

Mondelēz
International
SNACKING MADE RIGHT

Q2 2026 RESULTS

July 28, 2026



FORWARD-LOOKING STATEMENTS

This presentation and accompanying prepared remarks contain forward-looking statements. All statements other than statements of historical fact are “forward-looking statements” for purposes of federal and state securities laws. Words, and variations of words, such as “will,” “may,” “expect,” “would,” “could,” “might,” “intend,” “plan,” “believe,” “likely,” “estimate,” “anticipate,” “objective,” “predict,” “project,” “drive,” “seek,” “aim,” “target,” “remain,” “potential,” “commitment,” “outlook,” “continue,” “goal” or any other similar words are intended to identify our forward-looking statements. Although we believe that the expectations reflected in any of our forward-looking statements are reasonable, actual results or outcomes could differ materially from those projected or assumed in any of our forward-looking statements. Our future financial condition and results of operations, as well as any forward-looking statements, are subject to change and to inherent risks and uncertainties, many of which are beyond our control, which could cause our actual results to differ materially from those indicated in these forward-looking statements. We disclaim and do not undertake any obligation to update or revise any forward-looking statement in this presentation and accompanying prepared remarks except as required by applicable law or regulation. In addition, historical, current and forward-looking sustainability-related statements may be based on standards for measuring progress that are still developing, internal controls and processes that continue to evolve, and assumptions that are subject to change in the future. For important information on forward-looking statements, please see our earnings release for Q2 2026 on our investor website at <https://www.mondelezinternational.com/investors>.

NON-GAAP FINANCIAL MEASURES

All results shared with this presentation and accompanying prepared remarks are non-GAAP unless noted as “reported”, in which case we are referring to our results on a GAAP basis. Please see GAAP to non-GAAP reconciliations at the end of this presentation for comparable GAAP measures. Refer to the definitions of these measures in our earnings release for Q2 2026 located at <https://www.mondelezinternational.com/investors> in addition to the appendix on slide 23 of this presentation.

AGENDA

- 1 Business & Strategy Update**
- 2 Financial Results
- 3 2026 Outlook



ROBUST Q2 RESULTS UNDERPINNED BY SOLID EXECUTION; RAISING FY TOP-LINE OUTLOOK TO AT LEAST +2%

1. **Durable Q2 top-line growth +2.2%**, with positive vol/mix +0.7pp or ~+1.2pp ex. downsizing
2. **Strong top-line and profitability performance in three regions**, Europe demonstrating signs of improvement
3. **Q2 EPS at \$0.73**, -2.7% vs PY at cst fx, with **solid gross profit growth fueling A&C reinvestments**
4. **\$1.5B Capital returned to shareholders YTD** via dividends and share repurchases, **announcing +4% dividend increase**
5. **Driving consistent execution of our playbook**, enabled by strong funding in our brands and capabilities
6. **Boosting top-line growth outlook to at least +2%**, EPS and Free Cash Flow remain unchanged due to strong reinvestments



CONTINUED TOP-LINE STRENGTH WITH PROFIT IMPROVING SEQUENTIALLY

	Organic Net Revenue Growth	Adjusted Gross Profit Growth ¹	Adjusted OI Growth ¹	Adjusted EPS Growth ¹	Free Cash Flow
Q2 2026	+2.2% Vol/Mix +0.7pp Price +1.5pp	+3.0%	-6.1%	-2.7%	
YTD 2026	+2.6% Vol/Mix +0.1pp Price +2.5pp	-1.2%	-12.8%	-8.8%	\$0.7B

CONSUMER SENTIMENT IMPROVING SLIGHTLY; CATEGORY & SHARE PERFORMANCE REMAINS RESILIENT

	CONSUMER	CATEGORIES ¹
NORTH AMERICA	• Consumer confidence partially rebounded from record lows, impacted by energy prices • K-shaped growth continues, driven by value channels & formats, as well as premium & better-for-you	• Biscuit category flat, MDLZ gaining share • Strong growth in Snack Bars, MDLZ gaining share • Penetration is holding stable, although frequency remains soft
EUROPE	• Consumer confidence stable but subdued, impacted by global volatility & energy prices • Budgeting for their groceries continues: planning ahead, shifting to value channels	• Solid growth in Biscuits, MDLZ holding share • Chocolate category penetration continues to hold and volume declines starting to moderate, MDLZ holding share
EMERGING MARKETS	• Consumer confidence broadly resilient • Snacking spending continues to grow, with consumers managing budgets by switching to value/online channels & smaller pack sizes	• Biscuit continues to grow, with signs of acceleration • Sustained Chocolate growth via price, distribution, value packs & premiumization, MDLZ holding/gaining share

