) - As											()	(0.00)
Recast	\$	4,399	\$ (141)	\$ 340	\$ 4,200	\$ 878	20.9%	s —	\$ (358)	\$ 14	\$ 3,666	\$ 2.54
	÷	.,0,77	<u> </u>	÷ •••	<u> </u>	÷ 070	20.770		<u> </u>	<u> </u>	,	
Currency											49	0.04
Adjusted @ Constant FX (Non-												
GAAP) - As Recast											\$ 3,715	<u>\$ 2.58</u>
Diluted Average Shares												

Outstanding

	For the Twelve Months Ended December 31, 2019											
	Operating Income	Benefit plan non- service expense / (income)	Interest and other expense, net	Earnings before income taxes	Income taxes ⁽¹⁾	Effective tax rate	Loss on equity method investment transactions	Equity method investment net losses / (earnings)	interest earnings	Net Earnings attributable to Mondelēz International	Diluted EPS attributable to Mondelēz International	
Reported (GAAP)	\$ 3,843	\$ (60)	\$ 456	\$ 3,447	\$ 2	0.1%	\$ 2	\$ (501)	\$ 15	\$ 3,929	\$ 2.69	
Simplify to Grow Program	442	(6)		448	103		_			345	0.24	
Intangible asset impairment												
charges	57			57	14		_	_		43	0.03	
Mark-to-market (gains)/losses												
from derivatives	(91)		(1)	(90)	(19)		_	_		(71)	(0.05)	
Acquisition-related costs	3			3	1					2		
Divestiture-related costs	6			6						6		
Net earnings from divestitures	(9)			(9)	(23)			130		(116)	(0.08)	
Gain on divestitures	(44)			(44)	(3)					(41)	(0.03)	
Remeasurement of net monetary	()			()	(-)					()	()	
position	(4)			(4)				_		(4)		
Impact from pension participation				()						()		
changes	(35)	_	(6)	(29)	(8)		_	_		(21)	(0.02)	
Impact from resolution of tax										. ,	. ,	
matters	85			85	21		_	_		64	0.05	
CEO transition remuneration	9			9						9	0.01	
Loss related to interest rate swaps	_	_	(111)	111	_		_	_	_	111	0.08	
Initial impacts from enacted tax												
law changes	2	_	_	2	754		_	_	_	(752)	(0.52)	
Loss on equity method investment												
transactions	_	_	_	_	(6)		(2)	_	_	8	0.01	
Equity method investee items	—	—	—		3			17	—	(20)	(0.01)	
Adjusted (Non-GAAP)	\$ 4,264	\$ (66)	\$ 338	\$ 3,992	\$ 839	21.0%	s —	\$ (354)	\$ 15	\$ 3,492	\$ 2.40	
Net earnings from divestiture -				· · · · ·								
Argentina business	(5)	_	_	(5)	(2)		_	_	_	(3)	_	
Net earnings from divestiture -												
KHC license	(2)	_	_	(2)	(1)		_	_	_	(1)		
Net earnings from divestiture -					, í							
JDEP	_	_	_	_	_		_	29	_	(29)	(0.02)	
Change in equity method investee										()		
items				_			_	(5)		5		
Adjusted (Non-GAAP) - As												
Recast	\$ 4,257	\$ (66)	<u>\$ 338</u>	\$ 3,985	\$ 836	21.0%	s —	\$ (330)	<u>\$ 15</u>	\$ 3,464	\$ 2.38	
Diluted Average Shares Outstanding											1,458	

