

# Q1 2018 Results

May 1, 2018





### Forward-looking statements

This presentation contains a number of forward-looking statements. Words, and variations of words, such as "will," "expect," "should," "plan," "believe," "estimate," "positioned," "deliver," "guidance," "farget," "outlook" and similar expressions are intended to identify our forward-looking statements, including, but not limited to, statements about: our future performance, including our future revenue growth, earnings per share, margins, interest expense and cash flow; currency and the effect of foreign exchange translation on our results of operations; our tax rate and estimates of the impact of U.S. tax reform on our future results; snacking category growth trends; productivity; our DSD system and its ability to contribute to share gains; the performance of our business in North America; our strategy and strategic review; commodity and supply chain costs and the cost environment; gross margins; the performance of emerging markets; value creation for stakeholders; share repurchases; and our outlook, including 2018 Organic Net Revenue growth, Adjusted Operating Income margin, Adjusted EPS, Adjusted Effective Tax Rate and Free Cash Flow. These forward-looking statements are subject to a number of risks and uncertainties, many of which are beyond our control, which could cause our actual results to differ materially from those indicated in our forward-looking statements. Such factors include, but are not limited to, risks from operating globally including in emerging markets; changes in currency exchange rates, controls and restrictions; continued volatility of commodity and other input costs; weakness in economic conditions; weakness in consumer spending; pricing actions; tax matters including changes in tax rates and laws, disagreements with taxing authorities and imposition of new taxes; use of information technology and third party service providers; unanticipated disruptions to our business, such as the malware incident, cyberattacks or other security breaches; competition; the restructuring program and our

### Use of non-GAAP measures

All results contained within this presentation are non-GAAP unless otherwise noted. Please see GAAP to non-GAAP reconciliations at the end of this presentation for comparable GAAP measures. Refer to the definitions of these measures in the company's earnings release for Q1 2018 located at www.mondelezinternational.com/investors.

### Adoption of new accounting standard

The presentation of our current year and historical financial results contained within this presentation reflect the adoption of the new accounting standard for net periodic benefit cost presentation. Refer to our Current Report on Form 8-K filed on April 13, 2018 for more information.



## **Overview**

- Good start to year with continued top-line momentum
- Improving snacks category growth
- Adjusted OI margin expansion to 16.7%
- Focused on executing 2018 plan with excellence
- Remain on target to complete strategic review by end of summer



