Mondelēz International

Q3 2016 Results



October 26, 2016

Forward-Looking Statements

This presentation contains a number of forward-looking statements. Words, and variations of words, such as "will," "expect," "believe," "intend," "plan," "position," "estimate," "deliver," "commitment," "target," "guidance," "outlook" and similar expressions are intended to identify our forward-looking statements, including, but not limited to, statements about: our future performance, including our future revenue growth, earnings per share, margins, cash flow, interest expense and taxes; currency and the effect of foreign exchange translation on our results of operations; the macroeconomic environment and demand; volume/mix; overheads and cost reductions; category growth; white space opportunities; revenue management actions; investments; capital expenditures; share repurchases; the debt tender and notes offering; shareholder value; and our outlook, including 2016 Organic Net Revenue growth, Adjusted Operating Income margin, Adjusted EPS and Free Cash Flow excluding items and 2018 Adjusted Operating Income margin and Free Cash Flow excluding items. These forward-looking statements are subject to a number of risks and uncertainties, many of which are beyond our control, which could cause our actual results to differ materially from those indicated in our forward-looking statements. Such factors include, but are not limited to, risks from operating globally including in emerging markets; changes in currency exchange rates, controls and restrictions; continued volatility of commodity and other input costs; weakness in economic conditions; weakness in consumer spending; pricing actions; unanticipated disruptions to our business; competition; the restructuring program and our other transformation initiatives not yielding the anticipated benefits; changes in the assumptions on which the restructuring program is based; and tax law changes. Please also see our risk factors, as they may be amended from time to time, set forth in our filings with the SEC, including our most recently filed Annual Report on Form 10-K. Mondelēz International disclaims and does not undertake any obligation to update or revise any forward-looking statement in this presentation, except as required by applicable law or regulation.





Key Highlights

Good YTD Performance in Challenging Environment

- 1.6% Organic Net Revenue growth; 3.1% Power Brand growth
- +260 bps¹ in Adjusted Operating Income margin improvement
- 28%¹ increase in Adjusted EPS (cst fx)

Continued Solid Results in Q3

- 1.1%¹ Organic Net Revenue growth; positive vol/mix growth of 0.5pp
- +220 bps¹ in Adjusted Operating Income margin improvement
- 42%¹ increase in Adjusted EPS (cst fx)

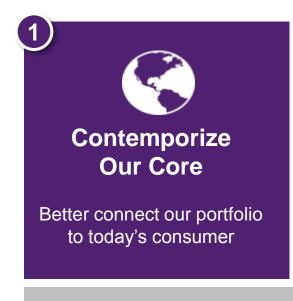
Prioritizing Capital Deployment

- Continuing to reinvest in the business for long-term growth
- Remain disciplined regarding M&A with focus on "bolt-on" acquisitions
- \$2.6B of share repurchases and dividends YTD





Strategic Focus in Challenging Environment



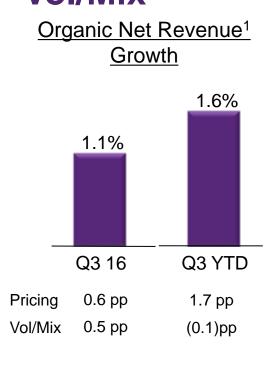


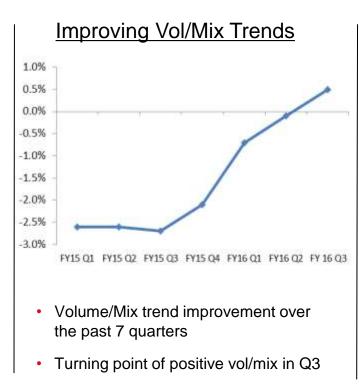


- Sizing cost structure to drive continued margin expansion
- Protecting critical, high return investments behind Power Brands
- Selective near-term investments in markets with risk adjusted returns



Organic Net Revenue Growth Fueled by Improving Vol/Mix





Q3 Commentary

- Power Brands: +2.5%¹
- Emerging markets: +2.0%¹
- Developed markets: +0.6%¹
- Revenue management actions: (80)bps
- Strong e-commerce momentum







