### **UNITED STATES** SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 8-K	

### **CURRENT REPORT**

### Pursuant to Section 13 or 15(d) of the **Securities Exchange Act of 1934**

Date of Report (Date of earliest event reported): August 4, 2011

## KRAFT FOODS INC.

(Exact name of registrant as specified in its charter)

Virginia (State or other jurisdiction of incorporation)

1-16483 (Commission File Number)

52-2284372 (I.R.S. Employer Identification No.)

Three Lakes Drive, Northfield, Illinois

(Address of Principal executive offices)

60093-2753 (Zip Code)

Registrant's Telephone number, including area code: (847) 646-2000

### **Not Applicable**

(Former name or former address, if changed since last report.)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions (see General Instruction A.2. below): Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425) Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12) Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b)) Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

### Item 2.02. Results of Operations and Financial Condition.

This information will not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), or incorporated by reference in any filing under the Securities Act of 1933, as amended, or the Exchange Act, except as expressly set forth by specific reference in such a filing.

On August 4, 2011, Kraft Foods Inc., a Virginia corporation, issued a press release announcing earnings for the second quarter ended June 30, 2011. A copy of the earnings press release is furnished as Exhibit 99.1 to this current report.

### **NON-GAAP FINANCIAL MEASURES**

We report our financial results in accordance with accounting principles generally accepted in the United States ("GAAP").

Our top-line measure is organic net revenues, which excludes the impacts of acquisitions, divestitures (including the Starbucks CPG business), currency and accounting calendar changes. We use organic net revenues and corresponding ratios as non-GAAP financial measures. Management believes this measure better reflects revenues on a going-forward basis and provides improved comparability of results because it excludes the volatility of currency, and the one-time impacts of acquisitions, divestitures and accounting calendar changes from net revenues.

We use underlying operating income, which is defined as operating income excluding costs related to: the Integration Program; and acquisition-related costs, including transaction advisory fees, U.K. stamp taxes and the impact of the Cadbury inventory revaluation. We use underlying operating income and corresponding ratios as non-GAAP financial measures. Management believes this measure better reflects operating income on a going-forward basis and provides improved comparability of results because it excludes certain impacts related to the Cadbury acquisition from operating income.

We use Operating EPS, which is defined as diluted EPS attributable to Kraft Foods from continuing operations excluding costs related to: the Integration Program; acquisition-related costs, including transaction advisory fees, U.K. stamp taxes and the impact of the Cadbury inventory revaluation; acquisition-related financing fees; and the impact of a deferred tax charge resulting from the recently enacted U.S. health care legislation. Management believes this measure better reflects earnings per share on a going-forward basis and provides improved comparability of results because it excludes certain impacts related to the Cadbury acquisition and other one-time impacts from earnings per share.

See the schedules attached to the earnings release for supplemental financial data and corresponding reconciliations of the non-GAAP financial measures referred to above to the most comparable GAAP financial measures for the three and six months ended June 30, 2011 and 2010. Non-GAAP financial measures should be viewed in addition to, and not as an alternative for, our results prepared in accordance with GAAP. In addition, the non-GAAP measures we use may differ from non-GAAP measures used by other companies. Because GAAP financial measures on a forward-looking basis are neither accessible nor deemed to be significantly different from the non-GAAP financial measures, and reconciling information is not available without unreasonable effort, with regard to the non-GAAP financial measures in our Outlook, we have not provided that information.

### **SEGMENT OPERATING INCOME**

Management uses segment operating income to evaluate segment performance and allocate resources. We believe it is appropriate to disclose this measure to help investors analyze segment performance and trends. Segment operating income excludes unrealized gains and losses on hedging activities (which are a component of cost of sales), certain components of our U.S. pension plan cost (which is a component of cost of sales and marketing, administration and research costs), general corporate expenses (which are a component of marketing, administration and research costs) and amortization of intangibles for all periods presented. We centrally manage pension plan funding decisions and determination of discount rate, expected rate of return on plan assets and other actuarial assumptions. Therefore, we allocate only the service cost component of our U.S. pension plan expense to segment operating income. We exclude the unrealized gains and losses on hedging activities from segment operating income to provide better transparency of our segment operating results. Once realized, we record the gains and losses on hedging activities within segment operating results. Accordingly, we do not present these items by segment because they are excluded from the segment profitability measure that management reviews.

### Item 9.01. Financial Statements and Exhibits.

(d) The following exhibit is being furnished with this Current Report on Form 8-K.

Description

Exhibit Number 99.1 Kraft Foods Inc. Press Release, dated August 4, 2011.

### **SIGNATURE**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

KRAFT FOODS INC.

Date: August 4, 2011

/s/ David A. Brearton

Name: David A. Brearton

Title: Executive Vice President and Chief Financial Officer



Contacts:

Michael Mitchell (Media) +1-847-646-4538 news@kraftfoods.com Christopher M. Jakubik (Investors) +1-847-646-5494

ir@kraftfoods.com

### KRAFT FOODS REPORTS STRONG Q2 RESULTS, RAISES 2011 GUIDANCE

- Net revenues grew 13.3% to \$13.9 billion; Organic Net Revenues<sup>1</sup> up 7.1%
- Operating income grew 6.2%; Underlying Operating Income<sup>1</sup> grew 4.4%
- Diluted EPS was \$0.55; Operating EPS¹ was \$0.62
- Company increased outlook for 2011 Organic Net Revenue growth to at least 5% and Operating EPS to at least \$2.25

NORTHFIELD, III. – Aug. 4, 2011 – Kraft Foods Inc. (NYSE: KFT) today reported strong second quarter revenue growth in each geography. This strong top-line increase, coupled with aggressive cost management, also fueled solid operating income growth.