PLAYBOOK EXECUTION DRIVING BUSINESS MOMENTUM

✓ Drive consumer value and unlock new occasions

✓ Expand in channels and numerical distribution

✓ Step-up big, bold innovation launches

✓ Invest behind our brands and capabilities

✓ Continue productivity and cost savings agenda



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VOLUME/MIX IMPROVING SEQUENTIALLY IN BOTH EM AND DM

**Q2
2026**

**YTD
2026**

Mondelēz Organic Net Revenue Growth

+2.2%

Vol/Mix
+0.7%

+2.6%

Vol/Mix
+0.1%

Emerging Markets Organic Net Revenue Growth

40% of Total MDLZ Revenue¹

+4.4%

Vol/Mix
+1.6%

+5.3%

Vol/Mix
+1.0%

Developed Markets Organic Net Revenue Growth

60% of Total MDLZ Revenue¹

+0.7%

Vol/Mix
-%

+0.8%

Vol/Mix
-0.5%

SOLID TOP-LINE RESULTS ACROSS CORE CATEGORIES WITH VOL/MIX STEP-UP

Biscuits & Baked Snacks Organic Net Revenue Growth

48% of Total MDLZ Revenue¹

**Q2
2026**

+2.5%

Vol/Mix
+1.3%

Chocolate Organic Net Revenue Growth

33% of Total MDLZ Revenue¹

-0.1%

Vol/Mix
-1.6%

Gum & Candy Organic Net Revenue Growth