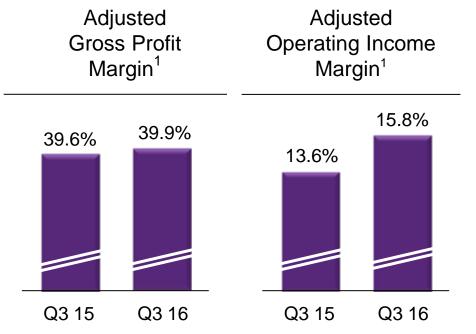








Strong Adjusted OI Margin Expansion

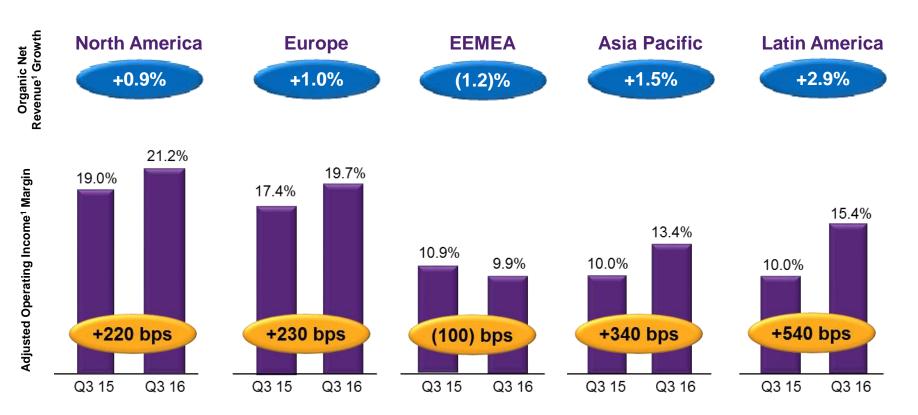


- Adjusted Gross Profit margin +30bps¹
 - Adjusted Gross Profit +1.3%¹ (cst Fx)
 - Strong net productivity and improved vol/mix partially offset by higher trade investments in a few key markets
- Adjusted OI margin +220bps¹
 - Adjusted OI +16.9%¹ (cst Fx)
 - ZBB and shared services expansion driving overhead reductions





Q3 Performance by Region



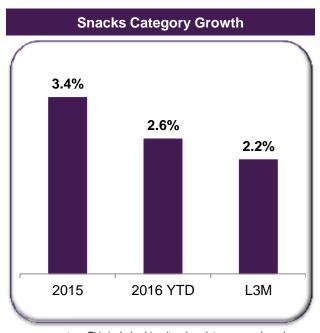




Q3 YTD Snack Category Performance

- YTD category growth¹ of 2.6%; trend continues to decline
- Organic growth of 1.8%², despite revenue management actions

			Q3 YTD	
		Category Growth	Organic Net Revenue Growth ²	Growing/ Holding Share ³
	Biscuits	2.4%	1.8%	~75%
	Chocolate	3.3%	2.0%	~55%
₩	Gum & Can	dy 1.4%	1.1%	~45%
	Total Snack	s 2.6%	1.8%	~65%



^{1.} Category growth based on available Nielsen Global Data through September 2016 for measured channels in key markets where the company competes. This includes biscuits, chocolate, gum and candy categories in key markets and is weighted based on prior year Mondelez International net revenues.

^{3.} Share performance based on available Nielsen Global Data through September 2016 for measured channels in key markets where the company competes. Share performance defined as percentage of revenues with share either increasing or holding versus the same prior year period.

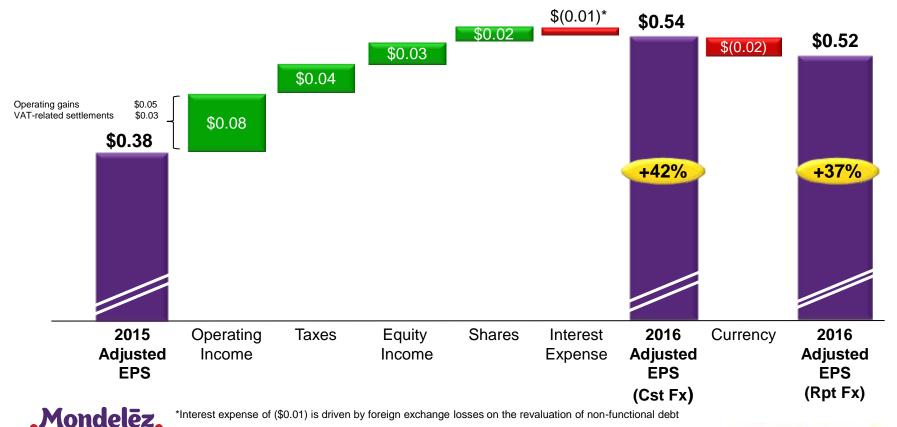




^{2.} See GAAP to Non-GAAP reconciliation at the end of this presentation.

Q3 Adjusted EPS +42% at Constant Currency

Q3 2016 Adjusted EPS¹



*Interest expense of (\$0.01) is driven by foreign exchange losses on the revaluation of non-functional debt









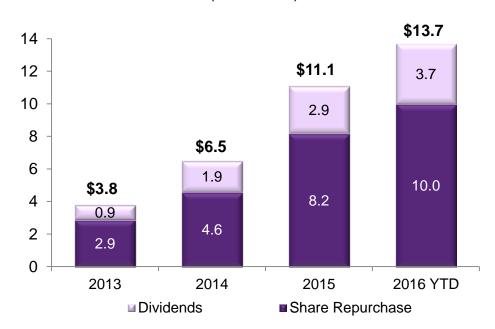


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Returned \$2.6B of Capital to Shareholders Q3 YTD