"Our second quarter results reflect the benefits of our virtuous cycle," said Irene Rosenfeld, Chairman and CEO. "Consumers are responding well to our investments in marketing and innovation, and our focus on End-to-End Cost Management is paying off. As a result, we're successfully managing higher input costs through pricing and productivity and we're well-positioned to continue our momentum and take the next step in our transformation."

Net revenues for the second quarter were \$13.9 billion, up 13.3 percent, including a 2.1 percentage point benefit from accounting calendar changes². Organic Net Revenues grew 7.1 percent, driven by robust growth in all geographies. Pricing, which accounted for 5.5 percentage points of growth, was up strongly in each geography as pricing actions announced earlier in the year continued to be implemented. Market share performance was solid despite the company's pricing actions. Volume/mix contributed 1.6 percentage points to growth, including an approximately 1.5 percentage point benefit from the shift of Easter-related shipments into the quarter.

Operating income was \$1.8 billion, and operating income margin was 13.0 percent. Underlying Operating Income, which excludes acquisition-related<sup>3</sup> and Integration Program<sup>4</sup>

- Please see discussion of Non-GAAP Financial Measures at the end of this press release.
- In the second quarter of 2011, Kraft Foods changed the consolidation date for certain operations of its Europe and Developing Markets segments, resulting in favorable impacts to net revenues of approximately \$360 million (or \$316 million excluding the effect of foreign currency) and to operating income of approximately \$50 million (or \$44 million excluding the effect of foreign currency).
- <sup>3</sup> Acquisition-related costs include transaction advisory fees, UK stamp taxes, and the impact of the Cadbury inventory revaluation.
- <sup>4</sup> Integration Program costs are defined as the costs associated with combining the Kraft Foods and Cadbury businesses, and are separate from those costs associated with the acquisition.

costs, grew 4.4 percent to \$1.9 billion. Pricing essentially offset the impact of higher raw material costs, excluding the unrealized losses on hedging activities. The increase in Underlying Operating Income¹ was driven by the impact of favorable currency, volume/mix gains, lower overheads and the benefit of accounting calendar changes. Unrealized losses on hedging activities and the impact from the Starbucks CPG business⁵ tempered income growth in the quarter. Underlying Operating Income margin declined 120 basis points from peak levels in the prior year quarter to 14.0 percent, essentially due to the negative impact of pricing on the margin calculation.

Diluted earnings per share were \$0.55. Operating EPS¹ increased 3.3 percent to \$0.62, driven primarily by currency and operating gains (including the benefit from accounting calendar changes), partially offset by unrealized losses from hedging activities.

### Pricing and Focused Investments Drove North America's Performance

Broad-based pricing and focused investments in Power Brands and new products drove strong revenue growth and solid operating income performance in Kraft Foods North America.

Net revenues increased 2.5 percent. Organic Net Revenues¹ increased 4.0 percent, led by higher pricing across each business segment. Higher pricing was partially offset by lower volume/mix, including an Easter shift benefit of approximately 1.5 percentage points, which was consistent with the company's expectations. Power Brands grew approximately 4 percent.

Segment operating income declined 4.0 percent, including a negative 3.1 percentage point impact from the Starbucks CPG business and a 0.6 percentage point impact from Integration Program costs. Excluding these factors, segment operating income was essentially flat versus peak profitability levels in the prior year quarter. This performance reflected the benefits of pricing and lower SG&A offsetting higher raw material costs and lower volume/mix.

### Strong Revenue and Operating Income Growth Continued in Europe

Kraft Foods Europe continued to generate strong top- and bottom-line momentum in the quarter.

Net revenues increased 26.2 percent, including a favorable 6.3 percentage point impact from accounting calendar changes. Organic Net Revenues increased 6.4 percent,

Please see discussion of Non-GAAP Financial Measures at the end of this press release.

Effective March 1, 2011, Starbucks unilaterally took control of the sale and distribution of the packaged coffee business in grocery stores and other channels by terminating its agreements with Kraft Foods and in a manner that Kraft Foods believes violates the terms of those agreements.

including an approximately 2.5 percentage point benefit from the Easter shift. Power Brands grew nearly 8 percent.

Segment operating income increased 23.9 percent. Currency added 12.5 percentage points to growth, and was partially offset by a negative 4.6 percentage point impact from Integration Program costs. Excluding these factors, the strong increase in segment operating income was driven by lower SG&A and the benefit of accounting calendar changes, while pricing and productivity fully offset the increase in raw material costs in the guarter.

### Strong Broad-Based Growth in Developing Markets

Kraft Foods Developing Markets drove strong top- and bottom-line growth across each region.