10% of Total MDLZ Revenue¹

+7.6%

Vol/Mix
+4.3%

**YTD
2026**

+2.1%

Vol/Mix
+1.0%

+2.9%

Vol/Mix
-1.9%

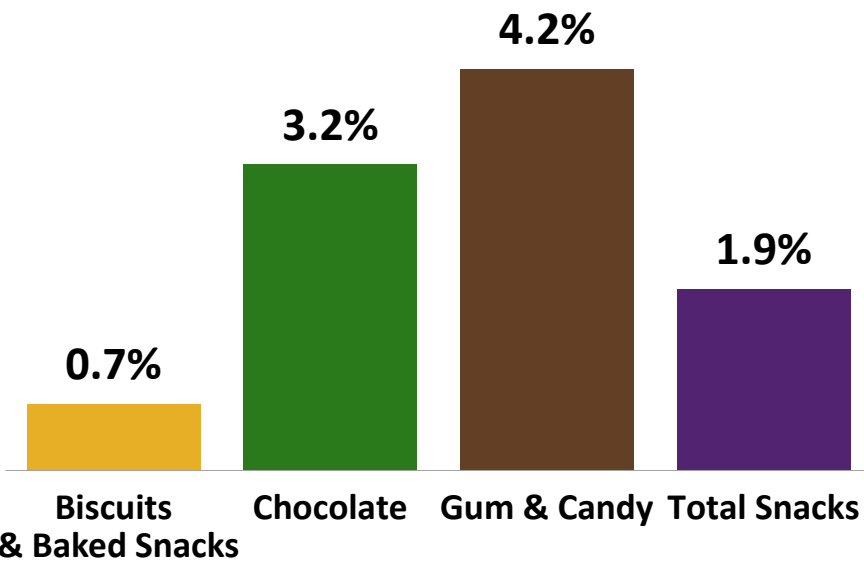
+5.3%

Vol/Mix
+2.4%

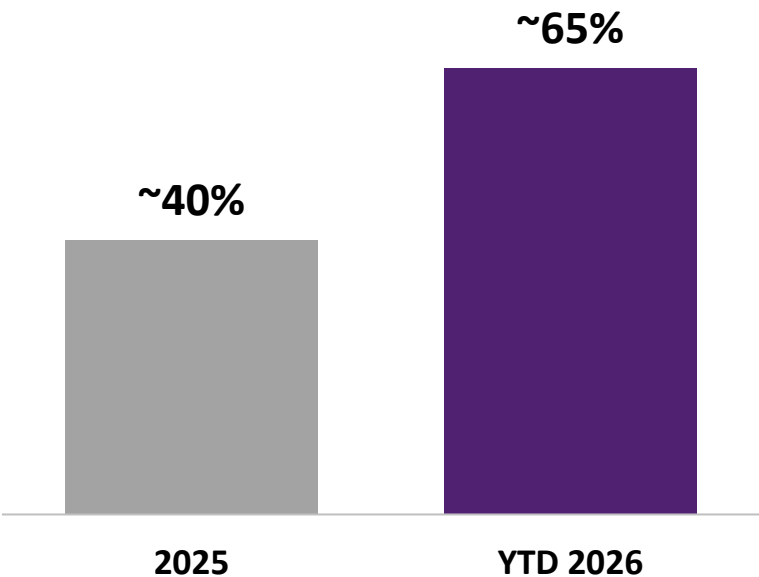
IMPROVING SHARE PERFORMANCE YTD

Category Value Growth¹

YTD 2026



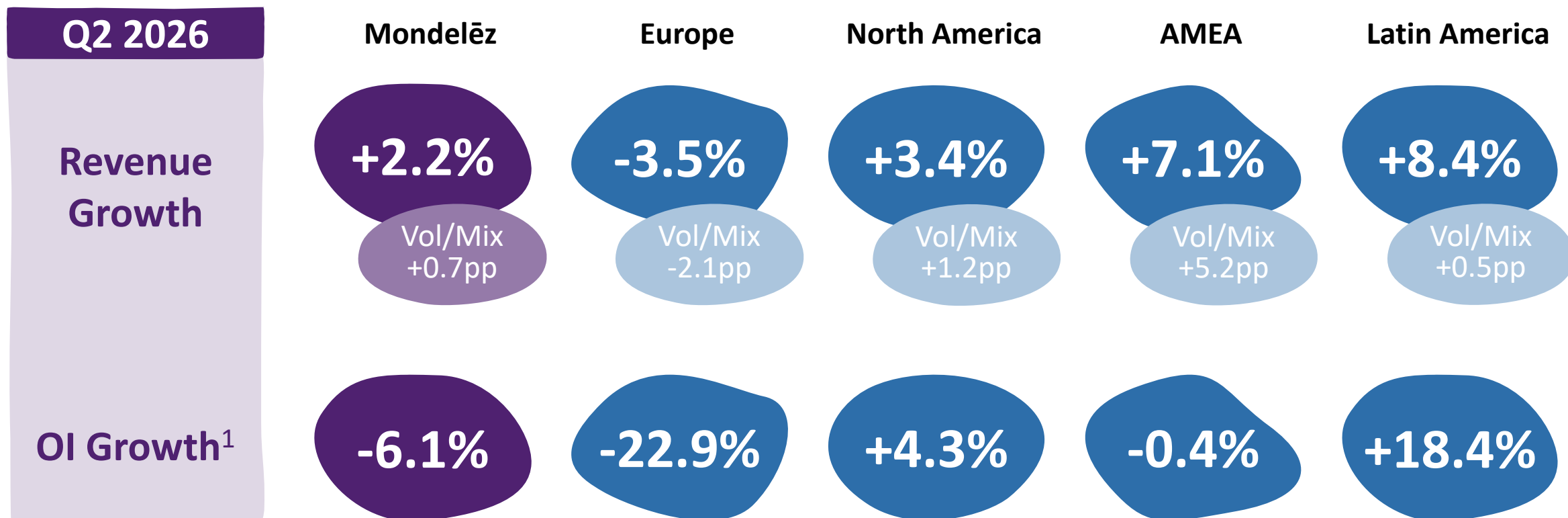
Snacks Revenue Gaining/Holding Share¹



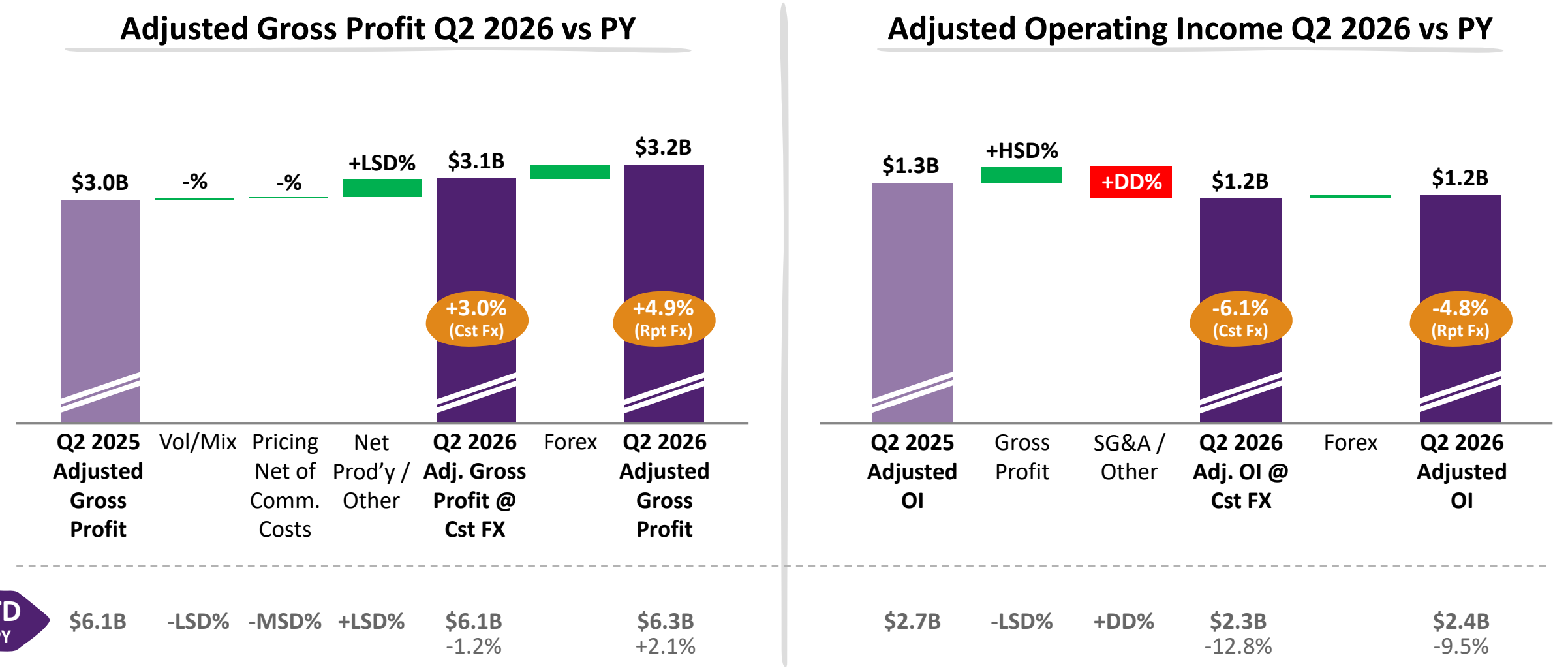
¹ Share performance and category growth based on available scanner data from several external sources, including Nielsen Global Data, as of July 21, 2026 for measured channels in key markets where the company competes. Share performance defined as percentage of revenues with share either gaining or holding versus the same prior year period. Market data excludes some channels not measured by Nielsen (e.g. World Travel Retail). Category growth data for some Emerging Markets has been substituted with MDLZ revenue growth data due to data availability issues; Argentina data excluded due to the distorting impact caused by hyperinflation