	F	or the Six M June	 Ended		
		2022	 2021	\$ Change	% Change
Diluted EPS attributable to Mondelēz International (GAAP)	\$	1.15	\$ 1.44	\$ (0.29)	(20.1)%
Simplify to Grow Program		0.03	0.13	(0.10)	
Intangible asset impairment charges		0.04	0.02	0.02	
Mark-to-market (gains)/losses from derivatives		0.06	(0.08)	0.14	
Acquisition integration costs and contingent consideration adjustments		0.02		0.02	
Acquisition-related costs		0.02	0.01	0.01	
Net earnings from divestitures			(0.01)	0.01	
Remeasurement of net monetary position		0.01	_	0.01	
Impact from pension participation changes			0.02	(0.02)	
Incremental costs due to war in Ukraine		0.09		0.09	
Loss on debt extinguishment and related expenses		0.07	0.07		
Initial impacts from enacted tax law changes		0.01	0.07	(0.06)	
(Gain)/loss on equity method investment transactions		0.01	(0.26)	0.27	
Equity method investee items		(0.01)	0.04	(0.05)	
Adjusted EPS (Non-GAAP)	\$	1.50	\$ 1.45	\$ 0.05	3.4%
Net earnings from divestiture - Argentina business		—	—		
Net earnings from divestiture - KHC license			—	—	
Net earnings from divestiture - JDEP		(0.01)	(0.01)		
Change in equity method investee items			 (0.01)	0.01	
Adjusted EPS (Non-GAAP) - As Recast	\$	1.49	\$ 1.43	\$ 0.06	4.2%
Impact of unfavorable currency		0.11	 	0.11	
Adjusted EPS @ Constant FX (Non-GAAP) - As Recast	\$	1.60	\$ 1.43	\$ 0.17	11.9%

	Fo	r the Three J	Ended			
		2022		2021	\$ Change	% Change
Diluted EPS attributable to Mondelez International (GAAP)	\$	0.54	\$	0.76	\$ (0.22)	(28.9)%
Simplify to Grow Program		0.01		0.07	(0.06)	
Intangible asset impairment charges		—		0.02	(0.02)	
Mark-to-market (gains)/losses from derivatives		0.08		(0.02)	0.10	
Acquisition integration costs and contingent consideration adjustments		0.03			0.03	
Acquisition-related costs		—		0.01	(0.01)	
Remeasurement of net monetary position		0.01		—	0.01	
Impact from pension participation changes				0.02	(0.02)	
Incremental costs due to war in Ukraine		(0.01)			(0.01)	
Initial impacts from enacted tax law changes		0.01		0.07	(0.06)	
(Gain)/loss on equity method investment transactions		0.01		(0.27)	0.28	
Equity method investee items		(0.01)			(0.01)	
Adjusted EPS (Non-GAAP)	\$	0.67	\$	0.66	\$ 0.01	1.5%
Net earnings from divestiture - Argentina business		—				
Net earnings from divestiture - KHC license						
Net earnings from divestiture - JDEP		(0.01)		(0.01)		
Change in equity method investee items		—		—		
Adjusted EPS (Non-GAAP) - As Recast	\$	0.66	\$	0.65	\$ 0.01	1.5%
Impact of unfavorable currency		0.05		—	0.05	
Adjusted EPS @ Constant FX (Non-GAAP) - As Recast	\$	0.71	\$	0.65	\$ 0.06	9.2%

	Fo	or the Three Marc				
		2022		2021	\$ Change	% Change
Diluted EPS attributable to Mondelez International (GAAP)	\$	0.61	\$	0.68	\$ (0.07)	(10.3)%
Simplify to Grow Program		0.02		0.07	(0.05)	
Intangible asset impairment charges		0.04			0.04	
Mark-to-market (gains)/losses from derivatives		(0.02)		(0.07)	0.05	
Acquisition integration costs and contingent consideration adjustments		(0.01)			(0.01)	
Acquisition-related costs		0.02		0.01	0.01	
Net earnings from divestitures				(0.01)	0.01	
Incremental costs due to war in Ukraine		0.11		—	0.11	
Loss on debt extinguishment and related expenses		0.07		0.07	—	
Equity method investee items		—		0.04	(0.04)	
Adjusted EPS (Non-GAAP)	\$	0.84	\$	0.79	\$ 0.05	6.3%
Net earnings from divestiture - Argentina business					—	
Net earnings from divestiture - KHC license					_	
Net earnings from divestiture - JDEP		(0.01)			(0.01)	
Change in equity method investee items		—		(0.01)	0.01	
Adjusted EPS (Non-GAAP) - As Recast	\$	0.83	\$	0.78	\$ 0.05	6.4%
Impact of unfavorable currency		0.06			0.06	
Adjusted EPS @ Constant FX (Non-GAAP) - As Recast	\$	0.89	\$	0.78	\$ 0.11	14.1%