Cumulative Return of Capital

(in \$ billions)



Q3 Commentary

- Delivered free cash flow of \$496MM¹ in Q3
 - CCC of negative 6 days

Q3 YTD Commentary

- Repurchased ~\$1.8B of shares at average price of \$41.64 per share
- Paid \$800MM+ of dividends

Since Spin

Cumulative return of ~\$13.7B





Outlook

FY 2016	Outlook ¹
Organic Net Revenue growth	~1.6%
Adj. Operating Income margin	15-16%
Adj. EPS growth (constant currency)	~25%
Free Cash Flow ex items	At least \$1.4 billion
Other 2016 Financial Metrics	
Currency Impact on Adjusted EPS	\$0.09 headwind ²
Interest expense, net	\$600 to \$625 million
Tax Rate %	~20%
Share Repurchase	~\$2.3 billion













Mondelez, International



Historical Mark-to-Market Schedule

	FY13	FY14	FY15	FY15	FY15	FY15	FY16	FY16
	Total	Total	Q1	Q2	Q3	Q4	Q1	Q2
Mark-to-Market	+\$43	\$(73)	\$(17)	+\$56	\$(4)	+\$21	\$(54)	+\$17
Gain/(Loss)¹ (\$MM)	Gain	Loss	Loss	Gain	Loss	Gain	Loss	Gain

The chart shown above reflects the historical mark-to-market gains/losses previously recognized in Adjusted Operating Income.

During the third quarter of 2016, we began to exclude unrealized gains and losses (mark-to-market impacts) from outstanding commodity and forecasted currency transaction derivatives from our non-GAAP earnings measures until such time that the related exposures impact our operating results. This adjustment was intended to remove the volatility of these future inventory purchases on current operating results to facilitate comparisons of our underlying operating performance across periods.





Average Foreign Currency Rates for Key Countries

	<u></u>	Full Year 2015 ¹	Rate ²	FY 2015
A	rgentine Peso	9.26 / \$US	15.18 / \$US	-
A	ustralian Dollar	US\$0.75 / AUD	US\$0.77 / AUD	1
В	razilian Real	3.33 / \$US	3.16 / \$US	1
* C	Canadian Dollar U	JS\$0.78 / \$CDN	US\$0.76 / \$CDN	-
*:	Chinese Yuan	6.28 / \$US	6.74 / \$US	-
E	uro	US\$1.11 / €	US\$1.10 / €	-
● Ir	ndian Rupee	64.15 / \$US	66.70 / \$US	-
₩ N	lexican Peso	15.87 / \$US	18.55 / \$US	-
R	ussian Ruble	61.24 / \$US	62.35 / \$US	-
P	ound Sterling	US\$1.53/£	US\$1.23 / £	-

Oct 21st

Source: Oanda



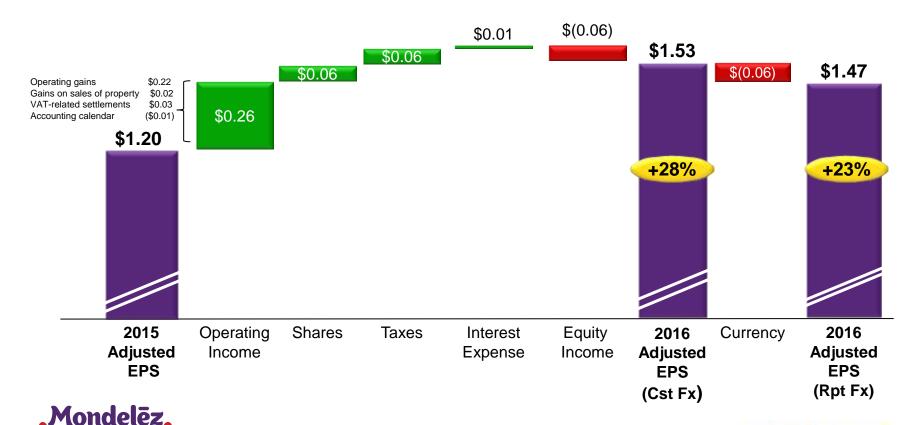
^{1.} Average of 2015 monthly fx rates

Impact vs

^{2.} Oct 21, 2016 published fx rates were used to estimate \$(0.09) unfavorable impact to current guidance