STRONG Q2 GROWTH UNDERPINNED BY VOL/MIX GAINS, PROFIT IMPROVING

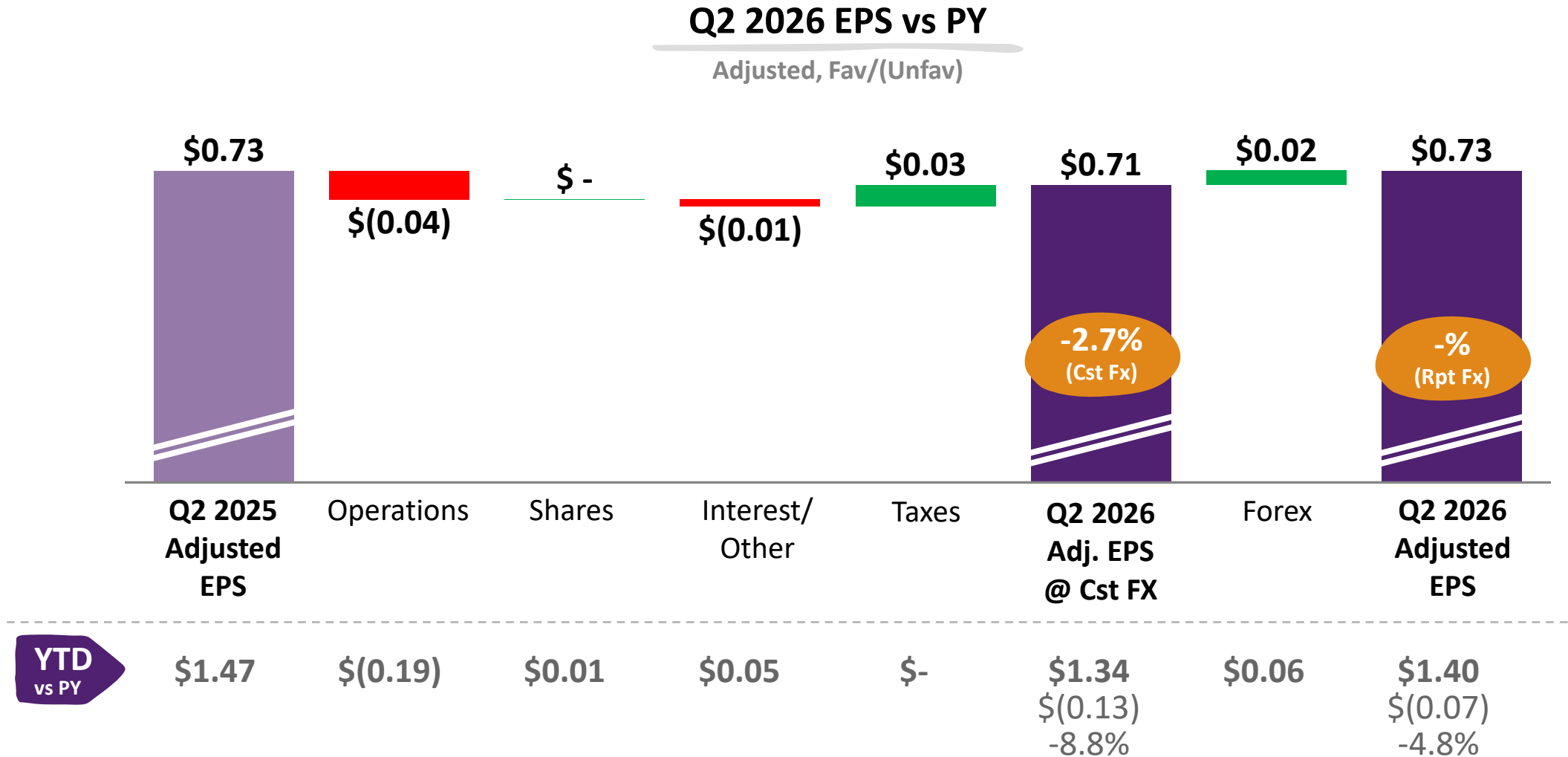
Q2 2026 Organic Net Revenue Growth and Adjusted OI Growth by Region



SOLID Q2 GROSS PROFIT GROWTH, FUELING A&C REINVESTMENTS; YTD PROFIT PRIMARILY IMPACTED BY COCOA PHASING



SOLID Q2 EPS DELIVERY; YTD EPS IMPACTED BY COCOA COST PHASING



CAPITAL ALLOCATION DISCIPLINE AND RETURN REMAINS A PRIORITY



Free Cash Flow

- **\$0.7 Billion YTD**
- CCC -34 days

Share Repurchases

- **\$0.2 Billion YTD**
- \$60.69 average price

Dividends

- **\$1.3 Billion YTD**
- Announcing +4% dividend increase

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RAISING FY ORGANIC GROWTH OUTLOOK TO AT LEAST +2%, EPS UNCHANGED

FY26 Outlook	Organic Net Revenue Growth	Adjusted EPS Growth (Cst. Fx)	Free Cash Flow
	AT LEAST +2%	FLAT TO +5%	~\$3B
LT Algo	3-5%	+HSD%	\$3B+

FY26 Planning Assumptions	Inflation % of COGS	Adj. Interest Expense	Adj. Effective Tax Rate	Share Repurchases	Forex Impacts ¹
	~LSD%	~\$375M	MID 20s	UP TO \$2B	NR: ~+2.0PP EPS: +\$0.05

CLOSING COMMENTS

- **Robust H1 top-line growth, with positive Vol/Mix, underpinned by strong execution:**
 - Broad-based, resilient growth in Emerging Markets
 - Developed Markets performance improving
 - North America posting solid growth momentum
 - Europe continues to stabilize, particularly in Chocolate
 - Share improvements across many markets
- **Raising FY 2026 top-line outlook to at least +2%, reflecting growth momentum across our business**
 - EPS and Free Cash Flow unchanged due to significant reinvestment
 - Continue to monitor macro conditions closely while focused on sharp execution to sustain momentum
 - Expect strong 2027 EPS growth





Dirk Van de Put
Chairman & CEO



Luca Zaramella
COO



Amit Banati
CFO

Mondelēz
International

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SPOT RATES VERSUS 2025 AVERAGE FX RATES FOR KEY COUNTRIES

Source: XE.com

		Full Year 2025 ¹	July 17 th Rate	Impact vs 2025
	Argentine Peso	1224.29 / \$US	1480.59 / \$US	↓
	Australian Dollar	US\$0.64 / AUD	US\$0.70 / AUD	↑
	Brazilian Real	5.59 / \$US	5.11 / \$US	↑
	Canadian Dollar	US\$0.72 / CAD	US\$0.71 / CAD	↓
	Chinese Yuan	7.19 / \$US	6.78 / \$US	↑
	Euro	US\$1.13 / €	US\$1.14 / €	↑
	Indian Rupee	87.17 / \$US	96.31 / \$US	↓
	Mexican Peso	19.21 / \$US	17.51 / \$US	↑
	Pound Sterling	US\$1.32 / £	US\$1.34 / £	↑