	F	or the Twelve Decem				
		2021		2020	\$ Change	% Change
Diluted EPS attributable to Mondelez International (GAAP)	\$	3.04	\$	2.47	\$ 0.57	23.1%
Simplify to Grow Program		0.17		0.20	(0.03)	
Intangible asset impairment charges		0.02		0.08	(0.06)	
Mark-to-market (gains)/losses from derivatives		(0.17)		(0.01)	(0.16)	
Acquisition integration costs and contingent consideration adjustments		(0.02)		—	(0.02)	
Acquisition-related costs		0.01		0.01		
Divestiture-related costs		0.01		—	0.01	
Net earnings from divestitures		(0.02)		(0.07)	0.05	
Costs associated with JDE Peet's transaction		—		0.20	(0.20)	
Remeasurement of net monetary position		0.01		0.01		
Impact from pension participation changes		0.02		0.01	0.01	
Impact from resolution of tax matters		—		(0.02)	0.02	
Loss related to interest rate swaps				0.05	(0.05)	
Loss on debt extinguishment and related expenses		0.07		0.10	(0.03)	
Initial impacts from enacted tax law changes		0.07		0.02	0.05	
Gain on equity method investment transactions		(0.39)		(0.55)	0.16	
Equity method investee items		0.05		0.06	(0.01)	
Adjusted EPS (Non-GAAP)	\$	2.87	\$	2.56	\$ 0.31	12.1%
Net earnings from divestiture - Argentina business		—		—		
Net earnings from divestiture - KHC license		—		—	_	
Net earnings from divestiture - JDEP		(0.02)		(0.01)	(0.01)	
Change in equity method investee items				(0.01)	0.01	
Adjusted EPS (Non-GAAP) - As Recast	\$	2.85	\$	2.54	\$ 0.31	12.2%
Impact of favorable currency		(0.09)			(0.09)	
Adjusted EPS @ Constant FX (Non-GAAP) - As Recast	\$	2.76	\$	2.54	\$ 0.22	8.7%

	Fo	r the Three Decem			
		2021	 2020	\$ Change	% Change
Diluted EPS attributable to Mondelez International (GAAP)	\$	0.71	\$ 0.80	\$ (0.09)	(11.3)%
Simplify to Grow Program		(0.03)	0.06	(0.09)	
Mark-to-market (gains)/losses from derivatives			(0.03)	0.03	
Acquisition integration costs and contingent consideration adjustments		0.01	—	0.01	
Divestiture-related costs		0.01	—	0.01	
Net earnings from divestitures		—	(0.01)	0.01	
Costs associated with JDE Peet's transaction		—	(0.01)	0.01	
Impact from resolution of tax matters		—	(0.02)	0.02	
Loss on debt extinguishment and related expenses			0.10	(0.10)	
Gain on equity method investment transactions			(0.24)	0.24	
Equity method investee items		0.01	0.01	—	
Adjusted EPS (Non-GAAP)	\$	0.71	\$ 0.66	\$ 0.05	7.6%
Net earnings from divestiture - Argentina business		—	—	—	
Net earnings from divestiture - KHC license		—	—		
Net earnings from divestiture - JDEP			—	—	
Change in equity method investee items		—			
Adjusted EPS (Non-GAAP) - As Recast	\$	0.71	\$ 0.66	\$ 0.05	7.6%
Impact of unfavorable currency		0.01	_	0.01	
Adjusted EPS @ Constant FX (Non-GAAP) - As Recast	\$	0.72	\$ 0.66	\$ 0.06	9.1%