YTD Adjusted EPS +28% at Constant Currency

Q3 YTD 2016 Adjusted EPS¹



2016 Outlook

The company's outlook for 2016 Organic Net Revenue growth, Adjusted Operating Income margin, Adjusted EPS growth on a constant currency basis and Free Cash Flow excluding items are non-GAAP financial measures that exclude or otherwise adjust for items impacting comparability of financial results such as the impact of changes in foreign currency exchange rates, restructuring activities, acquisitions and divestitures. The company is not able to reconcile its full year 2016 projected Organic Net Revenue growth to its full year 2016 projected reported net revenue growth because the company is unable to predict the 2016 impact of foreign exchange due to the unpredictability of future changes in foreign exchange rates, which could be material as a significant portion of the company's operations are outside the U.S. The company is not able to reconcile its full year 2016 projected Adjusted Operating Income margin to its full year 2016 projected reported operating income margin because the company is unable to predict the timing of its Restructuring Program costs, mark-to-market impacts from commodity and forecasted currency transaction derivative contracts and impacts from potential acquisitions or divestitures. The company is not able to reconcile its full year 2016 projected Adjusted EPS growth on a constant currency basis to its full year 2016 projected reported diluted EPS growth because the company is unable to predict the timing of its Restructuring Program costs, mark-tomarket impacts from commodity and forecasted currency transaction derivative contracts, impacts from potential acquisitions or divestitures as well as the impact of foreign exchange due to the unpredictability of future changes in foreign exchange rates, which could be material as a significant portion of the company's operations are outside the U.S. The company is not able to reconcile its full year 2016 projected Free Cash Flow excluding items to its full year 2016 projected net cash from operating activities because the company is unable to predict the timing of potential significant items impacting cash flow. Therefore, because of the uncertainty and variability of the nature and amount of future adjustments, which could be significant, the company is unable to provide a reconciliation of these measures without unreasonable effort.



Net Revenues to Organic Net Revenue

		Latin merica		Asia acific	E	EMEA	E	urope		North merica		ondelēz rnational
For the Three Months Ended September 30, 2016 Reported (GAAP) Currency	\$	868 77	\$	1,128 (10)	\$	543 36	\$	2,104 91	\$	1,753	\$	6,396 193
Organic (Non-GAAP)	\$	945	\$	1,118	\$	579	\$	2,195	\$	1,752	\$	6,589
For the Three Months Ended September 30, 2015												
Reported (GAAP)	\$	1,233	\$	1,101	\$	586	\$	2,173	\$	1,756	\$	6,849
Historical Venezuelan operations Accounting calendar change		(315)		-		-		-		(19)		(315)
Organic (Non-GAAP)	•	918	\$	1,101	•	586	\$	2,173	\$	1,737	\$	(19) 6,515
organic (non-ozzi)	Ψ	310	Ψ_	1,101		300		2,173		1,737	<u> </u>	0,515
% Change												
Reported (GAAP)		(29.6)%		2.5 %		(7.3)%		(3.2)%		(0.2)%		(6.6)%
Historical Venezuelan operations		24.2 pp		- pp		- pp		- pp		- pp		4.5 pp
Accounting calendar change		-		-		-		-		1.1		0.3
Currency		8.3		(1.0)		6.1		4.2		-		2.9
Organic (Non-GAAP)	_	2.9 %	_	1.5 %	_	(1.2)%	_	1.0 %	_	0.9 %	_	1.1 %
Vol/Mix		(7.1)pp		2.0 pp		(6.7)pp		3.3 pp		2.6 pp		0.5 pp
Pricing		10.0		(0.5)		5.5		(2.3)		(1.7)		0.6

		Latin merica		Asia acific		EMEA		Europe		North nerica		ondelēz ernational
For the Nine Months Ended September 30, 2016 Reported (GAAP)	\$	2,528	s	3,278	s	1,738	s	6,461	\$	5,148	s	19.153
Acquisitions	÷	2,320	φ	(71)	φ	1,730	φ	0,401	٠	(5)	٠	(76)
Currency		517		108		168		179		24		996
Organic (Non-GAAP)	\$	3,045	\$	3,315	\$	1,906	\$	6,640	\$	5,167	\$	20,073
For the Nine Months Ended September 30, 2015												
Reported (GAAP)	\$	3,730	\$	3,278	\$	2,150	\$	7,963	\$	5,151	\$	22,272
Historical Venezuelan operations		(834)		-		-		-		-		(834)
Historical coffee business				(33)		(246)		(1,348)		-		(1,627)
Accounting calendar change		-		-		-		-		(57)		(57)
Organic (Non-GAAP)	\$	2,896	\$	3,245	\$	1,904	\$	6,615	\$	5,094	\$	19,754
% Change												
Reported (GAAP)		(32.2)%		0.0 %		(19.2)%		(18.9)%		(0.1)%		(14.0)%
Historical Venezuelan operations		19.5 pp		- pp		- pp		- pp		- pp		3.3 pp
Historical coffee business		- ''		1.0		10.5		16.6		- ''		7.4
Acquisitions		-		(2.1)		-		-		(0.1)		(0.4)
Accounting calendar change		-		-		-		-		1.1		0.3
Currency		17.8		3.3		8.8		2.7		0.5		5.0
Organic (Non-GAAP)		5.1 %	_	2.2 %	_	0.1 %	_	0.4 %	_	1.4 %	_	1.6 %
Vol/Mix		(5.8)pp		1.6 pp		(5.7)pp		1.7 pp		1.8 pp		(0.1)pp
Pricing		10.9		0.6		5.8		(1.3)		(0.4)		1.7