## **Q1 2018 Key Financial Metrics**

Organic Net Revenue Growth

+2.4%

+1.7 pp volume/mix; +0.7 pp of pricing Adjusted Operating Income Margin

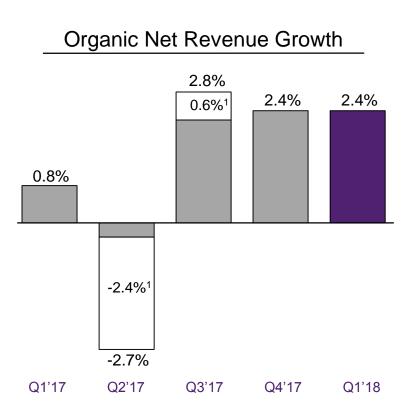
16.7% +20 bps Adjusted EPS Growth

+9.6%
@ cst fx

\$0.8B

Return of Capital

## **Power Brands and Emerging Markets Drove Growth**

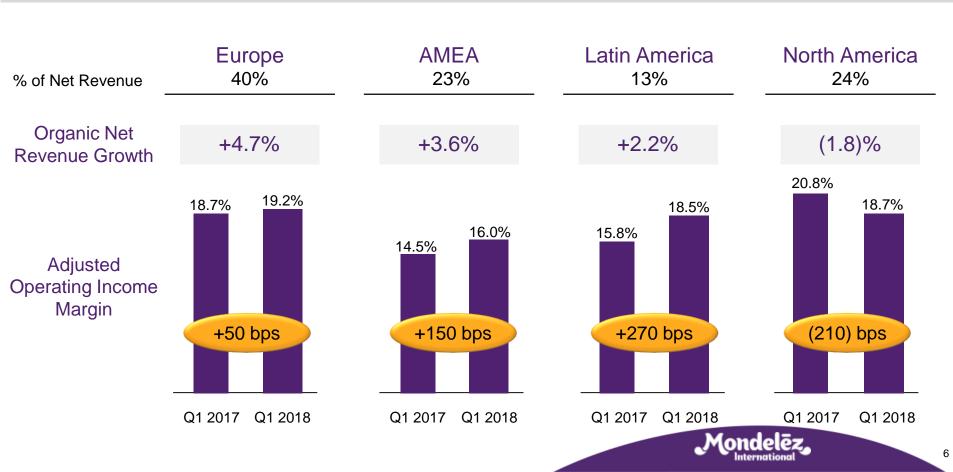


Key Q1'18 Drivers					
Power Brands	2.8%				
Emerging Markets	5.5%				
Developed Markets	0.4%				
eCommerce <sup>2</sup>	40%+				
Vol/Mix	+1.7 bps				
Pricing	+0.7 bps				

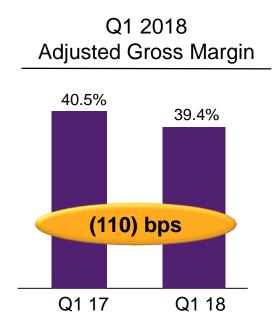
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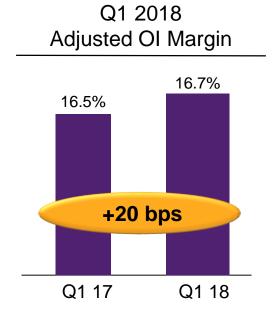
<sup>&</sup>lt;sup>1</sup> Represents estimated impact from malware incident on Organic Net Revenue growth <sup>2</sup> GAAP reported basis

# Solid, Profitable Growth in 3 of 4 Regions



## **Continued Adjusted OI Margin Expansion**



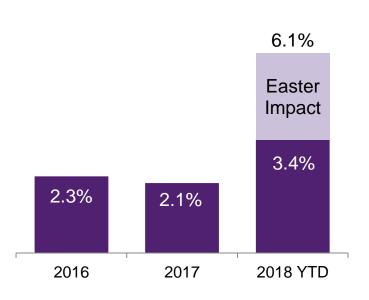


- Mix, commodities and freight inflation impacted Q1 Adjusted Gross Margin... particularly in North America
- Productivity savings partially offset cost increases
- Lower SG&A spend drove Adjusted OI margin expansion
- Expect commodity and service delivery costs to improve in H2



## **Snacks Category Performance Momentum Continues**

### Snacks Category Growth<sup>1</sup>



- Category growth improving
- 2018 YTD includes 2.7pp<sup>2</sup> benefit from Easter timing



Category growth based on available Nielsen Global Data through March 2018 for measured channels in key markets where the company competes. This includes biscuits, chocolate, gum and candy categories in key markets and is weighted based on prior year Mondelēz International net revenues.

Represents company estimates of Easter Impact on category growth

## **Solid Share Performance in Biscuits & Chocolate**

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W		10

	Organic Net Revenue Growth	Gaining/Holding Share¹
Total Snacks	3.1%	~70%
Biscuits	2.7%	~75%
Chocolate	4.8%	~70%
Gum & Candy	0.0%	~15%



Share performance based on available Nielsen Global Data through March 2018 for measured channels in key markets where the company competes. Share performance defined as percentage of revenues with share either gaining or holding versus the same prior year period.

# **Strong Adjusted EPS Growth**

Q1 2018 Adjusted EPS

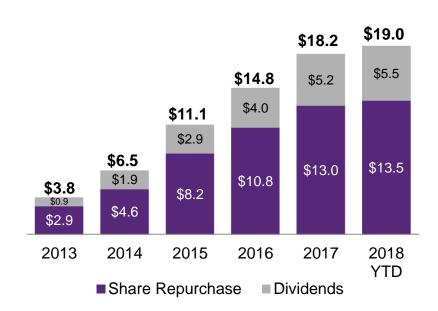
Q1 2017 Adjusted EPS	\$0.52
VAT-related Settlement	\$0.01
Interest Expense	\$0.02
Shares	\$0.02
Q1 2018 Adjusted EPS (@ Cst FX)	\$0.57
Currency	\$0.05
Q1 2018 Adjusted EPS (@ Rpt FX)	\$0.62