OUTLOOK

The company's Organic Net Revenue growth, Adjusted EPS growth on a constant currency basis, Adjusted Interest Expense, Adjusted Effective Tax Rate and Free Cash Flow for full-year 2026 are non-GAAP financial measures that exclude or otherwise adjust for items impacting comparability of financial results such as the impact of changes in currency exchange rates, intangible asset impairment charges, acquisitions and divestitures. Because GAAP financial measures on a forward-looking basis are not accessible and reconciling information is not available without unreasonable effort, the company has not provided that information with regard to the non-GAAP financial measures in the outlook. The company is not able to reconcile its projected Organic Net Revenue growth to its projected reported net revenue growth for the full-year 2026 because the company is unable to predict during this period the impacts from potential acquisitions or divestitures, as well as the impact of currency translation due to the unpredictability of future changes in currency exchange rates, which could be material as a significant portion of the company's operations are outside the U.S. The company is not able to reconcile the projected Adjusted EPS growth on a constant currency basis, Adjusted Interest Expense and Adjusted Effective Tax Rate to the company's projected reported diluted EPS growth, reported interest and other expense, net, and reported effective tax rate, respectively, for full-year 2026 due to several factors, which could include: the company's ability to predict during this period mark-to-market impacts from commodity and foreign currency derivative contracts, impacts of any impairment charges that may arise in a future period and impacts from potential acquisitions or divestitures as well as the impact of currency translation due to the unpredictability of future changes in currency exchange rates, which could be material as a significant portion of the company's operations are outside the U.S. The company is not able to reconcile the projected Free Cash Flow to the projected net cash from operating activities for full-year 2026 because the company is unable to predict during this period the timing and amount of capital expenditures impacting cash flow. Therefore, because of the uncertainty and variability of the nature and amounts of future adjustments, which could be significant, the company is unable to provide a reconciliation of these measures without unreasonable effort.

ADDITIONAL NON-GAAP FINANCIAL MEASURES DEFINITIONS

“Adjusted SG&A” is defined as selling, general and administrative expenses (the most comparable U.S. GAAP financial measure) excluding impacts of: restructuring charges, divestiture-related items, acquisition-related items, mark-to-market impacts from commodity and foreign currency derivative contracts, remeasurement of net monetary position of highly inflationary countries, incremental costs due to geopolitical conflicts, resolution of tax matters and operating costs from the ERP System Implementation program. We excluded the items which we believe may obscure trends in our SG&A expense from our Adjusted SG&A expense. We also evaluate growth in our Adjusted SG&A on a constant currency basis.

“Adjusted Interest Expense” is defined as interest expense and other, net (the most comparable U.S. GAAP financial measure) excluding mark-to-market impacts from commodity and foreign currency derivative contracts, pension participation changes and resolution of tax matters. We excluded the items which we believe may obscure trends in our interest expense and other, net from our Adjusted Interest Expense.

“Adjusted Effective Tax Rate” is defined as effective income tax rate (the most comparable U.S. GAAP financial measure) excluding the impacts of: restructuring charges, gains or losses (including non-cash impairment charges) on goodwill and intangible assets, divestiture-related items, acquisition-related items, mark-to-market impacts from commodity and foreign currency derivative contracts, remeasurement of net monetary position of highly inflationary countries, resolution of tax matters, incremental costs due to geopolitical conflicts, pension participation changes, operating costs from the ERP System Implementation program, initial impacts from enacted tax law changes and gains or losses on equity method investment transactions. We excluded the items which we believe may obscure trends in our pre-tax income and the related tax effect of those items on our Adjusted Effective Tax Rate.

Please refer to the definitions of additional non-GAAP measures in our earnings release for Q2 2026 located at <https://www.mondelezinternational.com/investors>.

GAAP TO NON-GAAP RECONCILIATIONS

Net Revenues to Organic Net Revenue

(in millions of U.S. dollars) (Unaudited)