	Fo	or the Three Septen				
		2021		2020	\$ Change	% Change
Diluted EPS attributable to Mondelez International (GAAP)	\$	0.89	\$	0.78	\$ 0.11	14.1%
Simplify to Grow Program		0.06		0.06		
Intangible asset impairment charges		—		0.03	(0.03)	
Mark-to-market (gains)/losses from derivatives		(0.08)		(0.08)		
Acquisition integration costs and contingent consideration adjustments		(0.03)		—	(0.03)	
Net earnings from divestitures				(0.01)	0.01	
Initial impacts from enacted tax law changes				0.02	(0.02)	
Gain on equity method investment transactions		(0.13)		(0.19)	0.06	
Equity method investee items				0.03	(0.03)	
Adjusted EPS (Non-GAAP)	\$	0.71	\$	0.64	\$ 0.07	10.9%
Net earnings from divestiture - Argentina business						
Net earnings from divestiture - KHC license		—		—		
Net earnings from divestiture - JDEP		(0.01)		—	(0.01)	
Change in equity method investee items				(0.01)	0.01	
Adjusted EPS (Non-GAAP) - As Recast	\$	0.70	\$	0.63	\$ 0.07	11.1%
Impact of favorable currency		(0.01)			(0.01)	
Adjusted EPS @ Constant FX (Non-GAAP) - As Recast	\$	0.69	\$	0.63	\$ 0.06	9.5%

	For the Three Months Ended June 30,					
		2021		2020	\$ Change	% Change
Diluted EPS attributable to Mondelēz International (GAAP)	\$	0.76	\$	0.38	\$ 0.38	100.0%
Simplify to Grow Program		0.07		0.04	0.03	
Intangible asset impairment charges		0.02		0.05	(0.03)	
Mark-to-market (gains)/losses from derivatives		(0.02)		—	(0.02)	
Acquisition-related costs		0.01		0.01	—	
Net earnings from divestitures				(0.02)	0.02	
Costs associated with JDE Peet's transaction		_		0.21	(0.21)	
Impact from pension participation changes		0.02		—	0.02	
Initial impacts from enacted tax law changes		0.07		—	0.07	
Gain on equity method investment transactions		(0.27)		(0.08)	(0.19)	
Equity method investee items		—		0.01	(0.01)	
Adjusted EPS (Non-GAAP)	\$	0.66	\$	0.60	\$ 0.06	10.0%
Net earnings from divestiture - Argentina business		_		—		
Net earnings from divestiture - KHC license		—		—		
Net earnings from divestiture - JDEP		(0.01)			(0.01)	
Change in equity method investee items		—			—	
Adjusted EPS (Non-GAAP) - As Recast	\$	0.65	\$	0.60	\$ 0.05	8.3%
Impact of favorable currency		(0.04)			(0.04)	
Adjusted EPS @ Constant FX (Non-GAAP) - As Recast	\$	0.61	\$	0.60	\$ 0.01	1.7%

	For the Three Months Ended March 31,					
		2021		2020	<u> \$ Change</u>	<u>% Change</u>
Diluted EPS attributable to Mondelēz International (GAAP)	\$	0.68	\$	0.51	\$ 0.17	33.3%
Simplify to Grow Program		0.07		0.03	0.04	
Mark-to-market (gains)/losses from derivatives		(0.07)		0.11	(0.18)	
Acquisition-related costs		0.01		—	0.01	
Net earnings from divestitures		(0.01)		(0.01)	—	
Loss related to interest rate swaps		_		0.05	(0.05)	
Loss on debt extinguishment and related expenses		0.07		_	0.07	
Gain on equity method investment transactions		_		(0.04)	0.04	
Equity method investee items		0.04		0.01	0.03	
Adjusted EPS (Non-GAAP)	\$	0.79	\$	0.66	\$ 0.13	19.7%
Net earnings from divestiture - Argentina business				_		
Net earnings from divestiture - KHC license		—		—		
Net earnings from divestiture - JDEP				(0.01)	0.01	
Change in equity method investee items		(0.01)			(0.01)	
Adjusted EPS (Non-GAAP) - As Recast	\$	0.78	\$	0.65	\$ 0.13	20.0%
Impact of favorable currency		(0.03)			(0.03)	
Adjusted EPS @ Constant FX (Non-GAAP) - As Recast	\$	0.75	\$	0.65	\$ 0.10	15.4%