## **Returning Significant Capital to Shareholders**

### **Cumulative Capital Return**

in \$ Billions



- Returned \$19 billion since spin
- Q1 2018 share repurchases: ~\$500 million
- Q1 2018 dividends: ~\$300 million

## 2018 Outlook

2018 Outlook <sup>1</sup>	
Organic Net Revenue growth	1-2%
Adj. Operating Income margin	Approx. 17%
Adj. EPS growth (cst FX)	Double-Digit
Free Cash Flow	~\$2.8 billion
Other Financial Metrics	
Currency Impact on Adjusted EPS <sup>2</sup>	\$0.06 benefit
Interest Expense, Net	<\$400 million
Adjusted Effective Tax Rate %	Low 20s
Share Repurchase	~\$1.5 billion

<sup>1.</sup> Please see slide 14 regarding GAAP to Non-GAAP reconciliations on our 2018 outlook

April 26, 2018 published FX rates (source: XE.com) were used to estimate favorable impact to outlook

# **Average FX Rates for Key Countries**

Source: XE.com	Full Year 2017 <sup>1</sup>	April 26 <sup>th</sup> Rate <sup>2</sup>	Impact vs 2017
Argentine Peso	16.56 / \$US	20.54 / \$US	-
Australian Dollar	US\$0.77 / AUD	US\$0.76 / AUD	-
Brazilian Real	3.19 / \$US	3.50 / \$US	
Canadian Dollar	US\$0.77 / CAD	US\$0.78 / CAD	
Chinese Yuan	6.76 / \$US	6.34 / \$US	
Euro	US\$1.12 / €	US\$1.21 / €	
Indian Rupee	65.12 / \$US	66.89 / \$US	
Mexican Peso	18.92/ \$US	18.88 / \$US	•
Russian Ruble	58.32 / \$US	62.76 / \$US	-
Pound Sterling	US\$1.28/£	US\$1.39/£	

<sup>1.</sup> Average of 2017 monthly fx rates

<sup>2.</sup> April 26, 2018 published fx rates were used to estimate \$0.06 impact to current guidance

## **Outlook**

Our outlook for 2018 Organic Net Revenue growth, Adjusted Operating Income margin, Adjusted EPS growth on a constant currency basis, Adjusted Effective Tax Rate and Free Cash Flow are non-GAAP financial measures that exclude or otherwise adjust for items impacting comparability of financial results such as the impact of changes in foreign currency exchange rates, restructuring activities, acquisitions and divestitures. We are not able to reconcile our full year 2018 projected Organic Net Revenue growth to our full year 2018 projected reported net revenue growth because we are unable to predict the 2018 impact of foreign exchange due to the unpredictability of future changes in foreign exchange rates, which could be material as a significant portion of our operations are outside the U.S. We are not able to reconcile our full year 2018 projected Adjusted Operating Income margin, Adjusted EPS growth on a constant currency basis and Adjusted Effective Tax Rate to our full year 2018 projected reported operating income margin, reported diluted EPS growth and reported effective tax rate, respectively, because we are unable to predict the timing of our Restructuring Program costs, mark-to-market impacts from commodity and forecasted currency transaction derivative contracts and impacts from potential acquisitions or divestitures as well as the impact of foreign exchange due to the unpredictability of future changes in foreign exchange rates, which could be material as a significant portion of our operations are outside the U.S. We are not able to reconcile our full year 2018 projected Free Cash Flow to our full year 2018 projected net cash from operating activities because we are unable to predict the timing and amount of capital expenditures impacting cash flow. Therefore, because of the uncertainty and variability of the nature and amount of future adjustments, which could be significant, we are unable to provide a reconciliation of these measures without unreasonable effort.