Net Revenues to Organic Net Revenue

		ower rands		n-Power trands		ondelēz rnational		merging Markets		veloped arkets		ndelēz national
For the Three Months Ended September 30, 2016 Reported (GAAP) Currency	\$	4,395 125	\$	2,001 68	\$	6,396 193	\$	2,342 133	\$	4,054 60	\$	6,396 193
Organic (Non-GAAP)	\$	4,520	\$	2,069	\$	6,589	\$	2,475	\$	4,114	\$	6,589
For the Three Months Ended September 30, 2015 Reported (GAAP) Historical Venezuelan operations Accounting calendar change Organic (Non-GAAP)	\$	4,635 (211) (15) 4,409	\$	2,214 (104) (4) 2,106	\$	6,849 (315) (19) 6,515	\$ 	2,742 (315) - 2,427	\$	4,107 - (19) 4,088	\$	6,849 (315) (19) 6,515
Reported (GAAP) Historical Venezuelan operations Accounting calendar change Currency Organic (Non-GAAP)	_	(5.2)% 4.5 pp 0.3 2.9 2.5 %	_	(9.6)% 4.4 pp 0.1 3.3 (1.8)%	_	(6.6)% 4.5 pp 0.3 2.9	_	(14.6)% 11.1 pp - 5.5 2.0 %	_	(1.3)% - pp 0.4 1.5 0.6 %	<u> </u>	(6.6)% 4.5 pp 0.3 2.9 1.1 %

		Power		n-Power Brands	Mondelēz International		
For the Nine Months Ended September 30, 2016 Reported (GAAP)	\$	13,286	\$	5,867	\$	19,153	
Acquisitions		-		(76)		(76)	
Currency		688		308		996	
Organic (Non-GAAP)	\$	13,974	\$	6,099	\$	20,073	
For the Nine Months Ended September 30, 2015							
Reported (GAAP)	\$	15.351	\$	6.921	\$	22,272	
Historical Venezuelan operations		(576)		(258)		(834)	
Historical coffee business		(1,179)		(448)		(1,627)	
Accounting calendar change		(44)		(13)		(57)	
Organic (Non-GAAP)	\$	13,552	\$	6,202	\$	19,754	
% Change							
Reported (GAAP)		(13.5)%		(15.2)%		(14.0)%	
Historical Venezuelan operations		3.4 pp		3.3 pp		3.3 pp	
Historical coffee business		7.8		6.3		7.4	
Acquisitions		-		(1.3)		(0.4)	
Accounting calendar change		0.3		0.2		0.3	
Currency		5.1		5.0		5.0	
Organic (Non-GAAP)	3.1 %			(1.7)%	1.6 %		
• , ,			_				

nerging Markets	veloped Markets	 ondelēz rnational
\$ 6,992	\$ 12,161	\$ 19,153
(71)	(5)	(76
792	 204	996
\$ 7,713	\$ 12,360	\$ 20,073
\$ 8,754	\$ 13,518	\$ 22,272
(834)	-	(834
(442)	(1,185)	(1,627
	(57)	 (57
\$ 7,478	\$ 12,276	\$ 19,754
(20.1)%	(10.0)%	(14.0)%
8.4 pp	- pp	3.3 pp
5.2	8.6	7.4
(1.0)	(0.1)	(0.4)
-	0.5	0.3
10.6	 1.7	5.0
3.1 %	0.7 %	1.6 %





Gross Profit/Operating Income To Adjusted Gross Profit/Operating Income

		Fo	r the	Nine Mon	ths Ended Se	ptem	ber 30, 2	016
	Net Revenues		Gross Profit		Gross Profit Margin	Operating Income		Operating Income Margin
Reported (GAAP)	\$	19,153	\$	7,539	39.4 %	\$	2,062	10.8 %
2014-2018 Restructuring Program costs		-		84			766	
Acquisition integration costs		-		-			6	
Gain on sale of intangible asset		-		-			(13)	
Intangible asset impairment charges		-		-			30	
Income / costs associated with the JDE coffee business transactions		-		-			(2)	
Divestiture-related costs		-		8			84	
Mark-to-market gains / losses from derivatives		-		49			49	
Rounding		-		-			-	
Adjusted (Non-GAAP)	\$	19,153	\$	7,680	40.1 %	\$	2,982	15.6 %
Currency				347			132	
Adjusted @ Constant FX (Non-GAAP)			\$	8,027		\$	3,114	