	Fo	For the Twelve Months Ended December 31,				
		2020		2019	\$ Change	% Change
Diluted EPS attributable to Mondelēz International (GAAP)	\$	2.47	\$	2.69	\$ (0.22)	(8.2)%
Simplify to Grow Program		0.20		0.24	(0.04)	
Intangible asset impairment charges		0.08		0.03	0.05	
Mark-to-market (gains)/losses from derivatives		(0.01)		(0.05)	0.04	
Acquisition-related costs		0.01		—	0.01	
Net earnings from divestitures		(0.07)		(0.08)	0.01	
Gain on divestitures		—		(0.03)	0.03	
Costs associated with JDE Peet's transaction		0.20			0.20	
Remeasurement of net monetary position		0.01		—	0.01	
Impact from pension participation changes		0.01		(0.02)	0.03	
Impact from resolution of tax matters		(0.02)		0.05	(0.07)	
CEO transition remuneration		—		0.01	(0.01)	
Loss related to interest rate swaps		0.05		0.08	(0.03)	
Loss on debt extinguishment and related expenses		0.10			0.10	
Initial impacts from enacted tax law changes		0.02		(0.52)	0.54	
(Gain)/loss on equity method investment transactions		(0.55)		0.01	(0.56)	
Equity method investee items		0.06		(0.01)	0.07	
Adjusted EPS (Non-GAAP)	\$	2.56	\$	2.40	\$ 0.16	6.7%
Net earnings from divestiture - Argentina business		—		—		
Net earnings from divestiture - KHC license		—		—	_	
Net earnings from divestiture - JDEP		(0.01)		(0.02)	0.01	
Change in equity method investee items		(0.01)			(0.01)	
Adjusted EPS (Non-GAAP) - As Recast	\$	2.54	\$	2.38	\$ 0.16	6.7%
Impact of unfavorable currency		0.04			0.04	
Adjusted EPS @ Constant FX (Non-GAAP) - As Recast	\$	2.58	\$	2.38	\$ 0.20	8.4%

Non-GAAP Financial Measures – Additional Information

We use non-GAAP financial information and believe it is useful to investors as it provides additional information to facilitate comparisons of historical operating results, identify trends in our underlying operating results, and provide additional insight and transparency on how we evaluate our business. We use non-GAAP financial measures to budget, make operating and strategic decisions and evaluate our performance. We have detailed below the adjustments that we make in our non-GAAP financial measures that were affected by the partial sale of an equity method investment in JDEP as well as the sale of a business in Argentina and the expiration of our KHC license agreement to produce and sell Kraft mayonnaise. Our adjustments generally fall within the following categories: acquisition & divestiture activities, gains and losses on intangible asset sales and non-cash impairments, major program restructuring activities, constant currency and related adjustments, major program financing and hedging activities and other major items affecting comparability of operating results. We believe the non-GAAP measures should always be considered along with the related U.S. GAAP financial measures.

The definitions of our non-GAAP financial measures did not change because of the partial sale of an equity method investment in JDEP, the sale of a business in Argentina or the expiration of our KHC license agreement to produce and sell Kraft mayonnaise. For all periods presented in this Form 8-K, our non-GAAP financial measures for Organic Net Revenue, Adjusted Gross Profit, Adjusted Operating Income and Adjusted EPS are defined below. As new events or circumstances arise, these definitions could change over time. When definitions change, we provide the updated definitions and present the related non-GAAP historical results on a comparable basis ⁽¹⁾.

Organic Net Revenue – defined as net revenues excluding the impacts of acquisitions, divestitures ⁽²⁾, and currency rate fluctuations ⁽³⁾. We believe that Organic Net Revenue provides improved comparability of underlying operating results.

Adjusted Gross Profit – defined as gross profit excluding the impacts of the Simplify to Grow Program ⁽⁴⁾; divestiture-related costs ⁽⁵⁾; acquisition integration costs ⁽⁶⁾; the operating results of divestitures ⁽²⁾; mark-to-market impacts from commodity, forecasted currency and equity method investment transaction derivative contracts ⁽⁷⁾; incremental costs due to the war in Ukraine ⁽⁸⁾; and the impact from pension participation changes ⁽⁹⁾. We also present "Adjusted Gross Profit margin," which is subject to the same adjustments as Adjusted Gross Profit. We believe that Adjusted Gross Profit and Adjusted Gross Profit margin provide improved comparability of underlying operating results. We also evaluate growth in the company's Adjusted Gross Profit on a constant currency basis ⁽³⁾.