Net revenues increased 22.3 percent, including a favorable 2.3 percentage point impact from accounting calendar changes. Organic Net Revenues<sup>1</sup> grew 13.5 percent, driven by strong volume/mix growth and favorable pricing. Power Brands grew nearly 20 percent. The Easter shift benefited growth by approximately 0.5 percentage points. The Latin America and Asia Pacific regions each grew double-digits, while the CEEMA<sup>6</sup> region grew nearly 10 percent behind improving economic conditions.

Segment operating income increased 20.7 percent, including a favorable 17.2 percentage point impact from currency and a negative 4.1 percentage points from Integration Program and acquisition-related costs. Excluding these factors, the increase in segment operating income was driven by higher pricing and volume/mix gains, partially offset by higher input costs, a double-digit increase in advertising and consumer support and higher overheads.

### **OUTLOOK**

The company increased its expectations for organic net revenue growth from at least 4 percent to at least 5 percent, and Operating EPS from at least \$2.20 to at least \$2.25.

"We've raised our 2011 guidance to reflect our strong operating results and favorable currency through the first half," said David Brearton, Executive Vice President and CFO. "Despite rising input costs and a volatile economic environment, aggressive cost management coupled with strong revenue growth gives us confidence that we will deliver top-tier performance for the year."

Please see discussion of Non-GAAP Financial Measures at the end of this press release.

<sup>&</sup>lt;sup>6</sup> Central and Eastern Europe, Middle East and Africa

### **CONFERENCE CALL**

In a separate news release issued today, Kraft Foods announced that its Board of Directors intends to create two independent public companies: A high-growth global snacks business and a high-margin North American grocery business. The company will host a conference call for investors to discuss this transaction and to review its second quarter results at 8 a.m. EDT today. Access to a live audio webcast with accompanying slides is available at www.kraftfoodscompany.com, and a replay of the event will also be available on the company's website.

## **ABOUT KRAFT FOODS**

Northfield, Ill.-based Kraft Foods Inc. (NYSE: KFT) is a global snacks powerhouse with an unrivaled portfolio of brands people love. Proudly marketing delicious biscuits, confectionery, beverages, cheese, grocery products and convenient meals in approximately 170 countries, Kraft Foods had 2010 revenue of \$49.2 billion, more than half of which was earned outside North America. Twelve of the company's iconic brands – including *Cadbury*, *Jacobs*, *Kraft*, *LU*, *Maxwell House*, *Milka*, *Nabisco*, *Oreo*, *Oscar Mayer*, *Philadelphia*, *Trident* and *Tang* – generate revenue of more than \$1 billion annually, and 40 have been loved for more than a century. A leader in innovation, marketing, health & wellness and sustainability, Kraft Foods is a member of the Dow Jones Industrial Average, Standard & Poor's 500, Dow Jones Sustainability Index and Ethibel Sustainability Index. For more information, visit www.kraftfoodscompany.com and www.facebook.com/kraftfoodscorporate.

### FORWARD-LOOKING STATEMENTS

This press release contains a number of forward-looking statements. Words, and variations of words such as "believe," continue," "expect," "will," and similar expressions are intended to identify our forward-looking statements, including but not limited to, our outlook for Organic Net Revenue growth and Operating EPS; our momentum and the next step in our transformation; Starbucks' actions; our Outlook, including, continued cost management and strong revenue growth; and our intention to create two independent companies. These forward-looking statements are subject to a number of risks and uncertainties, many of which are beyond our control, which could cause our actual results to differ materially from those indicated in our forward-looking statements. Such factors include, but are not limited to, continued volatility of and increases in input costs, pricing actions, increased competition, continued consumer weakness, weakness in economic conditions and tax law changes. Please also see our risk factors, as they may be amended from time to time, set forth in our filings with the SEC, including our most recently filed Annual Report on Form 10-K and subsequent reports on Forms 10-Q and 8-K. Kraft Foods disclaims and does not undertake any obligation to update or revise any forward-looking statement in this press release, except as required by applicable law or regulation.

### NON-GAAP FINANCIAL MEASURES

The company reports its financial results in accordance with accounting principles generally accepted in the United States ("GAAP").

The company's top-line measure is organic net revenues, which excludes the impacts of acquisitions, divestitures (including the Starbucks CPG business), currency and accounting calendar changes. The company uses organic net revenues and corresponding ratios as non-GAAP financial measures. Management believes this measure better reflects revenues on a going-forward basis and provides improved comparability of results because it excludes the volatility of currency, and the one-time impacts of acquisitions, divestitures and accounting calendar changes from net revenues.

The company uses underlying operating income, which is defined as operating income excluding costs related to: the Integration Program; and acquisition-related costs, including transaction advisory fees, U.K. stamp taxes and the impact of the Cadbury inventory revaluation. The company uses underlying operating income and corresponding ratios as non-GAAP financial measures. Management believes this measure better reflects operating income on a going-forward basis and provides improved comparability of results because it excludes certain impacts related to the Cadbury acquisition from operating income.

The company uses Operating EPS, which is defined as diluted EPS attributable to Kraft Foods from continuing operations excluding costs related to: the Integration Program; acquisition-related costs, including transaction advisory fees, U.K. stamp taxes and the impact of the Cadbury inventory revaluation; acquisition-related financing fees; and the impact of a deferred tax charge resulting from the recently enacted U.S. health care legislation. Management believes this measure better reflects earnings per share on a going-forward basis and provides improved comparability of results because it excludes certain impacts related to the Cadbury acquisition and other one-time impacts from earnings per share.