#### **Net Revenues to Organic Net Revenue**

	_atin nerica	 AMEA	E	Europe	North nerica	 ndelēz national
For the Three Months Ended March 31, 2018						
Reported (GAAP)	\$ 891	\$ 1,542	\$	2,706	\$ 1,626	\$ 6,765
Currency	 39	(58)		(311)	 (7)	(337)
Organic (Non-GAAP)	\$ 930	\$ 1,484	\$	2,395	\$ 1,619	\$ 6,428
For the Three Months Ended March 31, 2017						
Reported (GAAP)	\$ 910	\$ 1,491	\$	2,365	\$ 1,648	\$ 6,414
Divestitures	-	(59)		(77)	-	(136)
Organic (Non-GAAP)	\$ 910	\$ 1,432	\$	2,288	\$ 1,648	\$ 6,278
% Change						
Reported (GAAP)	(2.1)%	3.4 %		14.4 %	(1.3)%	5.5 %
Divestitures	- pp	4.3 pp		3.9 pp	- pp	2.3 pp
Currency	4.3	(4.1)		(13.6)	(0.5)	(5.4)
Organic (Non-GAAP)	2.2 %	3.6 %		4.7 %	(1.8)%	2.4 %
Vol/Mix	(4.0)pp	2.5 pp		5.6 pp	(1.3)pp	1.7 pp
Pricing	6.2	1.1		(0.9)	(0.5)	0.7



### **Net Revenues to Organic Net Revenue**

For the Three Months Ended	March 31, 2017		June 30, 2017		September 30, 2017		December 31, 2017	
Reported (GAAP)	\$	6,414	\$	5,986	\$	6,530	\$	6,966
Divestitures		(136)		(110)		(18)		(6)
Acquisition		(14)		(16)		(20)		(9)
Currency		92		123		(80)		(212)
Organic (Non-GAAP)	\$	6,356	\$	5,983	\$	6,412	\$	6,739
For the Three Months Ended		rch 31, 2016		ne 30, 2016	•	ember 30, 2016		ember 31, 2016
Reported (GAAP)	\$	6,455	\$	6,302	\$	6,396	\$	6,770
Divestitures		(147)		(153)		(161)		(192)
Organic (Non-GAAP)	\$	6,308	\$	6,149	\$	6,235	\$	6,578
% Change								
Reported (GAAP)		(0.6)%		(5.0)%		2.1 %		2.9 %
Divestitures		0.1 pp		0.6 pp		2.3 pp		2.9 pp
Acquisition		(0.2)		(0.3)		(0.4)		(0.2)
Currency		1.5		2.0		(1.2)		(3.2)
Organic (Non-GAAP)		0.8 %		(2.7)%		2.8 %		2.4 %

### **Net Revenues to Organic Net Revenue**

	ower rands	 n-Power rands	 ondelēz rnational	nerging arkets	veloped arkets	 ndelēz national
For the Three Months Ended March 31, 2018						
Reported (GAAP)	\$ 5,137	\$ 1,628	\$ 6,765	\$ 2,584	\$ 4,181	\$ 6,765
Currency	 (256)	 (81)	 (337)	 (49)	 (288)	 (337)
Organic (Non-GAAP)	\$ 4,881	\$ 1,547	\$ 6,428	\$ 2,535	\$ 3,893	\$ 6,428
For the Three Months Ended March 31, 2017						
Reported (GAAP)	\$ 4,747	\$ 1,667	\$ 6,414	\$ 2,402	\$ 4,012	\$ 6,414
Divestitures	-	(136)	(136)	-	(136)	(136)
Organic (Non-GAAP)	\$ 4,747	\$ 1,531	\$ 6,278	\$ 2,402	\$ 3,876	\$ 6,278
% Change						
Reported (GAAP)	8.2 %	(2.3)%	5.5 %	7.6 %	4.2 %	5.5 %
Divestitures	- pp	8.6 pp	2.3 pp	- pp	3.7 pp	2.3 pp
Currency	(5.4)	(5.3)	(5.4)	(2.1)	(7.5)	(5.4)
Organic (Non-GAAP)	2.8 %	1.0 %	2.4 %	 5.5 %	 0.4 %	2.4 %

### Gross Profit/Operating Income To Adjusted Gross Profit/Operating Income

Reported (GAAP)
2014-2018 Restructuring Program costs
Mark-to-market (gains)/losses from derivatives
Acquisition integration costs
Divestiture-related costs
CEO transition remuneration
Rounding
Adjusted (Non-GAAP)
Currency
Adjusted @ Constant FX (Non-GAAP)