	For the Nine Months Ended September 30, 2015									
	Net Revenues		Gross Profit		Gross Profit Margin		erating come	Operating Income Margin		
Reported (GAAP)	\$	22,272	\$	8,677	39.0 %	\$	9,454	42.4 %		
2012-2014 Restructuring Program costs		-		-			(3)			
2014-2018 Restructuring Program costs		-		21			627			
Acquisition integration costs		-		-			5			
Remeasurement of net monetary assets in Venezuela		-		-			11			
Income / costs associated with the JDE coffee business transactions		-		3			239			
Historical Venezuelan operations		(834)		(261)			(208)			
Historical coffee business		(1,627)		(673)			(342)			
Operating income from divestiture		-		-			(5)			
Gain on the JDE coffee business transactions		-		-			(7,122)			
Gain on divesiture		-		-			(13)			
Acquisition-related costs		-		-			8			
Reclassification of equity method investment earnings		-		-			(51)			
Mark-to-market gains / losses from derivatives		-		(35)			(35)			
Rounding		-		-			1			
Adjusted (Non-GAAP)	\$	19,811	\$	7,732	39.0 %	\$	2,566	13.0 %		

Profit	Income
(13.1)%	(78.2)%
(0.7)%	16.2 %
3.8 %	21.4 %
	(13.1)% (0.7)%





Gross Profit/Operating Income To Adjusted Gross Profit/Operating Income

	For the Three Months Ended September 30, 2016											
		Net venues	_	Gross Profit	Gross Profit Margin		erating come	Operating Income Margin				
Reported (GAAP)	\$	6,396	\$	2,488	38.9 %	\$	702	11.0 %				
2014-2018 Restructuring Program costs		-		51			301					
Acquisition integration costs		-		-			-					
Gain on sale of intangible asset		-		-			(7)					
Intangible asset impairment charges		-		-			4					
Income / costs associated with the JDE coffee business transactions		-		-			(2)					
Divestiture-related costs		-		-			-					
Mark-to-market gains / losses from derivatives		-		12			12					
Rounding		-		-			1					
Adjusted (Non-GAAP)	\$	6,396	\$	2,551	39.9 %	\$	1,011	15.8 %				
Currency	_			73			31					
Adjusted @ Constant FX (Non-GAAP)			\$	2,624		\$	1,042					

	For the Three Months Ended September 30, 2015												
	Re	Net venues		Gross Profit	Gross Profit Margin	Profit Operating		Operating Income Margin					
Reported (GAAP)		6,849	\$	2,670	39.0 %	\$	7,802	113.9 %					
2012-2014 Restructuring Program costs		-		-			-						
2014-2018 Restructuring Program costs		-		9			221						
Acquisition integration costs		-		-			4						
Remeasurement of net monetary assets in Venezuela		-		-			-						
Income / costs associated with the JDE coffee business transactions		-		-			54						
Historical Venezuelan operations		(315)		(93)			(78)						
Historical coffee business		-					-						
Operating income from divestiture		-		-			-						
Gain on the JDE coffee business transactions		-		-			(7,122)						
Gain on divesiture		-		-			-						
Acquisition-related costs		-		-			6						
Reclassification of equity method investment earnings		-		-			-						
Mark-to-market gains / losses from derivatives		-		4			4						
Rounding		-		-			-						
Adjusted (Non-GAAP)	\$	6,534	\$	2,590	39.6 %	\$	891	13.6 %					

	Gross Profit	Operating Income
Change - Reported (GAAP)	(6.8)%	(91.0)%
Change - Adjusted (Non-GAAP)	(1.5)%	13.5 %
Change - Adjusted @ Constant FX (Non-GAAP)	1.3 %	16.9 %





Diluted EPS to Adjusted EPS

(Unaudited)

	 For t	Ended	ded September 30,			
	 2016	 2015	\$ C	hange	% Change	
Diluted EPS attributable to Mondelez International (GAAP)	\$ 0.35	\$ 4.46	\$	(4.11)	(92.2)%	
2014-2018 Restructuring Program costs	0.14	0.11		0.03		
Income / costs associated with the JDE coffee business transactions	-	0.04		(0.04)		
Net earnings from Venezuelan subsidiaries	-	(0.04)		0.04		
Gain on the JDE coffee business transactions		(4.25)		4.25		
Equity method investee acquisition-related and other adjustments	0.03	0.06		(0.03)		
Adjusted EPS (Non-GAAP)	\$ 0.52	\$ 0.38	\$	0.14	36.8 %	
Impact of unfavorable currency	0.02			0.02		
Adjusted EPS @ Constant FX (Non-GAAP)	\$ 0.54	\$ 0.38	\$	0.16	42.1 %	
Adjusted EPS @ Constant FX - Key Drivers						
Increase in operations			s	0.05		
Change in operations from historical coffee business and equity method investments			9	0.03		
VAT - related settlements						
				0.03		
Change in interest and other expense, net				(0.01)		
Changes in shares outstanding				0.02		
Changes in income taxes				0.04		
			\$	0.16		