	Latin America	AMEA	Europe	North America	Mondelēz International	Emerging Markets	Developed Markets
For the Three Months Ended June 30, 2026							
Reported (GAAP)	\$ 1,374	\$ 1,971	\$ 3,377	\$ 2,633	\$ 9,355	\$ 3,909	\$ 5,446
Currency-related items	(80)	(21)	(83)	1	(183)	(111)	(72)
Organic (Non-GAAP)	<u>\$ 1,294</u>	<u>\$ 1,950</u>	<u>\$ 3,294</u>	<u>\$ 2,634</u>	<u>\$ 9,172</u>	<u>\$ 3,798</u>	<u>\$ 5,374</u>
For the Three Months Ended June 30, 2025							
Reported (GAAP)	\$ 1,194	\$ 1,821	\$ 3,412	\$ 2,557	\$ 8,984	\$ 3,638	\$ 5,346
Divestitures	-	-	-	(10)	(10)	-	(10)
Organic (Non-GAAP)	<u>\$ 1,194</u>	<u>\$ 1,821</u>	<u>\$ 3,412</u>	<u>\$ 2,547</u>	<u>\$ 8,974</u>	<u>\$ 3,638</u>	<u>\$ 5,336</u>
% Change - Reported (GAAP)	15.1 %	8.2 %	(1.0)%	3.0 %	4.1 %	7.4 %	1.9 %
Divestitures	- pp	- pp	- pp	0.4 pp	0.1 pp	- pp	0.2 pp
Currency-related items	(6.7)	(1.1)	(2.5)	-	(2.0)	(3.0)	(1.4)
% Change - Organic (Non-GAAP)	<u>8.4 %</u>	<u>7.1 %</u>	<u>(3.5)%</u>	<u>3.4 %</u>	<u>2.2 %</u>	<u>4.4 %</u>	<u>0.7 %</u>
Vol/Mix	0.5 pp	5.2 pp	(2.1)pp	1.2 pp	0.7 pp	1.6 pp	- pp
Pricing	7.9	1.9	(1.4)	2.2	1.5	2.8	0.7
	Latin America	AMEA	Europe	North America	Mondelēz International	Emerging Markets	Developed Markets
For the Six Months Ended June 30, 2026							
Reported (GAAP)	\$ 2,722	\$ 4,275	\$ 7,248	\$ 5,190	\$ 19,435	\$ 8,058	\$ 11,377
Currency-related items	(164)	(81)	(427)	(10)	(682)	(304)	(378)
Organic (Non-GAAP)	<u>\$ 2,558</u>	<u>\$ 4,194</u>	<u>\$ 6,821</u>	<u>\$ 5,180</u>	<u>\$ 18,753</u>	<u>\$ 7,754</u>	<u>\$ 10,999</u>
For the Six Months Ended June 30, 2025							
Reported (GAAP)	\$ 2,397	\$ 3,837	\$ 6,962	\$ 5,101	\$ 18,297	\$ 7,361	\$ 10,936
Divestitures	-	-	-	(21)	(21)	-	(21)
Organic (Non-GAAP)	<u>\$ 2,397</u>	<u>\$ 3,837</u>	<u>\$ 6,962</u>	<u>\$ 5,080</u>	<u>\$ 18,276</u>	<u>\$ 7,361</u>	<u>\$ 10,915</u>
% Change - Reported (GAAP)	13.6 %	11.4 %	4.1 %	1.7 %	6.2 %	9.5 %	4.0 %
Divestitures	- pp	- pp	- pp	0.5 pp	0.1 pp	- pp	0.2 pp
Currency-related items	(6.9)	(2.1)	(6.1)	(0.2)	(3.7)	(4.2)	(3.4)
% Change - Organic (Non-GAAP)	<u>6.7 %</u>	<u>9.3 %</u>	<u>(2.0)%</u>	<u>2.0 %</u>	<u>2.6 %</u>	<u>5.3 %</u>	<u>0.8 %</u>
Vol/Mix	(1.3)pp	5.5 pp	(2.7)pp	0.4 pp	0.1 pp	1.0 pp	(0.5)pp
Pricing	8.0	3.8	0.7	1.6	2.5	4.3	1.3

GAAP TO NON-GAAP RECONCILIATIONS

Net Revenues to Organic Net Revenue by Consumer Sector

(in millions of U.S. dollars) (Unaudited)

For the Three Months Ended June 30, 2026

Reported (GAAP)

Currency-related items

Organic (Non-GAAP)

For the Three Months Ended June 30, 2025

Reported (GAAP)

Divestitures

Organic (Non-GAAP)

% Change - Reported (GAAP)

% Change - Organic (Non-GAAP)

Vol/Mix

Pricing

Biscuits & Baked Snacks	Chocolate	Gum & Candy	Total Snacks	Beverages	Meals	Mondelēz International
\$ 4,735	\$ 2,721	\$ 1,067	\$ 8,523	\$ 226	\$ 606	\$ 9,355
(65)	(52)	(45)	(162)	(1)	(20)	(183)
<u>\$ 4,670</u>	<u>\$ 2,669</u>	<u>\$ 1,022</u>	<u>\$ 8,361</u>	<u>\$ 225</u>	<u>\$ 586</u>	<u>\$ 9,172</u>
\$ 4,564	\$ 2,672	\$ 950	\$ 8,186	\$ 227	\$ 571	\$ 8,984
(10)	-	-	(10)	-	-	(10)
<u>\$ 4,554</u>	<u>\$ 2,672</u>	<u>\$ 950</u>	<u>\$ 8,176</u>	<u>\$ 227</u>	<u>\$ 571</u>	<u>\$ 8,974</u>
3.7 %	1.8 %	12.3 %	4.1 %	(0.4)%	6.1 %	4.1 %
2.5 %	(0.1)%	7.6 %	2.3 %	(0.9)%	2.6 %	2.2 %
1.3 pp	(1.6)pp	4.3 pp	0.8 pp	(4.0)pp	1.5 pp	0.7 pp
1.2	1.5	3.3	1.5	3.1	1.1	1.5

For the Six Months Ended June 30, 2026

Reported (GAAP)

Currency-related items

Organic (Non-GAAP)

For the Six Months Ended June 30, 2025

Reported (GAAP)

Divestitures

Organic (Non-GAAP)

% Change - Reported (GAAP)

% Change - Organic (Non-GAAP)

Vol/Mix

Pricing

Biscuits & Baked Snacks	Chocolate	Gum & Candy	Total Snacks	Beverages	Meals	Mondelēz International
\$ 9,278	\$ 6,324	\$ 2,121	\$ 17,723	\$ 501	\$ 1,211	\$ 19,435
(222)	(290)	(100)	(612)	(1)	(69)	(682)
<u>\$ 9,056</u>	<u>\$ 6,034</u>	<u>\$ 2,021</u>	<u>\$ 17,111</u>	<u>\$ 500</u>	<u>\$ 1,142</u>	<u>\$ 18,753</u>
\$ 8,887	\$ 5,862	\$ 1,919	\$ 16,668	\$ 524	\$ 1,105	\$ 18,297
(21)	-	-	(21)	-	-	(21)
<u>\$ 8,866</u>	<u>\$ 5,862</u>	<u>\$ 1,919</u>	<u>\$ 16,647</u>	<u>\$ 524</u>	<u>\$ 1,105</u>	<u>\$ 18,276</u>
4.4 %	7.9 %	10.5 %	6.3 %	(4.4)%	9.6 %	6.2 %
2.1 %	2.9 %	5.3 %	2.8 %	(4.6)%	3.3 %	2.6 %
1.0 pp	(1.9)pp	2.4 pp	0.2 pp	(7.5)pp	2.2 pp	0.1 pp
1.1	4.8	2.9	2.6	2.9	1.1	2.5