Adjusted Operating Income and Adjusted Segment Operating Income – defined as operating income (or segment operating income) excluding the impacts of the items listed in the Adjusted Gross Profit definition as well as gains or losses (including non-cash impairment charges) on goodwill and intangible assets; divestiture ⁽²⁾ or acquisition gains or losses, acquisition-related costs, and acquisition integration costs and contingent consideration adjustments ⁽⁶⁾; remeasurement of net monetary position ⁽¹⁰⁾; impacts from resolution of tax matters ⁽¹¹⁾; initial impacts from enacted tax law changes ⁽¹²⁾; and costs associated with the JDE Peet's transaction. We also present "Adjusted Operating Income margin," which are subject to the same adjustments as Adjusted Operating Income and Adjusted Segment Operating Income, Adjusted Segment Operating Income margin and "Adjusted Segment Operating Income margin provide improved comparability of underlying operating results. We also evaluate growth in the company's Adjusted Operating Income and Adjusted Segment Operating Income on a constant currency basis ⁽³⁾.

Adjusted EPS – defined as diluted EPS attributable to Mondelēz International from continuing operations excluding the impacts of the items listed in the Adjusted Gross Profit and Adjusted Operating Income definitions as well as losses on debt extinguishment and related expenses; gains or losses on interest rate swaps no longer designated as accounting cash flow hedges due to changed financing and hedging plans; net earnings from divestitures ⁽²⁾; and gains or losses on equity method investment transactions. Similarly, within Adjusted EPS, our equity method investment net earnings exclude our proportionate share of our investees' significant operating and non-operating items ⁽¹³⁾. We believe that Adjusted EPS provides improved comparability of underlying operating results. We also evaluate growth in our Adjusted EPS on a constant currency basis ⁽³⁾.

- (1) When items no longer impact our current or future presentation of non-GAAP operating results, we remove these items from our non-GAAP definitions. In the first quarter of 2022, we added to the non-GAAP definitions the exclusion of incremental costs due to the war in Ukraine (refer to footnote (8) below), and in the second quarter of 2022, we added to the non-GAAP definitions the exclusion of costs incurred associated with our publicly announced processes to sell businesses (refer to footnote (5) below).
- (2) Divestitures include completed sales of businesses, exits of major product lines upon completion of a sale or licensing agreement and the partial or full sale of an equity method investment such as Keurig Dr Pepper Inc. ("KDP") or JDE Peet's. As we record our share of KDP and JDE Peet's ongoing earnings on a one-quarter lag basis, any KDP or JDE Peet's ownership reductions are reflected as divestitures within our non-GAAP results the following quarter.