See the attached schedules for supplemental financial data and corresponding reconciliations of the non-GAAP financial measures referred to above to the most comparable GAAP financial measures for the three and six months ended June 30, 2011 and 2010. Non-GAAP financial measures should be viewed in addition to, and not as an alternative for, the company's results prepared in accordance with GAAP. In addition, the non-GAAP measures the company is using may differ from non-GAAP measures used by other companies. Because GAAP financial measures on a forward-looking basis are neither accessible nor deemed to be significantly different from the non-GAAP financial measures, and reconciling information is not available without unreasonable effort, with regard to the non-GAAP financial measures in the company's Outlook, the company has not provided that information.

### **SEGMENT OPERATING INCOME**

Management uses segment operating income to evaluate segment performance and allocate resources. The company believes it is appropriate to disclose this measure to help investors analyze segment performance and trends. Segment operating income excludes unrealized gains and losses on hedging activities (which are a component of cost of sales), certain components of its U.S. pension plan cost (which is a component of cost of sales and marketing, administration and research costs), general corporate expenses (which are a component of marketing, administration and research costs) and amortization of intangibles for all periods presented. The company centrally manages pension plan funding decisions and determination of discount rate, expected rate of return on plan assets and other actuarial assumptions. Therefore, the company allocates only the service cost component of its U.S. pension plan expense to segment operating income. The company excludes the unrealized gains and losses on hedging activities from segment operating income to provide better transparency of its segment operating results. Once realized, the company records the gains and losses on hedging activities within segment operating results. Accordingly, the company does not present these items by segment because they are excluded from the segment profitability measure that management reviews.

###

# Kraft Foods Inc. and Subsidiaries Condensed Consolidated Statements of Earnings For the Three Months Ended June 30, (in millions of dollars, except per share data) (Unaudited)

		As Reported (GAAP)	
	2011	2010	% Change Fav / (Unfav)
Net revenues	\$13,878	\$12,253	13.3%
Cost of sales	9,007	7,559	(19.2)%
Gross profit	4,871	4,694	3.8%
Gross profit margin	35.1%	38.3%	
Selling, general and administrative expenses	3,008	2,933	(2.6)%
Amortization of intangibles	57	60	5.0%
Operating income	1,806	1,701	6.2%
Operating income margin	13.0%	13.9%	
Interest and other expense, net	441	439	(0.5)%
Earnings from continuing operations before income taxes	1,365	1,262	8.2%
Provision for income taxes	389	323	(20.4)%
Effective tax rate	28.5%	<u>25.6</u> %	
Earnings from continuing operations	\$ 976	\$ 939	3.9%
Earnings from discontinued operations, net of income taxes	_	_	_
Net earnings	\$ 976	\$ 939	3.9%
Noncontrolling interest		2	100.0%
Net earnings attributable to Kraft Foods	\$ 976	<u>\$ 937</u>	4.2%
Per share data:	·	<u> </u>	
Basic earnings per share attributable to Kraft Foods:			
- Continuing operations	\$ 0.55	\$ 0.54	1.9%
- Discontinued operations		<u> </u>	_
- Net earnings attributable to Kraft Foods	<u>\$ 0.55</u>	<u>\$ 0.54</u>	1.9%
Diluted earnings per share attributable to Kraft Foods:			
- Continuing operations	\$ 0.55	\$ 0.53	3.8%
- Discontinued operations			_
- Net earnings attributable to Kraft Foods	\$ 0.55	<u>\$ 0.53</u>	3.8%
Average shares outstanding:			
Basic	1,764	1,747	(1.0)%
Diluted	1,771	1,752	(1.1)%

## Kraft Foods Inc. and Subsidiaries Reconciliation of GAAP to Non-GAAP Information Net Revenues For the Three Months Ended June 30, (\$ in millions) (Unaudited)

											% Cha	nge	Organic Growth Drivers					
		Reported GAAP)	I Div	mpact of estitures <sup>(1)</sup>	Acc Ca	pact of counting dendar nanges		pact of		rganic n-GAAP)	As Reported Organic (GAAP) (Non-GAAP)		Vol / Mix	Price				
<u>2011</u>																		
U.S. Beverages	\$	779	\$	_	\$	_	\$	_	\$	779	(12.1)%	2.2%	(5.0)pp	7.2pp				
U.S. Cheese		875		_		_		_		875	9.8%	10.3%	1.1	9.2				
U.S. Convenient Meals		881		_		_		_		881	5.0%	5.0%	(1.0)	6.0				
U.S. Grocery		973		_		_		_		973	5.4%	5.4%	(0.1)	5.5				
U.S. Snacks		1,510		_		_		_		1,510	(0.4)%	(0.4)%	(3.0)	2.6				
Canada & N.A. Foodservice		1,300		_		_		(51)		1,249	8.3%	4.5%	(0.6)	5.1				
Kraft Foods North America	\$	6,318	\$		\$		\$	(51)	\$	6,267	2.5%	4.0%	(1.5)	5.5				
	·	-,-	·				·	(- ,		.,			( -,					
Kraft Foods Europe		3,525		_		(226)		(376)		2,923	26.2%	6.4%	0.8	5.6				
Kraft Foods Developing Markets		4,035				(90)		(260)		3,685	22.3%	<b>13.5</b> %	8.1	5.4				
Kraft Foods	\$	13,878	\$	_	\$	(316)	\$	(687)	\$	12,875	13.3%	7.1%	1.6pp	5.5pp				
			_		_		_		_		<del></del>		· <del></del> · ·					
2010																		
U.S. Beverages	\$	886	\$	(124)	\$	_	\$	_	\$	762								
U.S. Cheese	•	797	•	(4)	•	_	•	_	•	793								
U.S. Convenient Meals		839		′		_		_		839								
U.S. Grocery		923		_		_		_		923								
U.S. Snacks		1,516		_		_		_		1,516								
Canada & N.A. Foodservice		1,200		(5)		_		_		1,195								
Kraft Foods North America	\$	6,161	\$	(133)	\$		\$		\$	6,028								
	-		-	(===)	-		-		_	•								
Kraft Foods Europe		2,793		_		(45)		_		2,748								
Kraft Foods Developing Markets		3,299		(38)		(14)				3,247								
Kraft Foods	\$	12,253	\$	(171)	\$	(59)	\$		\$	12,023								
(4)								,										