GAAP TO NON-GAAP RECONCILIATIONS

Gross Profit / Operating Income to Adjusted Gross Profit / Operating Income

(in millions of U.S. dollars) (Unaudited)

	Gross Profit	Operating Income								
						Unrealized		Amortization		
	Mondelēz	Latin	AMEA	Europe	North	G/(L) on	General	of	Other	Mondelēz
For the Three Months Ended June 30, 2026	International	America			America	Hedging	Corporate	Intangibles	Items	International
Reported (GAAP)	\$ 3,986	\$ 166	\$ 254	\$ 382	\$ 431	\$ 827	\$ (88)	\$ (26)	\$ -	\$ 1,946
Restructuring charges	-	3	-	3	2	-	1	-	-	9
Mark-to-market (gains)/losses from derivatives	(827)	-	-	-	-	(827)	-	-	-	(827)
Acquisition-related items	1	-	11	1	-	-	1	-	-	13
Incremental costs due to geopolitical conflicts	11	-	11	-	-	-	-	-	-	11
ERP System Implementation costs	10	19	2	9	29	-	-	-	-	59
Remeasurement of net monetary position	1	4	4	4	-	-	(1)	-	-	11
Adjusted (Non-GAAP)	\$ 3,182	\$ 192	\$ 282	\$ 399	\$ 462	\$ -	\$ (87)	\$ (26)	\$ -	\$ 1,222
Currency-related items	(58)	(12)	(1)	(6)	-	-	1	1	-	(17)
Adjusted @ Constant FX (Non-GAAP)	\$ 3,124	\$ 180	\$ 281	\$ 393	\$ 462	\$ -	\$ (86)	\$ (25)	\$ -	\$ 1,205
% Change - Reported (GAAP)	35.7 %	24.8 %	(6.3)%	(25.7)%	(5.1)%	n/m	(27.5)%	31.6 %	n/m	66.0 %
% Change - Adjusted (Non-GAAP)	4.9 %	26.3 %	0.0 %	(21.8)%	4.3 %	n/m	(31.8)%	31.6 %	n/m	(4.8)%
% Change - Adjusted @ Constant FX (Non-GAAP)	3.0 %	18.4 %	(0.4)%	(22.9)%	4.3 %	n/m	(30.3)%	34.2 %	n/m	(6.1)%
Reported Margin %	42.6 %	12.1 %	12.9 %	11.3 %	16.4 %					20.8 %
Reported Margin pp change	9.9 pp	1.0 pp	(2.0)pp	(3.8)pp	(1.4)pp					7.8 pp
Adjusted Margin %	34.0 %	14.0 %	14.3 %	11.8 %	17.5 %					13.1 %
Adjusted Margin pp change	0.2 pp	1.3 pp	(1.2)pp	(3.1)pp	0.1 pp					(1.2)pp

	<u>Gross Profit</u>	<u>Operating Income</u>								
						Unrealized				
	Mondelēz	Latin	AMEA	Europe	North	G/(L) on	General	Amortization	Other	Mondelēz
<u>For the Three Months Ended June 30, 2025</u>	<u>International</u>	<u>America</u>			<u>America</u>	<u>Hedging</u>	<u>Corporate</u>	<u>of</u>	<u>Items</u>	<u>International</u>
<u>Reported (GAAP)</u>	<u>\$ 2,937</u>	<u>\$ 133</u>	<u>\$ 271</u>	<u>\$ 514</u>	<u>\$ 454</u>	<u>\$ (93)</u>	<u>\$ (69)</u>	<u>\$ (38)</u>	<u>\$ -</u>	<u>\$ 1,172</u>
Restructuring charges	(1)	-	-	(3)	-	-	(1)	-	-	(4)
Mark-to-market (gains)/losses from derivatives	93	-	-	-	-	93	-	-	-	93
Acquisition-related items	(1)	2	13	-	(37)	-	1	-	-	(21)
Divestiture-related items	-	-	-	(4)	-	-	1	-	-	(3)
Incremental costs due to geopolitical conflicts	-	-	-	1	-	-	-	-	-	1
ERP System Implementation costs	5	14	(2)	(2)	26	-	1	-	-	37
Remeasurement of net monetary position	(1)	3	-	4	-	-	1	-	-	8
<u>Adjusted (Non-GAAP)</u>	<u>\$ 3,032</u>	<u>\$ 152</u>	<u>\$ 282</u>	<u>\$ 510</u>	<u>\$ 443</u>	<u>\$ -</u>	<u>\$ (66)</u>	<u>\$ (38)</u>	<u>\$ -</u>	<u>\$ 1,283</u>
Reported Margin %	32.7 %	11.1 %	14.9 %	15.1 %	17.8 %					13.0 %
Adjusted Margin %	33.8 %	12.7 %	15.5 %	14.9 %	17.4 %					14.3 %

GAAP TO NON-GAAP RECONCILIATIONS

Gross Profit / Operating Income to Adjusted Gross Profit / Operating Income

(in millions of U.S. dollars) (Unaudited)