Reported (GAAP)
2014-2018 Restructuring Program costs
Mark-to-market (gains)/losses from derivatives
Acquisition integration costs
Divestiture-related costs
Operating income from divestitures
Benefits from resolution of tax matters
Rounding
Adjusted (Non-GAAP)

Net Revenues		Gross Profit	Gross Profit Margin	erating come	Operating Income Margin
\$	6,765	\$ 2,849	42.1 %	\$ 1,224	18.1 %
	-	23		114	
	-	(206)		(206)	
	-	-		1	
	-	-		(3)	
	-	-		4	
	-			 (1)	
\$	6,765	\$ 2,666	39.4 %	\$ 1,133	16.7 %
		(133)		(69)	
		\$ 2,533		\$ 1,064	

Net Revenues		-	Gross Profit	Gross Profit Margin	rating	Operating Income Margin		
\$	6,414	\$	2,518	39.3 %	\$ 825	12.9 %		
	-		9		211			
	-		51		51			
	-		-		1			
	-		2		19			
	(136)		(35)		(27)			
	-		-		(46)			
					 (1)			
\$	6,278	\$	2,545	40.5 %	\$ 1,033	16.5 %		

	Gross Profit	Operating Income
% Change - Reported (GAAP)	13.1 %	48.4 %
% Change - Adjusted (Non-GAAP)	4.8 %	9.7 %
% Change - Adjusted @ Constant FX (Non-GAAP)	(0.5)%	3.0 %

Reported %

Adjusted %

#### Segment Data

(in millions of U.S. dollars) (Unaudited)