 $<sup>\</sup>ensuremath{^{(1)}}$   $\ensuremath{^{(1)}}$  Impact of divestitures includes Starbucks CPG business.

### Kraft Foods Inc. and Subsidiaries Operating Income by Reportable Segments For the Three Months Ended June 30, (\$ in millions) (Unaudited)

					2010 Impacts									_							
		Ope Inco As Re	010 rating ome - eported AAP)	Acquisit Relate Costs	ed	Pro	ration gram ts <sup>(2)</sup>	lı Dive	npact of estitures <sup>(3)</sup>	Ac C	mpact of ecounting Calendar Changes	Pro	gration ogram sts <sup>(2)</sup>	Acc Ca	pact of counting alendar hanges		act of rency	Operations		2011 Operating Income - As Reported (GAAP)	% Change
Seg	gment Operating Income:	\$	178	\$		\$		\$	(20)	Φ.		\$		\$		Φ.		\$ (4	11	\$ 138	(22 F)0/
	U.S. Beverages U.S. Cheese	Ф	136	Ф	_	Ф		Ф	(36)	Ф	_	Ф		Φ		Ф		\$ (4	,	ъ 130 143	(22.5)% 5.1%
	U.S. Convenient		130		_		_		_		_		_		_		_	- /		143	5.1%
	Meals		101		_		_		_		_		_		_		_	(2	2)	99	(2.0)%
	U.S. Grocery		357		_		_		_		_		_		_		_	22	2	379	6.2%
	U.S. Snacks		240		_		5		_		_		(8)		_		_	(45	5)	192	(20.0)%
	Canada & N.A. Foodservice		175				2		(1)				(6)				11	7	,	188	7.4%
	Kraft Foods North America	\$	1,187	\$	_	\$	7	\$	(37)	\$	_	\$	(14)	\$	_	\$	11	\$ (15	5)	\$ 1,139	(4.0)%
	Kraft Foods Europe		335		_		33		_		(8)		(58)		34		46	33	3	415	23.9%
	Kraft Foods Developing	9	420		(2)		22		(2)		(2)		(55)		10		70	20		F10	20.70/

Acquisition-related costs include transaction advisory fees, U.K. stamp taxes and the impact of the Cadbury inventory revaluation.

32

77

149 \$

(2)

12

10 \$

(2)

(10) \$

(55)

(9)

(136) \$

10

44

79

(3) (6)

127

29

(122)

(19) 45 9

(40)

518

(100)

(44) (65) (57)

1,806

20.7%

6.2%

(2)

(39) \$

429

22

(25) (187) (60) **1,701** 

Markets

Activities
HQ Pension
General Corporate Expenses
Amortization of Intangibles

Kraft Foods

Integration Program costs are defined as the costs associated with combining the Kraft Foods and Cadbury businesses, and are separate from those costs associated with the acquisition. Impact of divestitures includes Starbucks CPG business.

### Kraft Foods Inc. and Subsidiaries Reconciliation of GAAP to Non-GAAP Information Operating Income

# For the Three Months Ended June 30, (in millions) (Unaudited)

	As Reported (GAAP)		itegration gram Costs (1)	Re	lated sts <sup>(2)</sup>	nderlying on-GAAP)
<u>2011</u>					_	-
Net Revenues	\$ 13,878	\$	_	\$	_	\$ 13,878
Operating Income	\$ 1,806	\$	136	\$	_	\$ 1,942
Operating Income Margin	13.0	%				14.0%
2010						
Net Revenues	\$ 12,253	\$	_	\$	_	\$ 12,253
Operating Income	\$ 1,701	\$	149	\$	10	\$ 1,860
Operating Income Margin	13.9	%				15.2%

<sup>(1)</sup> Integration Program costs are defined as the costs associated with combining the Kraft Foods and Cadbury businesses, and are separate from those costs associated with the acquisition.

Acquisition-related costs include transaction advisory fees, U.K. stamp taxes and the impact of the Cadbury inventory revaluation.