- (3) Constant currency operating results are calculated by dividing or multiplying, as appropriate, the current-period local currency operating results by the currency exchange rates used to translate the financial statements in the comparable prior-year period to determine what the current-period U.S. dollar operating results would have been if the currency exchange rate had not changed from the comparable prior-year period.
- (4) Non-GAAP adjustments related to the Simplify to Grow Program reflect costs incurred that relate to the objectives of our program to transform our supply chain network and organizational structure. Costs that do not meet the program objectives are not reflected in the non-GAAP adjustments.
- (5) Divestiture-related costs, which includes costs incurred in relation to the preparation and completion of our divestitures as defined in footnote (2), also includes costs incurred associated with our publicly announced processes to sell businesses. We exclude these items to better facilitate comparisons of our underlying operating performance across periods.
- (6) Acquisition integration costs and contingent consideration adjustments include one-time costs related to the integration of acquisitions as well as any adjustments made to the fair market value of contingent compensation liabilities that have been previously booked earn-outs related to acquisitions that do not relate to employee compensation expense. We exclude these items to better facilitate comparisons of our underlying operating performance across periods.
- (7) We exclude unrealized gains and losses (mark-to-market impacts) from outstanding commodity and forecasted currency and equity method investment transaction derivative contracts from our non-GAAP earnings measures. The mark-to-market impacts of commodity and forecasted currency transaction derivatives are excluded until such time that the related exposures impact our operating results. Since we purchase commodity and forecasted currency transaction contracts to mitigate price volatility primarily for inventory requirements in future periods, we make this adjustment to remove the volatility of these future inventory purchases on current operating results to facilitate comparisons of our underlying operating performance across periods. We exclude equity method investment transaction derivative contract settlements as they represent protection of value for future divestitures.
- (8) In February 2022, Russia began a military invasion of Ukraine, and we stopped our production and closed our facilities in Ukraine. We began to incur incremental costs directly related to the war including asset impairments, such as property and inventory losses, higher expected allowances for uncollectible accounts receivable and committed compensation. We have isolated and exclude these costs and related impacts from our operating results to facilitate evaluation and comparisons of our ongoing results. Incremental costs related to increasing operations in other primarily European facilities are not included with these costs.
- (9) The impact from pension participation changes represents the charges incurred when employee groups are withdrawn from multiemployer pension plans and other changes in employee group pension plan participation. We exclude these charges from our non-GAAP results because those amounts do not reflect our ongoing pension obligations. See Note 10, *Benefit Plans*, in our Quarterly Report on Form 10-Q for the quarter ended June 30, 2022, for more information on the multiemployer pension plan withdrawal.
- (10) In connection with our applying highly inflationary accounting for Argentina (beginning in the third quarter of 2018) and Türkiye (beginning in the second quarter of 2022), we exclude the related remeasurement gains or losses related to remeasuring net monetary assets or liabilities denominated in the local currency to the U.S. dollar during the periods presented to be consistent with our prior accounting for these remeasurement gains/losses for Venezuela when it was subject to highly inflationary accounting prior to deconsolidation in 2015.
- (11) Refer to Note 12, Commitments and Contingencies Tax Matters, in our Annual Report on Form 10-K for the year ended December 31, 2021, for additional information.
- (12) We have excluded the initial impacts from enacted tax law changes. Initial impacts include items such as the remeasurement of deferred tax balances and the transition tax from the 2017 U.S. tax reform. Previously, we only excluded the initial impacts from more material tax reforms, specifically the impacts of the 2019 Swiss tax reform and 2017 U.S. tax reform. We exclude initial impacts from enacted tax law changes from our Adjusted EPS as they do not reflect our ongoing tax obligations under the enacted tax law changes. Refer to our Annual Report on Form 10-K for the year ended December 31, 2021, for more information on the impact of Swiss and U.S. tax reform.
- (13) We have excluded our proportionate share of our equity method investees' significant operating and non-operating items, such as acquisition and divestiture related costs, restructuring program costs and initial impacts from enacted tax law changes, in order to provide investors with a comparable view of our performance across periods. Although we have shareholder rights and board representation commensurate with our ownership interests in our equity method investees and review the underlying operating results and significant operating and non-operating items with them each reporting period, we do not have direct control over their operations or resulting revenue and expenses. Our use of equity method investment net earnings on an adjusted basis is not intended to imply that we have any such control. Our GAAP "diluted EPS attributable to Mondelēz International from continuing operations" includes all of the investees' significant operating and non-operating items.

We believe that the presentation of these non-GAAP financial measures, when considered together with our U.S. GAAP financial measures and the reconciliations to the corresponding U.S. GAAP financial measures, helps provide a more complete understanding of the factors and trends affecting our business than could be obtained absent these disclosures. Because non-GAAP financial measures vary among companies, the non-GAAP financial measures presented in this report may not be comparable to similarly titled measures used by other companies. Our use of these non-GAAP financial measures is not meant to be considered in isolation or as a substitute for any U.S. GAAP financial measure. A limitation of the non-GAAP financial measures is they do not include all items of income and expense that affect us and have an impact on our U.S. GAAP reported results. The best way to address this limitation is by evaluating our non-GAAP financial measures in combination with our U.S. GAAP reported results and carefully evaluating the reconciliations of U.S. GAAP reported figures to the non-GAAP financial measures.