	For the Three Months Ended March 31, 2018															
		atin nerica	_,	AMEA_		urope		North merica	G/(	alized L) on dging ivities	Co	eneral rporate penses		rtization angibles		ondelēz rnational
Net Revenue Reported (GAAP)	\$	891	\$	1,542	\$	2,706	\$	1,626	\$		\$		\$		\$	6,765
Divestitures		-														
Adjusted (Non-GAAP)	\$	891	\$	1,542	\$	2,706	\$	1,626	\$	-	\$		\$	-	\$	6,765
Operating Income																
Reported (GAAP)	\$	126	\$	228	\$	497	\$	275	\$	206	\$	(64)	\$	(44)	\$	1,224
2014-2018 Restructuring Program costs		39		18		23		29				5				114
Mark-to-market (gains)/losses from derivatives		-		-				-		(206)				-		(206
Acquisition integration costs		-		1						-						1
Divestiture-related costs		-										(3)				(3
CEO transition remuneration		-										4				
Rounding		-										(1)				(1
Adjusted (Non-GAAP)	\$	165	\$	247	\$	520	\$	304	\$		\$	(59)	\$	(44)	\$	1,133
Currency	•	6	•	(10)	-	(67)	•		•		•	(,	•	2		(69
Adjusted @ Constant FX (Non-GAAP)	\$	171	\$	237	\$	453	\$	304	\$		\$	(59)	\$	(42)	\$	1,064
% Change - Reported (GAAP)		13.5 %		26.0 %		26.5 %		(5.8)%		n/m		(12.3)%		0.0 %		48.4 %
% Change - Adjusted (Non-GAAP)		14.6 %		18.8 %		21.5 %		(11.4)%		n/m		(28.3)%		0.0 %		9.7 %
% Change - Adjusted @ Constant FX (Non-GAAP)		18.8 %		13.9 %		5.8 %		(11.4)%		n/m		(28.3)%				3.0 %
Operating Income Margin																
Reported %		14.1 %		14.8 %		18.4 %		16.9 %								18.1 %
Reported pp change		1.9 pp		2.7 pp		1.8 pp		(0.8)pp								5.2 p
Adjusted %		18.5 %	1	16.0 %		19.2 %		18.7 %								16.7 %
Adjusted pp change		2.7 pp		1.5 pp		0.5 pp		(2.1)pp								0.2 p
		For the Three Months							nths Ended March 31, 2017							
						FO										
		atin		AMEA				North	G/(	alized L) on dging	Co	eneral rporate		rtization		ondelēz
Net Revenue		.atin nerica		AMEA_		urope		North merica	G/(	L) on	Co			rtization angibles		
	An	nerica				urope	Aı	merica	G/( Hed	L) on dging	Ex	rporate	of Int		Inte	rnational
Net Revenue Reported (GAAP) Disestitures			\$	1,491	_E	urope 2,365			G/(	L) on dging	Co	rporate				ernational 6,414
Reported (GAAP) Divestitures	An	nerica				urope	Aı	merica	G/( Hed	L) on dging	Ex	rporate	of Int		Inte	6,414 (136
Reported (GAAP) Divestitures Adjusted (Non-GAAP)	An \$	910	\$	1,491 (59)	\$	2,365 (77)	Ai \$	1,648	G/( Hed Acti	L) on dging ivities -	Ex \$	rporate penses -	of Int	angibles -	Inte	6,414 (136
Reported (GAAP) Divestitures Adjused (Non-GAAP) Operating Income	An \$	910	\$	1,491 (59)	\$	2,365 (77)	Ai \$	1,648	G/( Hed Acti	L) on dging ivities -	Ex \$	rporate penses -	of Int	angibles -	Inte	6,414 (136 6,278
Reported (GAAP)	\$ \$	910 - 910	\$	1,491 (59) 1,432	\$	2,365 (77) 2,288	\$ \$	1,648 1,648	G/( Hee Acti	L) on dging ivities	\$	rporate penses	of Int	angibles - - -	\$ \$	6,414 (136 6,278
Reported (GAAP) Discelltures Adjusted (Non-GAAP)  Operating Income Reported (GAAP)  1014-2018 Restructuring Program costs	\$ \$	910 - 910 111	\$	1,491 (59) 1,432	\$	2,365 (77) 2,288	\$ \$	1,648 - 1,648 292	G/( Hee Acti	L) on dging ivities	\$	rporate penses	of Int	angibles - - -	\$ \$	6,414 (136 6,278 825 211
Reported (GAAP) Divestitures Adjused (Non-GAAP)  Operating Income Reported (GAAP) 2014-2018 Restructuring Program costs Mark-to-market (gains)/losses from derhatives	\$ \$	910 - 910 111	\$	1,491 (59) 1,432	\$	2,365 (77) 2,288	\$ \$	1,648 - 1,648 292	G/( Hee Acti	L) on dging vities	\$	rporate penses	of Int	angibles - - -	\$ \$	6,414 (136 6,278 825 211
Reported (GAAP) Divestitures  Adjused (Non-GAAP)  Derating Income  Reported (GAAP)  2014-2018 Restructuring Program costs  Mark-to-market (gains)/losses from derivatives  Acquisition integration costs	\$ \$	910 - 910 111	\$	1,491 (59) 1,432 181 35	\$	2,365 (77) 2,288 393 81	\$ \$	1,648 - 1,648 292	G/( Hee Acti	L) on dging vities	\$	rporate penses	of Int	angibles - - -	\$ \$	6,414 (136 6,278 825 211 51
Reported (GAAP) Divestitures  Adjusted (Non-GAAP)  Derating Income  Reported (GAAP)  1014-2018 Restructuring Program costs  Mark-to-market (gains) losses from derivatives  Acquisition integration costs    Divestiture-related costs	\$ \$	910 - 910 111	\$	1,491 (59) 1,432 181 35 - 1	\$	2,365 (77) 2,288 393 81 - - 18	\$ \$	1,648 - 1,648 292	G/( Hee Acti	L) on dging vities	\$	rporate penses	of Int	angibles - - -	\$ \$	6,414 (136 6,278 829 211 51
Reported (GAAP)  Newstitures  Adjusted (Non-GAAP)  Derating Income  Reported (GAAP)  2014-2018 Restructuring Program costs  Mark-to-marks (gains)/losses from derivatives  Acquisition integration costs  Newstiture-related costs  Derating income from divestitures	\$ \$	910 - 910 111	\$	1,491 (59) 1,432 181 35	\$	2,365 (77) 2,288 393 81 - - 18 (17)	\$ \$	1,648 - 1,648 292	G/( Hee Acti	L) on dging vities	\$	rporate penses	of Int	angibles - - -	\$ \$	6,414 (136 6,278 825 211 51 18 (27
Reported (GAAP) Divestitures Diperating Income Reported (GAAP)  Operating Income Reported (GAAP)  Operating Income Reported (GAAP)  Operating Income Native (gains)/losses from derivatives Acquisition integration costs  Divestiture-related costs  Operating income from divestitures (income)/costs associated with the JDE coffee business transactions	\$ \$	910 - 910 111	\$	1,491 (59) 1,432 181 35 - 1 (10)	\$	2,365 (77) 2,288 393 81 - - 18 (17) (1)	\$ \$	1,648 - 1,648 292	G/( Hee Acti	L) on dging vities	\$	(57)	of Int	angibles - - -	\$ \$	825 211 51 6,278
Reported (GAAP) Divestitures  Adjused (Non-GAAP)  Operating Income  Reported (GAAP)	\$ \$	910 - 910 111	\$	1,491 (59) 1,432 181 35 - 1 (10)	\$	2,365 (77) 2,288 393 81 - - 18 (17)	\$ \$	1,648 - 1,648 292	G/( Hee Acti	L) on dging vities	\$	(57)	of Int	angibles - - -	\$ \$	6,414 (136 6,278 825 211 51 1 19 (27