### Kraft Foods Inc. and Subsidiaries Reconciliation of GAAP to Non-GAAP Information Diluted EPS (Unaudited)

	Diluted EPS	% Growth
Diluted EPS Attributable to Kraft Foods for the Three Months Ended June 30, 2010 (GAAP)	\$ 0.53	
Earnings and gain from discontinued operations, net of income taxes		
Diluted EPS Attributable to Kraft Foods from continuing operations for the Three Months Ended June 30,		
2010 (GAAP)	0.53	
Acquisition-related costs (1)	0.01	
Integration Program costs (2)	0.06	
Operating EPS for the Three Months Ended June 30, 2010 (Non-GAAP)	0.60	
Increases in operations	0.03	
Increase in operating income from accounting calendar changes	0.01	
Decrease in operating income from divestitures (including Starbucks CPG business)	(0.01)	
Change in unrealized gains/losses on hedging activities	(0.05)	
Favorable foreign currency	0.05	
Changes in taxes	(0.01)	
Higher interest and other expense, net (3)	_	
Higher shares outstanding		
Operating EPS for the Three Months Ended June 30, 2011 (Non-GAAP)	0.62	3.3%
Integration Program costs <sup>(2)</sup>	(0.07)	
Diluted EPS Attributable to Kraft Foods for the Three Months Ended June 30, 2011 (GAAP)	\$ 0.55	3.8%

Acquisition-related costs include transaction advisory fees, U.K. stamp taxes and the impact of the Cadbury inventory revaluation.

Excludes impacts of acquisition-related interest and other expense, net.

Integration Program costs are defined as the costs associated with combining the Kraft Foods and Cadbury businesses, and are separate from those costs associated with the acquisition. Integration Program costs were \$136 million, or \$120 million after-tax including certain tax costs associated with the integration of Cadbury, for the three months ended June 30, 2011, as compared to \$149 million, or \$108 million after-tax for the three months ended June 30, 2010.

# Kraft Foods Inc. and Subsidiaries Condensed Consolidated Statements of Earnings For the Six Months Ended June 30, (in millions of dollars, except per share data) (Unaudited)

	As Reported (GAAP)					
	2011	2010	% Change Fav / (Unfav)			
Net revenues	\$26,451	\$23,571	12.2%			
Cost of sales	16,944	14,788	(14.6)%			
Gross profit	9,507	8,783	8.2%			
Gross profit margin	35.9%	37.3%				
Selling, general and administrative expenses	5,941	5,783	(2.7)%			
Amortization of intangibles	114	93	(22.6)%			
Operating income	3,452	2,907	18.7%			
Operating income margin	13.1%	12.3%				
Interest and other expense, net	887	1,063	16.6%			
Earnings from continuing operations before income taxes	2,565	1,844	39.1%			
Provision for income taxes	787	656	(20.0)%			
Effective tax rate	30.7%	<u>35.6</u> %				
Earnings from continuing operations	\$ 1,778	\$ 1,188	49.7%			
Earnings from discontinued operations, net of income taxes	_	48	(100.0)%			
Gain on divestiture of discontinued operations, net of income taxes	_	1,596	(100.0)%			
Net earnings	\$ 1,778	\$ 2,832	(37.2)%			
Noncontrolling interest	3	12	75.0%			
Net earnings attributable to Kraft Foods	\$ 1,775	\$ 2,820	(37.1)%			
Per share data:						
Basic earnings per share attributable to Kraft Foods:						
- Continuing operations	\$ 1.01	\$ 0.70	44.3%			
- Discontinued operations		0.98	(100.0)%			
- Net earnings attributable to Kraft Foods	<u>\$ 1.01</u>	<u>\$ 1.68</u>	(39.9)%			
Diluted earnings per share attributable to Kraft Foods:						
- Continuing operations	\$ 1.01	\$ 0.70	44.3%			
- Discontinued operations	_	0.97	(100.0)%			
- Net earnings attributable to Kraft Foods	\$ 1.01	\$ 1.67	(39.5)%			
Average shares outstanding:						
Basic	1,759	1,681	(4.6)%			
Diluted	1,766	1,686	(4.7)%			