	For	the Nir	e Months	Months Ended September 30,									
	 016		2015	\$ C	hange	% Change							
Diluted EPS attributable to Mondelez International (GAAP)	\$ 0.99	\$	4.86	\$	(3.87)	(79.6)%							
2014-2018 Restructuring Program costs	0.36		0.29		0.07								
Remeasurement of net monetary assets in Venezuela			0.01		(0.01)								
Intangible asset impairment charges	0.01				0.01								
Income / costs associated with the JDE coffee business transactions	-		(0.03)		0.03								
Loss related to interest rate swaps	0.04		0.01		0.03								
Net earnings from Venezuelan subsidiaries	-		(0.08)		0.08								
Net earnings from divestiture	-		0.02		(0.02)								
Gain on the JDE coffee business transactions	-		(4.21)		4.21								
Loss on divestiture			0.01		(0.01)								
Divestiture-related costs	0.04				0.04								
Loss on debt extinguishment and related expenses	-		0.28		(0.28)								
Equity method investee acquisition-related and other adjustments	0.03		0.06		(0.03)								
Gain on equity method investment exchange	(0.03)				(0.03)								
Mark-to-market gains / losses from derivatives	 0.03		(0.02)		0.05								
Adjusted EPS (Non-GAAP)	\$ 1.47	\$	1.20	\$	0.27	22.5 %							
Impact of unfavorable currency	 0.06		-		0.06								
Adjusted EPS @ Constant FX (Non-GAAP)	\$ 1.53	\$	1.20	\$	0.33	27.5 %							

Adjusted EPS @ Constant FX - Key Drivers	
Increase in operations	

crease in operations	\$	0.22
hange in operations from historical coffee business and equity method investments		(0.06)
ains on sales of property		0.02
AT - related settlements		0.03
npact of accounting calendar change		(0.01)
hange in interest and other expense, net		0.01
hanges in shares outstanding		0.06
hanges in income taxes		0.06
	s	0.33





Segment Data

(in millions of U.S. dollars) (Unaudited)

	_	For the Three Months Ended September 30, 2016																		
		atin nerica		Asia acific	EE	MEA_	_E	urope		lorth nerica	G/(I	alized L) on Iging vities	Co	eneral rporate penses		rtization angibles	Oti	ner ms		ondelēz rnational
Net Revenue Reported (GAAP)	s	868	s	1,128	s	543	s	2.104	s	1.753	s			_	s	_		_	s	6.396
Divestitures	٠	-	•	.,.20	•	-	•	2,104	•	.,,,,,,	•		•		•		•		•	0,000
Adjusted (Non-GAAP)	\$	868	\$	1,128	\$	543	\$	2,104	\$	1,753	\$		\$		\$		\$	≕	\$	6,396
Operating Income																				
Reported (GAAP)	s	92	s	135	s	44	s	302	s	274	s	(12)	s	(89)	s	(44)	s		s	702
2014-2018 Restructuring Program costs	٠	42	•	17	•	8	•	114	•	105	•	()	•	15	•	(44)	•		•	301
Acquisition integration costs		-		(1)		- 1								1				_		-
Gain on sale of intangible asset		-		(-)		-		-		(7)		-				-		-		(7)
Intangible asset impairment charges		-		-		4		-				-		-				-		4
Income / costs associated with the JDE coffee business transactions		-		-		(2)		(1)		-		-		1		-				(2)
Divestiture-related costs		-				-		-		-		-		-		-		-		-
Mark-to-market gains / losses from derivatives		-		-		-		-		-		12		-		-		-		12
Rounding		-		-		-		-		-		-		1		-		-		1
Adjusted (Non-GAAP)	\$	134	\$	151	\$	54	\$	415	\$	372	\$	-	\$	(71)	\$	(44)	\$	-	\$	1,011
Currency	_	8	_	(1)	_	4	_	29	_				_	(8)		(1)				31
Adjusted @ Constant FX (Non-GAAP)	\$	142	\$	150	\$	58	\$	444	\$	372	\$		\$	(79)	\$	(45)	\$	<u> </u>	<u>\$</u>	1,042
% Change - Reported (GAAP)	(3	31.3)%		90.1 %	(1	5.4)%		1.3 %		(0.4)%		n/m		6.3 %		2.2 %		n/m		(91.0)%
% Change - Adjusted (Non-GAAP)	4	15.7 %		37.3 %	(1	5.6)%		9.5 %	- 1	11.7 %		n/m		(69.0)%		2.2 %		n/m		13.5 %
% Change - Adjusted @ Constant FX (Non-GAAP)	5	54.3 %		36.4 %	((9.4)%		17.2 %	- 1	11.7 %		n/m		(88.1)%		0.0 %		n/m		16.9 %
Operating Income Margin																				
Reported %	- 1	10.6 %		12.0 %		8.1 %		14.4 %	- 1	15.6 %										11.0 %
Reported pp change		(0.3)pp		5.6 pp		(0.8)pp		0.7 pp		(0.1)pp										(102.9)pp
Adjusted %		15.4 %		13.4 %		9.9 %		19.7 %	- 2	21.2 %										15.8 %
Adjusted pp change		5.4 pp		3.4 pp	-	(1.0)pp		2.3 pp		2.2 pp										2.2 pp