	Gross Profit	Operating Income								
	Mondelēz International	Latin America	AMEA	Europe	North America	Unrealized G/(L) on Hedging Activities	General Corporate Expenses	Amortization of Intangibles	Other Items	Mondelēz International
For the Six Months Ended June 30, 2026										
Reported (GAAP)	\$ 6,789	\$ 315	\$ 580	\$ 676	\$ 815	\$ 554	\$ (134)	\$ (53)	\$ 1	\$ 2,754
Restructuring charges	-	3	-	46	6	-	1	-	-	56
Mark-to-market (gains)/losses from derivatives	(554)	-	-	-	-	(554)	-	-	-	(554)
Acquisition-related items	-	1	16	2	(12)	-	-	-	-	7
Divestiture-related items	-	-	-	-	-	-	-	-	(1)	(1)
Incremental costs due to geopolitical conflicts	18	-	17	1	-	-	-	-	-	18
ERP System Implementation costs	20	35	3	21	53	-	(4)	-	-	108
Remeasurement of net monetary position	-	3	3	10	-	-	-	-	-	16
Adjusted (Non-GAAP)	\$ 6,273	\$ 357	\$ 619	\$ 756	\$ 862	\$ -	\$ (137)	\$ (53)	\$ -	\$ 2,404
Currency-related items	(208)	(28)	(15)	(44)	(1)	-	-	2	-	(86)
Adjusted @ Constant FX (Non-GAAP)	\$ 6,065	\$ 329	\$ 604	\$ 712	\$ 861	\$ -	\$ (137)	\$ (51)	\$ -	\$ 2,318
% Change - Reported (GAAP)	26.5 %	15.8 %	(5.5)%	(30.7)%	(13.2)%	n/m	(19.6)%	29.3 %	n/m	48.7 %
% Change - Adjusted (Non-GAAP)	2.1 %	18.6 %	(4.0)%	(23.2)%	(5.8)%	n/m	(21.2)%	29.3 %	n/m	(9.5)%
% Change - Adjusted @ Constant FX (Non-GAAP)	(1.2)%	9.3 %	(6.4)%	(27.6)%	(5.9)%	n/m	(21.2)%	32.0 %	n/m	(12.8)%
Margin Reported %	34.9 %	11.6 %	13.6 %	9.3 %	15.7 %					14.2 %
Margin Reported pp change	5.6 pp	0.3 pp	(2.4)pp	(4.7)pp	(2.7)pp					4.1 pp
Margin Adjusted %	32.3 %	13.1 %	14.5 %	10.4 %	16.6 %					12.4 %
Margin Adjusted pp change	(1.3)pp	0.5 pp	(2.3)pp	(3.7)pp	(1.4)pp					(2.1)pp
	Gross Profit	Operating Income								
	Mondelēz International	Latin America	AMEA	Europe	North America	Unrealized G/(L) on Hedging Activities	General Corporate Expenses	Amortization of Intangibles	Other Items	Mondelēz International
For the Six Months Ended June 30, 2025										
Reported (GAAP)	\$ 5,367	\$ 272	\$ 614	\$ 976	\$ 939	\$ (762)	\$ (112)	\$ (75)	\$ -	\$ 1,852
Restructuring charges	(1)	(1)	-	(4)	-	-	(1)	-	-	(6)
Mark-to-market (gains)/losses from derivatives	766	-	-	-	-	762	-	-	-	762
Acquisition-related items	(2)	5	27	-	(61)	-	-	-	-	(29)
Divestiture-related items	(1)	-	-	(7)	(1)	-	-	-	-	(8)
Incremental costs due to geopolitical conflicts	-	-	-	1	-	-	-	-	-	1
ERP System Implementation costs	13	22	3	8	38	-	(1)	-	-	70
Remeasurement of net monetary position	(1)	3	1	10	-	-	1	-	-	15
Adjusted (Non-GAAP)	\$ 6,141	\$ 301	\$ 645	\$ 984	\$ 915	\$ -	\$ (113)	\$ (75)	\$ -	\$ 2,657
Margin Reported %	29.3 %	11.3 %	16.0 %	14.0 %	18.4 %					10.1 %
Margin Adjusted %	33.6 %	12.6 %	16.8 %	14.1 %	18.0 %					14.5 %

GAAP TO NON-GAAP RECONCILIATIONS

Diluted EPS to Adjusted EPS

(Unaudited)

	For the Three Months Ended June 30, 2026	For the Six Months Ended June 30, 2026
<u>Mondelēz International</u>		
Reported (GAAP)	\$ 1.20	\$ 1.64
Restructuring charges	-	0.03
Mark-to-market (gains)/losses from derivatives	(0.51)	(0.34)
Acquisition-related items	0.01	0.01
Incremental costs due to geopolitical conflicts	0.01	0.01
ERP System Implementation costs	0.03	0.06
Remeasurement of net monetary position	0.01	0.01
Initial impacts from enacted tax law changes	(0.02)	(0.02)
Adjusted (Non-GAAP)	\$ 0.73	\$ 1.40
Currency-related items	(0.02)	(0.06)
Adjusted @ Constant FX (Non-GAAP)	\$ 0.71	\$ 1.34
% Change - Reported (GAAP)	144.9 %	105.0 %
% Change - Adjusted (Non-GAAP)	0.0 %	(4.8)%
% Change - Adjusted @ Constant FX (Non-GAAP)	(2.7)%	(8.8)%

	For the Three Months Ended June 30, 2025	For the Six Months Ended June 30, 2025
<u>Mondelēz International</u>		
Reported (GAAP)	\$ 0.49	\$ 0.80
Mark-to-market (gains)/losses from derivatives	0.06	0.47
Acquisition-related items	(0.01)	(0.01)
ERP System Implementation costs	0.02	0.04
Remeasurement of net monetary position	0.01	0.01
Pension participation changes	0.16	0.16
Adjusted (Non-GAAP)	\$ 0.73	\$ 1.47

GAAP TO NON-GAAP RECONCILIATIONS

Net Cash Provided by Operating Activities to Free Cash Flow

(in millions of U.S. dollars) (Unaudited)

<u>For the Six Months Ended June 30,</u>	<u>Mondelēz International</u>		
	<u>2026</u>	<u>2025</u>	<u>\$ Change</u>
Net Cash Provided by Operating Activities (GAAP)	\$ 1,322	\$ 1,400	\$ (78)
Capital Expenditures	(654)	(582)	(72)
Free Cash Flow (Non-GAAP)	<u>\$ 668</u>	<u>\$ 818</u>	<u>\$ (150)</u>