### Kraft Foods Inc. and Subsidiaries Reconciliation of GAAP to Non-GAAP Information Net Revenues

# For the Six Months Ended June 30, (\$ in millions) (Unaudited)

												% Ch	ange	Organic Growth Drivers				
		Reported GAAP)		Impact of restitures <sup>(1)</sup>		Impact of quisitions <sup>(2)</sup>	Ac	mpact of ecounting Calendar Changes	pact of rrency		Organic Ion-GAAP)	As Reported (GAAP)	Organic (Non-GAAP)	Vol / Mix	Price			
<u>2011</u>																		
U.S. Beverages	\$	1,600	\$	(87)	\$	_	\$	_	\$ _	\$	1,513	(6.3)%	3.1%	(3.2)pp	6.3pp			
U.S. Cheese		1,749		_		_		_	_		1,749	6.5%	7.1%	1.4	5.7			
U.S. Convenient Meals		1,673		_		_		_	_		1,673	4.0%	4.0%	(1.3)	5.3			
U.S. Grocery		1,767		_		_		_	_		1,767	1.6%	1.6%	(3.3)	4.9			
U.S. Snacks		3,002		_		(76)		_	_		2,926	3.2%	0.6%	(1.0)	1.6			
Canada & N.A.																		
Foodservice		2,463		(4)		(41)			(92)		2,326	9.8%	4.1%	(1.0)	5.1			
Kraft Foods North America	\$	12,254	\$	(91)	\$	(117)	\$	_	\$ (92)	\$	11,954	3.4%	3.1%	(1.3)	4.4			
		•		` ,		,			` ,		•			` ,				
Kraft Foods Europe		6,541		_		(201)		(226)	(364)		5,750	18.9%	5.4%	1.4	4.0			
Kraft Foods Developing																		
Markets		7,656				(379)		(90)	(352)		6,835	23.1%	<u>11.6</u> %	6.2	5.4			
Kraft Foods	\$	26,451	\$	(91)	\$	(697)	\$	(316)	\$ (808)	\$	24,539	12.2%	5.9%	1.3pp	<u>4.6</u> pp			
<u>2010</u>																		
U.S. Beverages	\$	1,707	\$	(239)	\$	_	\$	_	\$ _	\$	1,468							
U.S. Cheese		1,642		(9)		_		_	_		1,633							
U.S. Convenient Meals		1,609				_		_	_		1,609							
U.S. Grocery		1,739		_		_		_	_		1,739							
U.S. Snacks		2,908		_		_		_	_		2,908							
Canada & N.A.																		
Foodservice		2,244		(10)		<u> </u>			 		2,234							
Kraft Foods North America	\$	11,849	\$	(258)	\$	_	\$	_	\$ _	\$	11,591							
Kraft Foods Europe		5,502		_		_		(45)	_		5,457							
Kraft Foods Developing		C 220		(00)				(10)			C 100							
Markets	_	6,220	_	(80)	_		_	(18)	 	_	6,122							
Kraft Foods	\$	23,571	\$	(338)	\$		\$	(63)	\$ 	\$	23,170							

Impact of divestitures includes Starbucks CPG business.
Impact of acquisitions reflects the incremental January 2011 operating results from our Cadbury acquisition.

### Kraft Foods Inc. and Subsidiaries Operating Income by Reportable Segments For the Six Months Ended June 30,

## (\$ in millions) (Unaudited)

		2010	2010 Impacts 2011 Impacts									2011										
	In Re	erating come - As eported GAAP)	F	quisition- Related osts <sup>(1)</sup>	Integration Program Costs <sup>(2)</sup>	1	Impact of Dives- itures <sup>(3)</sup>	Impact of Accounting Calendar Changes	0	Impact f Acqui- tions <sup>(4)</sup>	Р	tegration rogram osts <sup>(2)</sup>	D	npact of ives- ires <sup>(3)</sup>	Impact of Accountin Calendar Changes	g	Impact Curren		Opera-	F	Operating Income - As Reported (GAAP)	% Change
Segment Operating Income:																						
U.S. Beverages	\$	350	\$	_	\$ —	\$	()	\$ —	\$	_	\$	_	\$	13	\$ —		\$ -	_	\$ 4			(14.6)%
U.S. Cheese		270		_	_		(1)	_		_		_		_	_		-	_	8		277	2.6%
U.S. Convenient Meals		185		_	_		_	_		_		_		_	_		_	_	19		204	10.3%
U.S. Grocery		643		_	_		_	_		_		_		_	_		_	_	28		671	4.4%
U.S. Snacks		447		5	3	3	_	_		12		(15)		_	_		-	_	(67	)	385	(13.9)%
Canada & N.A. Foodservice		275		2	3	3	(1)	_		14		(7)		2	_			18	33		339	23.3%
Kraft Foods North America	\$	2,170	\$	7	\$ 6	5 \$	i (70)	s –	\$	26	\$	(22)	\$	15	<b>s</b> –		\$	18	\$ 25	_		0.2%
Kraft Foods Europe		624		23	34	ı	_	(8)	)	24		(109)		_	3	4		50	51		723	15.9%
Kraft Foods Developin Markets	g	788		25	32	,	(3)	(2)		53		(90)		_	1	n		73	37		923	17.1%
Unrealized G/(L) on		700		23	J		(3)	(2	'	33		(30)			-			,,	37		323	17.170
Hedging Activities		(16)		_	_		_	_		18		_		_	_		_	_	(40	)	(38)	
HQ Pension		(81)		_	_		_	_		_		_		_	_		_	_	(5		(86)	
General Corporate Expenses		(485)		215	120	١				(2)		(19)						(3)	43		(131)	
Amortization of		, ,		215	120	,		_				(19)		<u>-</u>	_						, ,	
Intangibles Kraft Foods	\$	(93) <b>2,907</b>	\$	270	\$ 192	\$	(73)	\$ (10)	\$	(18) <b>101</b>	\$	(240)	\$	15	\$ 4	4	\$ 1	(6) . <b>32</b>	3 <b>\$ 114</b>		(114) <b>3,452</b>	18.7%

(1) (2) (3) (4)

Acquisition-related costs include transaction advisory fees, U.K. stamp taxes and the impact of the Cadbury inventory revaluation.

Integration Program costs are defined as the costs associated with combining the Kraft Foods and Cadbury businesses, and are separate from those costs associated with the acquisition. Impact of divestitures includes Starbucks CPG business.

Impact of acquisitions reflects the incremental January 2011 operating results from our Cadbury acquisition.