	_							For t	he Th	ree Mo	nths Er	nded Sep	temb	er 30, 201	5					
		Latin America		Unrealized G/(L) on General Asia						ndelēz national										
Net Revenue		1.233	s				s								s		_		_	
Reported (GAAP) Historical Venezuelan operations	\$	(315)	>	1,101	\$	586	\$	2,173	\$	1,756	>	-	\$	-	3	-	>	-	\$	6,849 (315)
Historical coffee business		(315)		-		-		-		-						-		-		(315)
Adjusted (Non-GAAP)	-	918	-	1,101	5	586	\$	2,173	-	1,756	\$		5		5		5	÷	-	6.534
Adjuscu (Non Orac)	Ť	5.0	Ť	1,101	Ť		Ť	2,170	Ť	1,700	Ť	_	Ť	_	Ť		Ť	_	Ť	0,004
Operating Income																				
Reported (GAAP)	\$	134	\$	71	\$	52	\$	298	\$	275	\$	(4)	\$	(95)	\$	(45)	\$ 7	,116	\$	7,802
2012-2014 Restructuring Program costs		-				-		-		-										
2014-2018 Restructuring Program costs		36		36		8		54		58		-		29		-		-		221
Acquisition integration costs		-		3		-		-		-		-		1		-		-		4
Remeasurement of net monetary assets in Venezuela		-		-		-		-		-		-		-		-		-		-
Income / costs associated with the JDE coffee business transactions		-		-		4		27		-		-		23		-		-		54
Historical Venezuelan operations		(78)		-		-		-		-		-		-		-		-		(78)
Historical coffee business		-		-		-		-		-		-		-		-		-		-
Operating income from divestiture		-		-		-		-		-		-		-		-		-		-
Gain on the JDE coffee business transactions		-		-		-		-		-		-		-		-	(7,	,122)		(7,122)
Gain on divesiture		-		-		-		-		-		-		-		-		-		-
Acquisition-related costs		-		-		-		-		-		-		-		-		6		6
Reclassification of equity method investment earnings		-		-		-		-		-		-		-		-		-		-
Mark-to-market gains / losses from derivatives		-		-		-		-		-		4		-		-		-		4
Rounding	_		_		_		_		_				_							
Adjusted (Non-GAAP)	\$	92	\$	110	\$	64	\$	379	\$	333	\$		\$	(42)	\$	(45)	\$		\$	891
O																				



Reported %



Net Revenues to Organic Net Revenues by Consumer Sector

For the Nine Months Ended September 30, 2016
Reported (GAAP)
Acquisitions
Currency
Organic (Non-GAAP)
For the Nine Months Ended September 30, 2015
Reported (GAAP)
Historical Venezuelan operations
Historical coffee business
Accounting calendar change
Organic (Non-GAAP)
% Change Reported (GAAP) Organic (Non-GAAP)

В	iscuits	Ch	ocolate	Gum & Candy	_ (Total Snacks	В	everage	_	neese & Grocery	ondelēz rnational
\$	7,931	\$	5,476	\$ 2,979	\$	16,386	\$	1,103	\$	1,664	\$ 19,153
	(75)		(1)	-		(76)		-		-	(76)
	220		386	185		791		139		66	996
\$	8,076	\$	5,861	\$ 3,164	\$	17,101	\$	1,242	\$	1,730	\$ 20,073
\$	8,472	\$	5,746	\$ 3,207	\$	17,425	\$	2,889	\$	1,958	\$ 22,272
	(496)		-	(66)		(562)		(41)		(231)	(834)
	-		-	-		-		(1,627)		-	(1,627)
	(45)		(2)	 (10)		(57)					(57)
\$	7,931	\$	5,744	\$ 3,131	\$	16,806	\$	1,221	\$	1,727	\$ 19,754
	(6.4)%		(4.7)%	(7.1)%		(6.0)%		(61.8)%		(15.0)%	(14.0)%
	1.8%		2.0%	1.1%		1.8%		1.7%		0.2%	1.6%





Net Cash Provided by Operating Activities to Free Cash Flow

	Mont	the Nine hs Ended ber 30, 2016	Month	the Six ns Ended 30, 2016	For the Three Months Ended September 30, 2016		
Net Cash Provided by Operating Activities (GAAP)	\$	1,138	\$	337	\$	801	
Capital Expenditures		(909)		(604)		(305)	
Free Cash Flow (Non-GAAP)	\$	229	\$	(267)	\$	496	





Mark-to-Market Gains / (Losses) from Derivatives

		<u> </u>	2014		2015											2016			
	FY		FY		Q1		Q2		Q3		Q4		FY		Q1		Q2		
Reported (GAAP)	\$	62	\$	(112)	\$	(7)	\$	86	\$	(4)	\$	21	\$	96	\$	(54)	\$	17	
Historical coffee business		19		(39)		10		30						40					
Historical Adjusted (Non-GAAP)	\$	43	\$	(73)	\$	(17)	\$	56	\$	(4)	\$	21	\$	56	\$	(54)	\$	17	