12.2 % 12.1 %

15.8 %

16.6 %

17.7 %

20.8 %

12.9 %

#### **Net Revenues to Organic Net Revenues by Consumer Sector**

(in millions of U.S. dollars) (Unaudited)

For the Three Months Ended March 31, 2018
Reported (GAAP)

Currency

Organic (Non-GAAP)

For the Three Months Ended March 31, 2017

Reported (GAAP)
Divestitures

Organic (Non-GAAP)

% Change

Reported (GAAP)

Organic (Non-GAAP)

В	iscuits	Ch	ocolate	um & andy	Total nacks	B	everage	eese &	ondelēz rnational
\$	<b>2,753</b> (115)	\$	<b>2,296</b> (168)	\$ <b>881</b> (27)	\$ <b>5,930</b> (310)	\$	<b>361</b>	\$ <b>474</b> (38)	\$ <b>6,765</b> (337)
\$	2,638	\$	2,128	\$ 854	\$ 5,620	\$	372	\$ 436	\$ 6,428
\$	2,568	\$	<b>2,052</b> (22)	\$ <b>880</b> (26)	\$ <b>5,500</b> (48)	\$	<b>407</b> (17)	\$ <b>507</b> (71)	\$ <b>6,414</b> (136)
\$	2,568	\$	2,030	\$ 854	\$ 5,452	\$	390	\$ 436	\$ 6,278
	7.2%		11.9%	0.1%	7.8%		(11.3)%	(6.5)%	5.5%
	2.7%		4.8%	0.0%	3.1%		(4.6)%	0.0%	2.4%

#### **Diluted EPS to Adjusted EPS**

(Unaudited)

	For the Three Months Ended March 31,										
	 2018		2017		hange	% Change					
Diluted EPS attributable to Mondelēz International (GAAP)	\$ 0.62	\$	0.41	\$	0.21	51.2 %					
2014-2018 Restructuring Program costs	0.06		0.10		(0.04)						
Mark-to-market (gains)/losses from derivatives	(0.12)		0.03		(0.15)						
Divestiture-related costs	-		0.01		(0.01)						
Net earnings from divestitures	-		(0.01)		0.01						
Benefits from resolution of tax matters	-		(0.04)		0.04						
(Gain)/loss related to interest rate swaps	(0.01)		-		(0.01)						
U.S. tax reform discrete net tax (benefit)/expense	0.06		-		0.06						
Equity method investee acquisition-related and other adjustments	0.01		0.02		(0.01)						
Adjusted EPS (Non-GAAP)	\$ 0.62	\$	0.52	\$	0.10	19.2 %					
Impact of favorable currency	(0.05)		-		(0.05)						
Adjusted EPS @ Constant FX (Non-GAAP)	\$ 0.57	\$	0.52	\$	0.05	9.6 %					
Adjusted EPS @ Constant FX - Key Drivers											
Increase in operations				\$	-						
VAT-related settlements in 2018					0.01						
Increase in equity method investment net earnings					-						
Change in interest and other expense, net					0.02						
Change in income taxes					-						
Change in shares outstanding					0.02						
				\$	0.05						