## Kraft Foods Inc. and Subsidiaries Reconciliation of GAAP to Non-GAAP Information Operating Income For the Six Months Ended June 30, (in millions) (Unaudited)

	s Reported (GAAP)	Integr Progran (1		Acquisit Co	ion-Related		nderlying on-GAAP)
<u>2011</u>	<u>,                                      </u>	·				_	-
Net Revenues	\$ 26,451	\$	_	\$	_	\$	26,451
Operating Income	\$ 3,452	\$	240	\$	_	\$	3,692
Operating Income Margin	13.1%						14.0%
2010							
Net Revenues	\$ 23,571	\$	_	\$	_	\$	23,571
Operating Income	\$ 2,907	\$	192	\$	270	\$	3,369
Operating Income Margin	12.3%						14.3%

<sup>(1)</sup> Integration Program costs are defined as the costs associated with combining the Kraft Foods and Cadbury businesses, and are separate from those costs associated with the acquisition.

Acquisition-related costs include transaction advisory fees, U.K. stamp taxes and the impact of the Cadbury inventory revaluation.

### Kraft Foods Inc. and Subsidiaries Reconciliation of GAAP to Non-GAAP Information Diluted EPS (Unaudited)

	Diluted EPS	% Growth
Diluted EPS Attributable to Kraft Foods for the Six Months Ended June 30, 2010 (GAAP)	\$ 1.67	
Earnings and gain from discontinued operations, net of income taxes	0.97	
Diluted EPS Attributable to Kraft Foods from continuing operations for the Six Months Ended June 30,	0.70	
2010 (GAAP)	0.70	
Acquisition-related costs (1)	0.14	
Acquisition-related interest and other expenses, net (2)	0.10	
Integration Program costs (3)	0.08	
U.S. health care legislation impact on deferred taxes (4)	0.08	
Operating EPS for the Six Months Ended June 30, 2010 (Non-GAAP)	1.10	
Increases in operations	0.06	
Increases from operations from the Cadbury acquisition (5)	0.04	
Increase in operating income from accounting calendar changes	0.01	
Decrease in operating income from divestitures (including Starbucks CPG business)	(0.02)	
Change in unrealized losses on hedging activities	(0.01)	
Favorable foreign currency	0.05	
Changes in taxes (6)	(0.01)	
Higher interest and other expense, net (7)	(0.03)	
Higher shares outstanding	(0.05)	
Operating EPS for the Six Months Ended June 30, 2011 (Non-GAAP)	1.14	3.6%
Integration Program costs (3)	(0.13)	
Diluted EPS Attributable to Kraft Foods for the Six Months Ended June 30, 2011 (GAAP)	<u>\$ 1.01</u>	(39.5)%

(1) Acquisition-related costs include transaction advisory fees, U.K. stamp taxes and the impact of the Cadbury inventory revaluation.

Acquisition-related interest and other expenses, net includes hedging and foreign currency impacts associated with the Cadbury acquisition and other fees associated with the Cadbury bridge facility.

- Reflects the impact of a deferred tax charge resulting from U.S. health care legislation enacted in March 2010.
- Reflects the incremental January 2011 operating results from our Cadbury acquisition.
- Excludes the impacts of the 2010 U.S. health care legislation impact on deferred taxes.
- Excludes impacts of acquisition-related interest and other expense, net.

<sup>(3)</sup> Integration Program costs are defined as the costs associated with combining the Kraft Foods and Cadbury businesses, and are separate from those costs associated with the acquisition. Integration Program costs were \$240 million, or \$234 million after-tax including certain tax costs associated with the integration of Cadbury, for the six months ended June 30, 2011, as compared to \$192 million, or \$138 million after-tax for the six months ended June 30, 2010.

## Kraft Foods Inc. and Subsidiaries Condensed Consolidated Balance Sheets (\$ in millions) (Unaudited)

	June 30, 2011	December 31, 2010 <sup>(1)</sup>	June 30, 2010 <sup>(2)</sup>
ASSETS			
Cash and cash equivalents	\$ 2,267	\$ 2,481	\$ 2,854
Receivables, net	6,830	6,539	5,613
Inventories, net	6,414	5,310	5,167
Other current assets	1,985	1,891	1,582
Property, plant and equipment, net	14,216	13,792	12,974
Goodwill	39,063	37,856	36,539
Intangible assets, net	26,509	25,963	25,415
Other assets	1,743	1,457	1,914
TOTAL ASSETS	\$99,027	\$ 95,289	\$92,058
LIABILITIES AND EQUITY			
Short-term borrowings	\$ 1,242	\$ 750	\$ 291
Current portion of long-term debt	4,918	1,115	636
Accounts payable	5,308	5,409	4,906
Other current liabilities	8,812	8,619	8,120
Long-term debt	23,420	26,859	29,108
Deferred income taxes	7,993	7,984	7,688
Accrued pension costs	1,836	2,382	2,488
Accrued postretirement health care costs	3,001	3,046	2,898
Other liabilities	3,386	3,183	2,613
TOTAL LIABILITIES	59,916	59,347	58,748
TOTAL EQUITY	39,111	35,942	33,310
TOTAL LIABILITIES AND EQUITY	\$99,027	\$ 95,289	\$92,058

(1)

(2)

Certain revisions were made to conform with the current-year presentation. As revised to reflect purchase price allocation changes from the Cadbury acquisition.